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**Final Report**  
**on the**  
**Evaluation of the Medical Adult Day Services Demonstration**

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## Executive Summary

**Overview:** This Report presents the findings of an independent evaluation of the Centers for Medicare & Medicaid Services' (CMS) Medical Adult Day Services Demonstration. The demonstration was conducted by five home health agencies in five states from August 1, 2006 through July 31, 2009, and examined the effects of allowing Medicare home-health services to be delivered in medical adult day-care (MADC) facilities (called "centers" herein) rather than only in a beneficiary's home, as is required under current law. Congress mandated the demonstration under Section 703 of the Medicare Prescription Drug, Improvement, and Modernization Act of 2003 (Public Law 108-173).

Medicare home health services include skilled nursing, physical therapy (PT) speech therapy (ST), occupational therapy (OT), medical social work, and home health aide services. To be eligible for home health services, a beneficiary must need a covered skilled service, have an order for care and a care plan signed by a physician, and be homebound. To meet the qualifications of being homebound, leaving the home must be taxing, and the only exceptions are getting medical care, going to religious services, and attending MADC. Services are provided without patient copays. Medicare pays home health agencies a prospective amount for each 60-day period of care (called an "episode"). Beneficiaries can receive as many episodes of care as necessary, as long as they continue to meet home health eligibility requirements.

The services provided by MADC centers vary by state, but core services generally include meals, activities and games, trips in the community, nursing, and transportation to and from the center. Compared to average Medicare beneficiaries, individuals that use MADC tend to be older, more often receiving Medicaid, more physically and cognitively disabled, and have more chronic illnesses. Under current law, home health patients can attend a MADC center and still meet the homebound criterion, but they need to be at home to receive Medicare home health services. This requirement may disrupt beneficiaries' access to MADC.

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Under the demonstration, home health agencies were allowed to deliver a portion of a patient's Medicare home health services in a MADC center. This could be done either through MADC centers owned by the home health agency or through contracts with independent centers. Agencies were allowed to market the new service model to referral sources (primarily hospitals, physicians, and elder services agencies), as well as to patients directly. Participation in the demonstration by beneficiaries was voluntary, but home health agencies were allowed to exclude home health patients that were not appropriate to receive MADC services. Pursuant to the statute's requirements, participating beneficiaries were not charged for MADC services furnished under the plan of care. Rather, home health agencies paid the MADCs their daily rate or an enhanced rate for the days participants attended MADC. Although Medicare does not cover MADC, states may cover MADC as an optional or waiver service under Medicaid, through Older American Act funds, and/or through state funds. Beneficiaries that do not qualify for public funding may pay for care out-of-pocket.

**Evaluation Methods:** CMS contracted with Brandeis University to evaluate the demonstration. The evaluation question underlying the demonstration was whether home health outcomes could be improved if beneficiaries received some of their home health services in MADC centers. The improvements could derive either from the way home health was delivered in MADC centers, from participation in regular MADC activities, or some combination of the two. The main policy questions addressed by the demonstration were:

1. Can sponsors successfully recruit beneficiaries for the demonstration?
2. Is it feasible to deliver home health services in MADC centers?
3. Are patients interested in and satisfied with this service model?
4. How does this model affect the finances of agencies participating in the demonstration?
5. What are the effects on quality of care, the use of home health services, and overall Medicare costs?

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In Phase 1 of the evaluation, Brandeis completed case studies of the five demonstration sites to assess the implementation process and to understand beneficiaries' experience with the new benefit. This included the experience of beneficiaries who were offered the demonstration but declined ("decliners") as well as those who accepted the offer and participated in the demonstration ("participants"). During Phase 2, Brandeis implemented a phone-based satisfaction survey aimed at a sample of patients at the participating sites and also conducted statistical analyses that drew on assessment, claims, and agency patient data. The claims analysis focused on the use and cost of home health services among demonstration participants and matched comparison subjects.

**The Five Demonstration Sites:** The demonstration operated for three years in five selected home health agencies serving the following cities and nearby areas:

1. Brooklyn, New York (NY) - Metropolitan Jewish Health System and one MADC center owned by Metropolitan. A total of 39 beneficiaries participated in the demonstration at this site, representing 14% of the beneficiaries receiving home health services from Metropolitan during the study period.
2. St Petersburg, Florida (FL) - Neighborly Care Network and four MADC centers owned by Neighborly. A total of 160 beneficiaries participated in the demonstration at this site, representing 17% of the beneficiaries receiving home health services from Neighborly during the study period.
3. Pittsburgh, Pennsylvania (PA) - Landmark Home Health and seven MADC centers under contract. A total of 281 beneficiaries participated in the demonstration at this site, representing 16% of the beneficiaries receiving home health services from Landmark during the study period.
4. Milwaukee, Wisconsin (WI) - Aurora Visiting Nurses Association and a single MADC center owned by Aurora. A total of 80 beneficiaries participated in the demonstration at this site, representing 8% of the Medicare beneficiaries receiving home health services from Aurora during the study period.
5. McAllen, Texas (TX) - Doctors Care Home Health and 17 to 25 MADC centers under contract. A total of 455 beneficiaries participated in the demonstration at

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this site, representing 46% of the beneficiaries receiving home health services from Doctors Care during the study period.

Metropolitan withdrew from the demonstration in February 2008 (18 months into the demonstration) and Aurora withdrew in October 2008 (25 months in). The other three sites operated for the full three years of the demonstration.

**Findings:** Findings concerning the five evaluation questions are summarized below.

1. Marketing and Recruitment. None of the sites reached their initial goals for participants in the demonstration, and some fell far short. The levels of beneficiary participation appeared to be a function of outreach to referral sources, the number of new patients entering the home health agencies, how widely the demonstration was offered to new patients and how often patients accepted, how often patients had multiple home health episodes, and patients' prior experience with MADC. These factors were interrelated, as described in the summary section.

*Outreach to referral sources.* Home health agency staff believed that the demonstration would increase referrals from their current referral sources such as hospitals, nursing homes, physicians, and state home-care programs. However, few if any additional patients were referred by these sources. Home health staff said this was often because would-be referrers did not have time to learn about the demonstration, and it also took too much of their time to explain its details to beneficiaries.

*Marketing to home health patients.* Without increases in referrals from traditional sources, the participating home health agencies focused on offering the demonstration to new patients receiving home health services who might be eligible for and interested in the program. The sites differed in their monthly flows of new home health patients (ranging from 16 in the NY site to 54 in the PA site) and this was one factor in their success in enrolling participants.

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*Frequency of offering and accepting.* Three of the sites (FL, TX, and PA) offered the demonstration in 90% or more of the episodes taking place during the demonstration, while the WI and NY sites offered the demonstration in 53% and 55% of episodes respectively. One factor in their rate of offering was the types of patients they targeted and excluded among home health patients. All sites excluded patients whose conditions made it difficult or dangerous to serve them in MADC settings, e.g., being bedbound, immuno-suppressed, or with behaviors that were dangerous. The NY site excluded patients with only one skilled home health need because the high MADC daily rate made it impossible to achieve sufficient savings on just one service. The TX site targeted patients who would need ongoing nursing care. Patients accepted the demonstration in 43% of the episodes in which it was offered in TX, but acceptance rates were between 13% and 24% at the other four sites. An analysis of Medicare claims found no consistent differences in prior use of health care services or expenditures between beneficiaries that were excluded, that participated, and that declined.

*Repeat home health episodes.* Sponsors differed in their patterns of offering additional home health episodes after the initial episode. The average participant at the TX site had more than 4.0 episodes of home health during the demonstration, while participants averaged between 1.0 and 1.4 episodes at the other four sites. This factor significantly affected enrollment success because participants qualifying for a single episode had to leave the demonstration after 60 days at most, while a participant who qualified for a subsequent episode could continue in the demonstration.

*Prior experience with MADC.* The evaluation collected data on whether new home health patients had been in MADC in the 30 days prior to their home health admission. The patterns at the sites differed dramatically: Only 3% of participants in the NY and PA sites had been in MADC, compared to 35% in WI, 66% in FL, and 78% in TX. Decliners had much lower rates of prior MADC use than participants, e.g., 2% in FL and WI, and 11% in TX.

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The joint workings of these factors produced dramatically different enrollment results across the sites. On the one end, the NY site had the smallest flow of new home health patients (16 a month), a low rate of offering (55%), a low rate of accepting (24%), and no participants with more than one episode. They recruited only one patient from the MADC. In its 18 months in the demonstration the NY site served 39 patients with 39 episodes of care, for an average of 4 participants a month. The WI site's numbers were nearly as low (7 participants per month) and they dropped out after 27 months. On the other end, TX took in 30 new home health patients a month, they offered the demonstration in 100% of the episodes, and patients accepted in 42% of the episodes. The high acceptance rates appeared to be a function of repeat episodes for MADC participants, i.e., patients already in the demonstration and in MADC were very likely to opt to continue. For the 33 months of data available, the TX site served 455 participants and had an average enrollment of 113 per month. The PA and FL sites served an average of 25 and 13 patients per month respectively.

2. Delivery of home health services in MADC centers. Several issues were encountered in setting up service delivery systems, including whether home health or MADC staff would deliver home health services in the MADC centers; how home health functions would be managed and coordinated, and how quality would be maintained.

*Staffing.* To deliver home health services in the MADC centers, three sites (FL, PA, and WI) used home health staff rather than MADC staff, one site (NY) used MADC staff who had home health experience, and one site (TX) initially used MADC nurses. The TX site found that MADC nurses were too busy at many centers to perform home health requirements, so they switched to using home health nurses.

*Intake, care planning, care coordination, and discharge.* Home health agency respondents reported small but important changes in their intake, care planning and discharge processes. First, they needed to modify intake processes to identify patients who were eligible for the demonstration and to present an informed choice to patients

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about joining. Second, they needed to specify in the patient care plans which services would be delivered in the MADC and which would occur in the home; and they had to apprise physicians, home health staff, transportation providers, and MADC centers of the schedule. Third, they needed to establish systems to coordinate care when a patient did not attend the MADC on a scheduled day. In these instances, the home health agency needed to reschedule the service at home or in a new MADC visit, and the change might involve rearranging transportation, billing for the MADC day, and/or changing the physician's orders. Finally, discharge planners faced new demands from many patients and families to help them find ways to continue day care after the end of their episode. This was often difficult if not impossible due to high costs of MADC, low income of patients, and long waiting lists for public programs.

*Quality.* The only potential quality of care issue expressed by agency staff related to the effectiveness of PT and OT in the home versus the MADC setting. On the one hand, some staff reported that therapy outcomes were better in the centers due to better equipment and space. However, only two of the sites had MADC centers with such equipment. On the other hand, some staff reported that outcomes were better at home, particularly for patients with mild dementia, because family members were usually present and could be trained to assist and reinforce training.

3. Beneficiary Satisfaction. The evaluation gathered information about beneficiary satisfaction with home health services, participant satisfaction with MADC services, and other experiences in MADC, including the demonstration's effects on out-of-pocket costs.

*Methods.* The evaluation assessed beneficiary satisfaction through in-person interviews with participants (6 per site) and decliners (4 per site) during site visits that occurred a little more than a year into operations, and through a telephone survey of 199 participants and 262 decliners during the third year of the demonstration. In the survey, participants were asked if they were very satisfied, somewhat satisfied, or dissatisfied about various aspects of day care, and both participants and decliners were asked a four-part question

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about quality concerning home health services in the home and in MADC centers. Due to the withdrawal of the NY site before the survey and the low enrollment in the WI site, survey data are available for only the FL, PA and TX sites. Moreover, the number of respondents in the FL and PA sites were too low to support multivariate analyses of differences in satisfaction across sites or between participants and decliners.

*Characteristics of respondents.* Consistent with interviews conducted during the site visits, decliners were significantly older than participants (mean age 77 compared to 74) and also more likely to have diabetes, congestive heart failure, specified heart arrhythmias, chronic obstructive pulmonary disease (COPD), and renal failure. Otherwise decliners and participants were similar: More than half were female, almost 30% lived alone, 37% walked independently, and 46% had Medicaid. The only differences among sites were that the FL site had a higher proportion of women, and the TX site had higher proportions walking independently, receiving Medicaid, and being younger.

*Satisfaction with home health services delivered at home.* Nearly 90% of both participants and decliners said "yes" to three of the four satisfaction items concerning the quality of the home health services they received at home, and one-third indicated that they or their caregiver received training or education from the home health agency as part of their episode of care. A separate analysis found that there were no significant differences in satisfaction with home health services across the three sites with adequate survey data (TX, PA and FL).

*Satisfaction with services in the MADC.* Consistent with what was reported during the site visits, the overwhelming majority of participants (86%) were very satisfied with the home health services they received in the MADC centers. Similarly, when asked to rate their satisfaction with MADC, 82% were very satisfied. The mean age of very satisfied participants was lower than participants who were not very satisfied (73 years versus 81 years), but satisfaction tended to be independent of a participant's gender, residential

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status, ability to move around independently, need for assistance with daily activities (such as bathing and dressing), and Medicaid enrollment.

*Other experiences with MADC.* Participants also provided information about other experiences with MADC:

- 69% used van services to get to and from the MADC, while 14% used family or friends.
- 85% reported that transportation worked very well, and 84% reported no transportation costs.
- 15% were already paying for additional days in the MADC centers.
- 93% wanted to continue attending the MADC when their episode ended: 41% of them were willing to pay, 43% were not, and a public program was already paying for another 15%.
- The things participants most liked about MADC were socializing, activities and games, and the thing they liked least was food.
- Among interview respondents, a few were saving money because the demonstration paid for MADC days the respondents had been paying for, while a few others had increased costs because they were paying for transportation.
- Among survey respondents, 37% had paid helpers in the home, and public programs paid for 79% of the helpers.
- Among the 60% of respondents that had out-of-pocket costs and that reported their spending levels, the median spending was \$110 a week and the mean was \$236.
- There were no differences in out-of-pocket costs for participants and decliners.

Limitations of the survey and interviews. The results of the survey could be biased if beneficiaries who chose not to respond had unsatisfactory results with their home health care or their MADC. Other limitations include relatively high non-response rates to cost-related questions, the necessarily subjective nature of responses to some questions, and the inability to use adjusted, multivariate statistical models due to small sample sizes. It

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is not possible to determine whether satisfaction outcomes are due to demonstration effects or other unmeasured differences between participants and decliners.

4. Effects on Home Health Agency and MADC Finances. During the site visits, staff members at all home health agencies reported that the demonstration was contributing to financial losses rather than surpluses due to the 5% reduction in Medicare reimbursement, added operational costs, and the failure to achieve efficiencies because of small numbers of participants (except at TX). Similarly MADC staff reported that small increases in their census were offset by small increases in their costs.

The evaluators examined Medicare cost report data to further assess impacts on home health agency finances. Items tracked included the proportion of agency patients that were Medicare, the proportion of the agency's patients that were in the demonstration, the agency's focus on nursing versus other services, the number of episodes per patient, and the agency's revenues. The cost report data had two limitations for tracking these impacts. First, the most recent data covered less than the first half of the demonstration. Second, data covered entire agencies while the demonstration occurred in small sub-parts of the WI, NY, and PA agencies. It proved feasible to include only TX and FL agencies in the cost report analysis.

At these sites, there were no clear patterns in the variables tracked. The TX agency continued its sharp increase in total revenue and episodes per patient, but its net revenue fell. The FL agency experienced modest growth in revenues, and its episodes per patient fell after implementation.

5. Effects on Home Health Service Use, Medicare Expenditures, and Quality of Care.

The evaluation used Medicare eligibility and Part A and B claims (but not Part D) data to assess the effects of the demonstration on the utilization of home health services, on Medicare expenditures, and on the quality of home health care delivered to participants.

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*Effects on the use of home health services.* The mean number of visits per episode ranged between 15.7 and 19.5 at all sites but WI, where the mean of 27.1 visits was largely driven by higher use of home health aides. Nursing and PT were the predominant services delivered to participants. Nearly half of all home health visits were provided in MADC centers, with the NY highest at 60% and the FL site lowest at 39%. Home health staff reported that reasons for continuing to deliver services in the home included: conducting almost all initial nursing visits at home; participants' being too sick to attend MADC, especially early in their episodes; serving patients at home until transportation and application for MADC were set up; and patients' deciding to switch to home-based services after initially attending MADC.

The most likely service to be delivered in MADC centers was PT, and the least likely was home health aide. The TX site was much more likely to deliver PT visits in the home than the MADC, and the FL site was much more likely to deliver nursing visits at home than in the MADC. Three sites (TX, PA, and FL) delivered home health aide services exclusively in the home. These sites' MADC centers were not equipped or staffed to provide grooming or bathing services.

*Effects on beneficiary health expenditures and functional status.* By altering the setting for provision of home health services from the home to a MADC center, the demonstration aimed to reduce Medicare service expenditures while enhancing (or at least not diminishing) outcomes for beneficiaries. The evaluation team used a standard quasi-experimental design to estimate demonstration effects on Medicare expenditures and health and functional status outcomes. The steps involved identifying the participants to be included, selecting a comparison group of home health patients in the community, collecting expenditure data from Medicare claims files, collecting functional and health status data from Medicare's Outcome and Assessment Information Set (OASIS) files, conducting multivariate regression analysis, and determining whether data could be pooled across sites. The analyses used a pre-post design which compared the changes in expenditures for participants in the year prior to starting the demonstration to

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the year after starting, to the changes in expenditures for matched comparisons in the year before and after a pseudo-start date. There were sufficient numbers of participants to conduct these analyses only at the FL, PA, and TX sites.

First, the analysis found no evidence of expenditure savings from the demonstration. On the contrary, at all three sites the effect on total Medicare expenditures was positive. The findings were significant at the 0.001 level in TX, where the year-to-year change in Medicare expenditures for the participants was \$5,398 higher on average than the year-to-year change in total expenditures for the matched control group. For the other two sites, the demonstration effects were also positive but not significant even at the 0.10 level. At the TX and PA sites the increased expenditures for participants were largely due to increases in home health services (\$5,861 in TX and \$2,486 in PA - both significant at 0.001). At the FL site increases among participants in inpatient claims accounted for 60% of the demonstration effect, but none of the factors was significant. These differentially higher expenditures were derived from regression models which adjusted for demographic, health, and prior service utilization factors.

Second, the analysis found no evidence that the demonstration led to greater improvement (or less decline) in functional status or among selected medical outcomes for its participants. On the contrary, for the FL site, the evidence suggests that demonstration participants improved differentially less than comparison patients in ADLs, IADLs, bladder incontinence, and pain. There were no significant quality impacts at the PA or TX sites.

*Limitations of the analysis.* For several reasons, the health and functional status findings must be interpreted with caution. These include the lack of findings from two sites with insufficient data, potential bias from missing post-start OASIS assessments among both participants and comparisons, and small sample sizes at the PA and FL sites. With regard to expenditures, inadequate sample size was not the issue. The evidence consistently pointed toward differentially higher expenditures for demonstration participants.

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However, quasi-experimental designs such as those used herein might contain unobserved biases that influence findings.

**Conclusions and Recommendations:** The case studies showed that it is possible to provide Medicare home health services in MADC centers and that a significant minority of new home health patients may be interested in this model. Those who chose the demonstration reported high rates of satisfaction with both attending MADC and receiving their home health in the MADC center. However, there was no evidence that the demonstration reduced Medicare expenditures or improved quality of care. In fact, in relation to matched comparison groups, overall Medicare expenditures were increased at the TX demonstration site, and home health quality was lower on several measures at the FL demonstration site. There was also some evidence that the demonstration had negative effects on home health agency finances through increased costs and decreased revenues.

Findings from the quantitative analysis of demonstration impacts on expenditures and quality need to be interpreted with caution, primarily due to the small study groups at the PA and FL sites and to the fact that only three sites are included in the quantitative analysis. Also, findings from the quantitative analysis should be weighed against the positive findings concerning satisfaction reported by participants in the survey and in face-to-face interviews with beneficiaries, family members, and home health and day care staff members.

The decision about whether to continue to explore the demonstration model for delivering home health services is a matter for policy makers. If there is further testing, it would be useful to have a larger sample, which would support more reliable conclusions. Additionally, the demonstration experience suggests four areas that are important components in the design and implementation of a MADC Medicare benefit:

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- Beneficiary choice: Home health agencies would need an approach to offering beneficiaries the option to be served in a MADC center that ensures informed choice.
- Service delivery: Home health agencies would need to ensure that their services are appropriately delivered in MADC centers.
- MADC collaboration: Collaboration between home health agencies and day-care centers would be required.
- Payment to the MADC center: Including the demonstration's requirement that the home health agency pay for the day in the MADC appears to undermine financial feasibility and limit the appeal of the model for home health agencies. However, removing this requirement would mean that only patients who can obtain Medicaid payment for MADC or who can pay out of pocket could participate.

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## **Chapter I. Overview of the Demonstration and Evaluation**

### **A. Overview**

This Report presents the findings of an independent evaluation of the Centers for Medicare & Medicaid Services' (CMS) Medical Adult Day Services Demonstration. The demonstration was conducted by five home health agencies in five states from August 1, 2006 through July 31, 2009, and examined the effects of allowing Medicare home-health services to be delivered in medical adult day-care (MADC) facilities (called "centers" herein) rather than only in a beneficiary's home. This Report constitutes the final evaluation of the demonstration and includes analysis of the full 36 months of the demonstration on implementation measures and the first 30 months on cost and outcome measures. Only 30 months of cost and outcome data were available due to the need to conduct analyses in July 2009. Only participants starting by December 2007 could be included in the analysis, which required a year of claims after the start date, plus six months to have complete claims in the CMS data system.

This report examines, among other things, the following:

- Implementation of the service model;
- Beneficiary participation patterns;
- Beneficiary satisfaction with the model;
- Effects on MADC and home health agency finances;
- Effects on use of services and quality of care;
- Cost offsets to expanding the delivery of home health services to MADC settings.

### **B. Congressional Mandate**

Congress mandated the demonstration under Section 703 of the Medicare Prescription Drug, Improvement, and Modernization Act of 2003 (Public Law 108-173). The demonstration permitted a home health agency "directly or under arrangements with a medical adult day-care

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facility, to provide medical adult day-care services as a substitute for a portion of home health services that would otherwise be provided in the beneficiary's home.” (See Appendix A for the full text of the legislation.) Section 703(b)(1) of the law, in general, directed that home health agencies be paid 95% of what they would otherwise have been reimbursed by Medicare for an episode of care, and it also prohibited home health, or a MADC center, under arrangements with a home agency, from separately charging beneficiaries for MADC services that were part of a home health plan of care. Section 703(h) of the statute directed the Secretary of Health and Human Services to conduct an evaluation of the clinical effectiveness and cost-effectiveness of the demonstration. Currently, Medicare coverage for home health services is limited to providing the services in a beneficiary’s home. The central purpose of the demonstration was to test whether allowing portions of the Medicare home health benefit to be delivered in MADC centers affected beneficiary outcomes and the costs of delivering home health services.

### **C. Implementation of the Demonstration**

This section describes how the legislation was implemented. First, it describes the Medicare home health benefit and MADC services, including the impact of the current requirement that beneficiaries be at home to receive home health services. Second, it describes how home health agencies and MADC centers collaborated to offer demonstration services, including how the demonstration was offered to beneficiaries. Finally, it describes the evaluation of the demonstration.

**Medicare home health and medical adult day care.** Medicare home health services include skilled nursing, PT, speech therapy, OT, medical social work, and home health aide services. Services are provided without patient copays. Generally, Medicare covers home health care when five conditions are met:

- The patient is in need of intermittent skilled nursing services, or needs PT or speech therapy services, or has a continuing need for OT services;
- A physician orders the care;
- The patient is under the care of a physician and has a plan of care established and periodically reviewed by the physician;

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- Beneficiaries are “homebound,” which is defined as the normal inability to leave the home; leaving takes a considerable and taxing effort, and absences are for an infrequent and short duration, or to receive medical care, to attend religious service or to attend a licensed/certified adult day care program.
- The patient must receive services from a home health agency participating in Medicare.

Medicare pays home health agencies a prospective amount for each 60-day period of care (called an "episode"). Beneficiaries can receive as many episodes of care as necessary, as long as they continue to meet home health eligibility requirements.

The services provided by MADC centers vary by state, but core services generally include meals, activities and games, trips in the community, nursing, and transportation to and from the center. Some state Medicaid programs also cover physical and other therapies, nutrition, social work, bathing, grooming, medication administration, and other services. The MADC "day" typically lasts from 5 to 7 hours. Compared to average Medicare beneficiaries, individuals that use MADC tend to be older, more often receiving Medicaid, more physically and cognitively disabled, and have more chronic illnesses.

Under current law, home health patients can attend a MADC center and still meet the homebound criterion, but they need to be at home to receive Medicare home health services. This requirement may disrupt beneficiaries' access to MADC and also affect family caregivers' reliance on MADC for respite. First, home health patients cannot set up a reliable schedule to attend MADC, since it is difficult for home health agencies to tell them much in advance when home health services will be delivered. Given the need to arrange transportation and the capacity constraints at MADC centers, a "drop in" model is not likely to be feasible. Second, not being able to attend MADC may also interrupt family caregivers' use of MADC for respite. This may be especially important for working caregivers who have been using MADC for respite prior to the home health episode.

**How Medicare home health services were delivered in MADC centers.** Under the demonstration, home health agencies were allowed to deliver a portion of a patient's Medicare

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home health services in a MADC center. This could be done either through MADC centers owned by the home health agency or through contracts with independent centers. Medicare home health services could be delivered either by qualified MADC staff or by staff of the sponsoring home health agency. Agencies were allowed to market the new service model to referral sources (primarily hospitals, physicians, and elder services agencies), and they were allowed to establish exclusion criteria for patients who would not be appropriate for the new service model. The agencies then offered non-excluded patients who began a home health episode the option to participate in the demonstration. On a patient-by-patient basis, home health agencies were allowed to choose whether to deliver all or part of a participant's home health services in the MADC center.

Participation in the demonstration by beneficiaries was voluntary, but home health agencies were allowed to exclude home health patients that were not appropriate to receive MADC services. Pursuant to the statute's requirements, participating beneficiaries were not charged for MADC services furnished under the plan of care.

Participating home health agencies did not pay for additional days of MADC services when home health services were not being delivered there. Although Medicare does not cover MADC, states may cover MADC as an optional or waiver service under Medicaid, through Older American Act funds, and/or through state funds. Beneficiaries that do not qualify for public funding may pay for care out-of-pocket. Thus some participants could and did receive additional days of MADC beyond the days paid by home health agencies.

The demonstration operated for three years in five selected home health agencies serving the following cities and nearby areas:

- Milwaukee, Wisconsin (WI) - Aurora Visiting Nurses Association and a single MADC center owned by Aurora. A total of 80 beneficiaries participated in the demonstration at this site, representing 8% of the Medicare beneficiaries receiving home health services from Aurora during the study period.

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- Pittsburgh, Pennsylvania (PA) - Landmark Home Health and seven MADC centers under contract. A total of 281 beneficiaries participated in the demonstration at this site, representing 16% of the beneficiaries receiving home health services from Landmark during the study period.
- St Petersburg, Florida (FL) - Neighborly Care Network and four MADC centers owned by Neighborly. A total of 160 beneficiaries participated in the demonstration at this site, representing 17% of the beneficiaries receiving home health services from Neighborly during the study period.
- Brooklyn, New York (NY) - Metropolitan Jewish Health Care and one MADC center owned by Metropolitan. A total of 39 beneficiaries participated in the demonstration at this site, representing 14% of the beneficiaries receiving home health services from Metropolitan during the study period.
- McAllen, Texas (TX) - Doctors Care Home Health and 17 to 25 MADC centers under contract. A total of 455 beneficiaries participated in the demonstration at this site, representing 46% of the beneficiaries receiving home health services from Doctors during the study period.

Metropolitan withdrew from the demonstration in February 2008 (18 months into the demonstration) and Aurora withdrew in October 2008 (25 months in). The other three sites operated for the full three years of the demonstration.

**Evaluation of the demonstration.** CMS contracted with Brandeis University to evaluate the demonstration. The evaluation question underlying the demonstration was whether home health outcomes could be improved if beneficiaries received some of their home health services in MADC centers. The improvements could derive either from the way home health was delivered in MADC centers, from participation in regular MADC activities, or some combination of the two. The main policy questions addressed by the demonstration are:

- Can sponsors successfully recruit beneficiaries for the demonstration?
- Is it feasible to deliver home health services in MADC centers?
- Are patients interested in and satisfied with this service model?

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- How does this model affect the finances of agencies participating in the demonstration?
- What are the effects on quality of care, the use of home health services, and overall Medicare costs?

Brandeis conducted the evaluation through a series of interrelated activities. In Phase 1, the evaluation team completed case studies of the five demonstration sites. The goals of case studies were to assess the implementation process and to understand beneficiaries' experience with the new benefit. This included the experience of beneficiaries who were offered the demonstration but declined ("decliners") as well as those who accepted the offer and participated in the demonstration ("participants"). Whether they were decliners or participants, both groups were patients of the home health agencies. To prepare the case studies, the team reviewed implementation protocols, assessment forms, contracts, and other documents. Then the team visited each of the demonstration sites to interview professional staff and beneficiaries.

Phase 1 of the evaluation also included a preliminary descriptive analysis of the services provided by the five home-health agencies and the beneficiaries they served. The beneficiary analysis included the mix of patients by gender, and whether they were:

- Excluded from the demonstration and why;
- Offered participation and agreed to participate or not;
- Recent MADC users prior to beginning their home health care.

During Phase 2, Brandeis implemented a phone-based satisfaction survey aimed at a sample of patients at the participating sites. The survey assessed the experiences and satisfaction of participants and decliners with home health services delivered in the home. Separate survey questions asked only of participants covered satisfaction with home health services delivered in the MADC, as well as satisfaction and experiences with MADC services.

During Phase 2 of the evaluation, Brandeis also conducted statistical analyses that drew on the Outcome and Assessment Information Set (OASIS), home health agency Medicare claims, and home health agency patient data from the CMS Data Center using the Data Extract System

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(DESY). Claims for demonstration participants included an indicator of whether each home health service was delivered in the home or a MADC, which allowed an analysis of service delivery patterns. The analysis also focused on the use and cost of home health services among demonstration participants and matched comparison subjects. The comparison subjects resided in the market areas of the participating home health agencies, but they were not served by these agencies. The statistical analysis examined demonstration effects related to quality and health and functional-status outcomes, health service utilization, and Medicare costs. A separate analysis used Medicare cost report data to assess changes in the populations served and the financial status of participating home health agencies. Brandeis concluded this phase with a synthesis of findings from the case studies, descriptive analyses, analyses of cost and quality, and the satisfaction survey to assess the possible effects of implementing the demonstration model as well as how the model might be improved.

#### **D. Summary of Findings**

Evaluation results show that it was possible to recruit beneficiaries for the demonstration model, but it was difficult for home health agencies to use the demonstration as a way to increase referrals. Case study results indicate that it was feasible to deliver home health services in MADC centers, and the most successful model was to use home health agency staff or staff with experience in home health. Analyses of indicators of place of service on home health claims found that about half of home health services for participants were delivered in MADC centers, and half continued to be delivered at home. Results from face-to-face interviews and the telephone survey indicate that home health patients that were older and in poorer health were more likely to decline participation in the demonstration. Participants were highly satisfied with the MADC demonstration services, and their satisfaction with home health services was similar to beneficiaries who declined to participate in the demonstration. Participants overwhelmingly expressed a desire to continue at the MADC center after their episode of care.

There is no evidence from quantitative analyses that used matched comparison beneficiaries of either cost savings for Medicare or improvements in beneficiary functional status. However, the findings should be interpreted with caution due to small sample sizes at the FL and PA sites, and

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to numbers of episodes per patient at the at the TX site that are much higher than the other sites. First, evaluation analyses of Medicare claims at the three sites with adequate numbers of participants for analysis found no evidence that the demonstration reduced Medicare expenditures. The FL and PA sites showed no difference in expenditures, while the Texas site showed substantial increases in Medicare expenditures, primarily due to large increases in home health utilization. Second, evaluation analyses of data from OASIS assessments performed by home health agencies found that the demonstration did not lead to greater improvement or less decline in beneficiary functional status or selected health conditions. In fact, participants in the FL site showed decrements in functional status relative to comparison beneficiaries. Finally, there appeared to be no evidence that the demonstration had a positive effect on the finances of either home health agencies or MADC centers.

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## Chapter II. Evaluation Methodology

The evaluation addressed:

- The implementation of the demonstration, including marketing and service delivery, and the characteristics of participating beneficiaries;
- Medicare patients' views of the care they received from demonstration providers;
- Effects of the demonstration on home health agency and MADC finances;
- Effects of the demonstration on the use of home health services, the quality of care, and Medicare expenditures.

The evaluation's approaches in each of these areas are detailed below.

### A. Implementation of Marketing and Service Delivery

The evaluation examined implementation of the demonstration by analyzing participating sites' operational protocols, tracking participation data submitted by sites to the evaluator, and visiting each of the sites. The sites' operational protocols detailed marketing plans, patient-exclusion criteria, and operational and clinical arrangements between home health agencies and MADC centers. In the fall of 2007, the evaluation team conducted site visits, which included observations at MADC centers. The team also interviewed home health agency staff, MADC center staff, aging network staff (i.e., state and local staff managing services funded through the Older Americans Act and related state funding), six beneficiary participants, and four decliners at each site. The beneficiaries were selected randomly by gender from active participants and then recruited by the evaluators. Most of the interviews were conducted in beneficiaries' homes.

To help the evaluators to understand participation patterns, demonstration home health agencies reported the following data monthly for each patient starting a 60-day home health payment episode: patient Medicare identification number, patient gender, whether the patient was offered participation, reason for exclusion if excluded, whether the patient accepted or declined participation, and whether the patient had used MADC in the prior month. These patient data were linked to Medicare claims. These data were analyzed to identify and compare patterns of

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exclusion by home health agencies, and to compare prior MADC use and home health utilization patterns among patients that participated and declined to participate.

The evaluation team explored service-delivery issues that included:

- Staffing of home health services in MADC;
- Changes if any in home health intake, care planning, and discharge;
- Coordination of care;
- Effects on quality.

### **B. Satisfaction among Beneficiaries that Participated Versus Declined**

The evaluation assessed beneficiary satisfaction through interviews during the site visits and through a telephone survey conducted in the final year of the demonstration.<sup>1</sup> In both the interviews and the survey, the objectives were: (1) to collect health status and demographic information, assess satisfaction with home health services, and determine out-of-pocket costs for home-based and community-based services; and (2) to compare interview and survey results for participants and decliners. Additionally, the interviews and survey asked participants but not decliners about their experiences and satisfaction with MADC services and with home health services delivered in the MADC centers.

### **C. Effects on Home Health Agency and MADC Finances**

The evaluation collected information on the effects of the demonstration on agency finances through interviews with administrators of home health agencies and MADC centers during site visits, and through review of Medicare cost reports submitted by home health agencies to CMS. The demonstration model anticipated that the demonstration would increase referrals to participating home health agencies, and also that the delivery of services in MADC centers would realize efficiencies. Those efficiencies would primarily come from reducing staff travel costs and also through quicker rehabilitation in centers that were staffed and equipped to provide

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<sup>1</sup> The survey was approved by OMB (approval # 0938-1017).

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and reinforce therapies. Family members often support compliance with therapies provided in the home. The central question for home health agencies was whether potential savings on travel and therapy outcomes would offset the extra costs of paying the MADC center per diem, the 5% loss in Medicare reimbursement, and any other costs associated with the demonstration. The question for MADC centers was whether the demonstration would improve finances through increased census, and whether these improvements were offset by additional expenses.

The analysis of Medicare home health agency cost report data included the:

- Number of skilled nursing visits provided to Medicare patients and total skilled nursing visits;
- Total visits provided to Medicare patients and to all patients;
- Number of unduplicated Medicare and total patients;
- Total Medicare episodes;
- Total patient revenue;
- Net revenue (revenue minus cost) attributable to service to patients.

These variables were used to construct indicators of the scale of the home health agencies participating in the demonstration (i.e., total visits and total patient revenues), commitment to Medicare (proportion of total visits provided to Medicare patients), and the service approach. The latter involved the episodes per unduplicated Medicare patient, the proportion of total Medicare visits that were skilled nursing visits, and the visits per Medicare episode.

The evaluation design included consideration of the impact of the demonstration on other home health agencies in the market area. The design called for examining trends in the share of Medicare and total home health patient services held by the demonstration agencies compared to other agencies in each market, and on the competitiveness of the home health sector in each market. However, it proved impossible to develop consistent market-area definitions for the demonstration agencies.<sup>2</sup> In any event, the amount of service provided under the demonstration

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<sup>2</sup> A combination of factors led to this situation: differences by agency in whether they reported their service area in terms of Core Based Statistical Areas (CBSAs) or Metropolitan Statistical Areas (MSAs),

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was extremely small relative to the markets in which these agencies operated, and thus market effects were likely minimal.

#### **D. Effects on Home Health Quality and Service Use and Medicare Costs**

The objectives of this analysis were to examine how coverage of home health services in MADC centers affected patient utilization of Medicare services, Medicare spending on home health services, and the quality of home health services. Two types of analyses were conducted. The first compared participants to decliners and to patients who were not offered participation. Statistical tests were used to assess how these groups differed in terms of health care utilization before and after their episodes of home health care.

Second, to better estimate a demonstration effect in a situation where selection may be an issue, participants were matched, based on gender, age group, and HCC (Hierarchical Condition Categories) indicators,<sup>3</sup> to a comparison group of similar subjects who received home health services from non-participating home health agencies in the same market areas. This comparison group analysis looked at the effects of the demonstration on Medicare expenditures and on Medicare home health quality. Difference-in-difference multivariate regression models were used and included covariates for age group, gender, and Medicare DCG (Diagnostic Cost Groupings) risk score.<sup>4</sup> These models assessed whether changes in Medicare expenditures for home health, hospitals, skilled nursing facilities, outpatient, and physician services from the year directly prior to the date of participants' first home health episode (or the pseudo-start date for comparisons) to the year after the start date were significantly different for these matched groups. These models were also used to compare quality of care. The evaluation team used data

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overlapping but not contiguous areas with potential comparison agencies, changes during 2006 and 2007 in the CBSA/MSA reporting systems, and differences in large agencies between the county of the agency's address and the county served in the demonstration. Given these factors, it was impossible to consistently define a set of the agencies that truly overlapped with the market area of the Demonstration agencies.

<sup>3</sup> Hierarchical Condition Categories are a set of 184 diagnosis categories used for Medicare risk adjustment.

<sup>4</sup> Medicare's DCG risk score makes use of a beneficiary's prior diagnoses to estimate relative annual medical care expenditures compared to those of an average Medicare beneficiary. As such, the DCG may be used in regressions as a measure of the beneficiary's health condition.

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from Medicare OASIS files to construct scales for activities of daily living, instrumental ADLs, and cognitive/behavioral status, as well as individual measures for ambulation, incontinence, and medical problems. These quality measures were used as outcomes in the regression analyses, which determined whether participants or comparisons were doing better in that domain on the follow-up home health assessment compared to the initial assessment. Both expenditure and quality analyses were conducted separately for each agency's market area because the demonstration was implemented so differently at each site.

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## Chapter III. Findings

This chapter presents the results of the evaluation regarding the implementation of the demonstration, home health agency finances, beneficiary satisfaction, and impacts on Medicare costs, quality and service utilization. Prior to presenting the summary analyses and findings, sketches of each of the five sites are presented.

### A. Sketches of Individual Sites

This section provides an overview of how each of the sites organized and implemented the demonstration. The information is based primarily on site visits conducted a little more than a year into operations. During the site visits evaluation staff interviewed both program staff and beneficiaries.

#### **Metropolitan Jewish Health System, Brooklyn, New York**

Sponsor. Metropolitan Jewish Health System, the sponsor of the Brooklyn site, owns about 900 nursing home beds, a Medicare Advantage plan, a prepaid Medicaid managed care organization, the second-largest home health agency in New York City (only the Brooklyn branch was in the demonstration), senior housing, a hospice program, and the participating MADC center. Metropolitan is located in the Borough Park neighborhood in southwest Brooklyn, which is a diverse, multi-ethnic community that in recent years has experienced large influxes of Russian and Chinese immigrants, who add to the existing Jewish, Italian, and Latino communities.

Targeting. For the demonstration, the site targeted beneficiaries with at least two Medicare home health service needs, for example nursing and PT. They also tried to target beneficiaries who could receive all of their home health services in the MADC, i.e., no services at home. Metropolitan considered both these conditions necessary in order for the demonstration to be cost-effective, given the high MADC daily rate of \$166. Beneficiaries with a primary mental health diagnoses, a diagnosis of dementia and those who were too frail to attend the MADC for five hours were excluded from the demonstration.

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Marketing. The site's original plan was to use the demonstration to attract new home health patients to help fill an excess capacity of 30 spaces of 160 spaces per day in the MADC. Marketing staff from the home health agency regularly visited agencies such as Metropolitan nursing homes and area hospitals, and they asked them to keep the demonstration in mind when making home health referrals. Despite these efforts, very few patients were referred to the home health agency in order to obtain services in the demonstration. This left the regular flow of patients into the home health agency, and the biggest enrollment challenge was the small flow of patients who met the criterion of needing two skilled services and not being a Medicare Advantage member. Similarly, few MADC participants met these criteria. Another marketing challenge was that many dually eligible beneficiaries already had home attendants through Medicaid. Medicaid regulations required that an attendant could not provide services at the MADC center, so if the beneficiary agreed to join the demonstration, the attendant lost hours and might ask to be transferred to another client with more hours.

Service Delivery and Care Coordination. The MADC offered traditional socialization activities, nursing, therapies in a fully equipped room, meals, a beauty parlor, an easily accessible whirlpool bath, a diabetes clinic, a hypertension clinic, wound prevention and treatment, depression management, a dementia unit, and access to primary care and care management. A registered nurse with home health experience provided all the skilled nursing and also performed the OASIS assessment. The typical care plan called for at least two days a week in the center, and almost all participants started with an order for PT and an order to evaluate OT. Home health leadership contended that therapies worked better in the center because treatment was more intense than at home, and there was extensive equipment. Care coordination in the center was achieved via frequent phone communication between the lead day care nurse and the demonstration coordinator nurse at the home health agency. MADC staff also met every morning to discuss/review progress of demonstration clients.

Several challenges in delivering home health services in the MADC setting were identified. First, serving participants only in the MADC created challenges for patients who needed additional in-home services, e.g., home health aides, on the days that they did not attend the

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MADC. Second, since most participants were enrolled in home health for a single episode of care, participants were afforded only a limited stay in the MADC. This was disconcerting to many of the beneficiary families who saw the value of their family member attending the MADC. Third, it was difficult to manage the provision of skilled services and still have time for the patients to take advantage of the other MADC services and social activities. Finally, frail beneficiaries experienced difficulties with long van rides.

Financial performance. Besides paying the MADC a daily rate of \$165, direct costs to the home health agency included the initial assessment and care plan, emergency visits, off-hours visits, administration, and marketing. The home health agency expected to break even after these costs, but low enrollment kept the system from realizing any economies of scale. In contrast to the Metropolitan home health agency, the MADC was expected to realize a financial surplus on the demonstration. This was because the overhead was already covered, and all that would be added was staff. However, because of low enrollment and the extra services the day center provided, e.g., completing the OASIS assessment for the home health agency and providing transportation, the demonstration helped only marginally.

Beneficiary Characteristics and Satisfaction. Nine beneficiaries were interviewed, including six demonstration participants and three decliners. There were no apparent differences in demographics, long-term care needs or medical conditions between participants and decliners. They came from five different racial/ethnic groups, and all but one lived in apartments (two in public housing). Isolation was a common theme, often relieved only by the presence of a Medicaid-funded PCA. Six of those interviewed had Medicaid coverage, and the other three had no insurance beyond Medicare. Three respondents had diabetes, two were on dialysis, three had recent heart attacks, two had recent strokes, two had dementia, and one had developmental disabilities. Four respondents walked independently or needed only a cane; two needed a walker inside; and one did not walk at all. Five needed no help with ADLs; two needed help bathing; and two needed help in two or more areas. All needed some kind of IADL help, if only cleaning and shopping, and at least three needed help with all IADLs.

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Patterns of caregiving reflected the widespread availability of Medicaid PCAs in New York City. Although some respondents were unclear about who paid for what services, four had Medicaid PCAs five to seven days a week, one or two appeared to have five-day aides paid through home health, and one paid out-of-pocket for a two-day housekeeper. Only two respondents were cared for completely by family caregivers.

The primary motivations for participation in the demonstration were related to the services of the MADC, including receiving home health services there. Advantages cited by beneficiaries included getting out of the house, socializing, participating in activities, and receiving therapy at the day center. Because only two of the participants had significant family caregivers (and one of these was helped by a six-day PCA), respite for caregivers was not a common motivation to participate in the demonstration among the participants interviewed. Two of the three decliners refused to participate in the demonstration because they felt too sick or too weak to attend, while the third did not want to lose home health services from the nurse who was visiting her in the home.

Most of the participants' experiences in day care were very positive, but there were exceptions. All but one liked the activities, socialization, trips, and meals, but three cited challenges in finding days and times where there were participants who spoke their language. Reportedly, morning sessions were dominated by Russian immigrants, and afternoons were times that worked out better for English, Spanish, and Chinese speakers. Most participants (or their family proxies) cited some very positive experiences with day care, e.g., getting her hair done in the beauty parlor, the whirlpool bath, excellent therapy results, and better sleep at night due to the activity levels in the center.

Participants' and decliners' experiences with home health at home were more mixed. Of the five beneficiaries who received home health at home (including two participants who switched to in-home services), only one (who was a decliner) seemed completely satisfied. Others complained of inconsistent staff, missed visits, and services falling short of their needs.

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Out-of-pocket costs. Four of the six participants and two of the three decliners were receiving Medicaid. Therefore, they had no direct costs for either day care or home care, but two were on spend-down and had expenses related to their share of costs. One decliner out of the remaining three respondents had out-of-pocket costs for cleaning and laundry services that occurred twice a week, plus meals on wheels.

### **Neighborly Care Network**

Sponsor. The Neighborly Care Network, which sponsored this site, is a non-profit agency that owns a home health agency and 4 MADC centers. The MADC centers had a combined daily capacity of 200 persons. Neighborly also operates transportation, dining programs, a meals-on-wheels program, a pharmacy program, and a network of more than 2,000 volunteers. The four Neighborly day centers were the only centers participating in the demonstration, and they were the only MADC programs in the County.

Targeting. The site tended to exclude or discourage several types of beneficiaries from participating. These included (1) those who would have difficulty spending a 6.5-hour day in the day care setting, e.g., persons who were bed-bound, on life-support, had a poor prognosis, or had poor physical stamina; (2) patients who would recover quickly and become too independent and high functioning for the center's programming; (3) assisted living residents, who had their own meals and socialization services; and (4) patients who needed only nursing services. Patients who were receiving both nursing and PT or OT were the most desirable financially.

Marketing. The site's marketing efforts were multi-faceted, including educating all of its own direct care staff about the demonstration, as well as conducting presentations with a wide range of outside medical care and social care providers. These efforts yielded only a small increase in referrals from a few supportive discharge planners and physicians. More productive were referrals from Neighborly's own MADC centers. Conditions that were reported to make day care participants potentially eligible for home health services included experiencing a decrease in mobility but having good potential for rehabilitation, having medications adjusted and needing

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help managing the new regimen, having fallen or becoming more unsteady, having bed sores, coming back from vacation in a debilitated state, and/or having been hospitalized and discharged. Sometimes the MADC nurse spotted such conditions, and sometimes families asked about home health services based on the information in the brochures they were given.

Staff cited several barriers to marketing and enrollment, including "paranoia" among elders due to all the scamming in the community, difficulties describing how the program worked and for whom it was targeted, lack of knowledge of day care, and the exclusion of HMO members.

Service Delivery and Care Coordination. Neighborly's MADC centers were staffed primarily for social activities, and some enhancements were needed for the delivery of skilled services.

Neither of the centers visited by the evaluation team offered routine bathing as a service, and there were no pre-existing therapy facilities. For example, one already had a nursing room but another small office had to be converted to the PT suite.

Neighborly home health nurses and physical therapists delivered Medicare home health services in the MADC centers. Home health aide services were delivered only at home due to lack of space and privacy in the centers. To promote more staff continuity in nursing, specific home health nurses were assigned to each center. To further promote communication, Neighborly tried to schedule visits by all disciplines the same day. The programming in the day centers did not change much due to the demonstration. Demonstration participants took part in the programming along with non-participants, and staff pulled people from day center activities to receive their home health care.

During the site visits respondents indicated that delivering home health services in the day care center posed many challenges. These included scheduling, communications, arranging transportation, obtaining a physician order and tuberculosis test, and additional paperwork. Ongoing issues included dealing with scheduling changes, long trips on vans for frail participants, caregiver work schedules, and being careful not to deliver services during lunch hour. Staff reported that training about therapy and home safety to patients and caregivers could

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be more easily done at home. Contributing factors included the delays in starting care due to the delays in setting up the day center visits, the high proportion of patients with dementia and their challenges learning, and the challenge in teaching about home safety in the day center. Another challenge was that demonstration managers experienced pressure from families and some staff to extend home health episodes, particularly for patients with dementia. Such pressure was said to be uncommon when home health was delivered at home, where patients were smoothly discharged when goals were met. Conditions that were reported to sometimes justify extension included medication changes, exacerbation of a problem, a fall, or a new wound.

Notwithstanding the challenges of delivering home health in the day center, home health agency leaders reported that home health staff liked the approach because going to one center involved less travel and less wasted time for them. Staff also liked to receive input from daycare staff, and they reported better care planning, coordination, and follow through.

Financial performance. The Neighborly MADC centers billed the Neighborly home health agency \$66 for each day that participants attend the center. The Neighborly staff reported that the home health agency was not making money on the demonstration. Besides the 5% reduction in Medicare revenue, home health agency staff were concerned that the demonstration generated new referrals from the day center and from certain physicians and discharge planners that had more chronic illnesses and cognitive deficits than their average home health agency patients. Some staff feared that they might be more difficult to rehabilitate, which would hurt their OASIS measures.

The Neighborly day center finances were reported to benefit from the demonstration due to a modest increase in census and very limited additional costs. At the time of the site visit, 11% of the participants at one of the centers were in the demonstration but only half of them were new participants from the community. Only 21% of the day care participants were paying privately while 79% were receiving help from one of seven public programs. After demonstration eligibility ran out it was difficult for most participants to continue in the MADC unless they could pay privately, due to long waiting lists for all public programs.

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Beneficiary Characteristics and Satisfaction. Ten beneficiaries were interviewed (five by proxy), usually in their homes, including six participants and four decliners. All were white and they ranged in age from 77 to 88. None was receiving Medicaid. The decliners were in general healthier, wealthier and more independent: All of the decliners but only one of the participants lived alone; all of the decliners but only three participants had private insurance; and none of the decliners but five of the participants were interviewed by proxy. In terms of medical conditions leading to home health use, three of the four decliners had orthopedic problems, and one had fallen. Participants' conditions were less orthopedic (one hip replacement) and more likely dementia (four of the six). In terms of functional status, the decliners were much more independent than the participants. All of the decliners were ambulatory (three used canes and one still played golf). Participants were much more dependent: One was in a wheelchair, three used walkers but needed assistance, and one was ambulatory but weak. Five of the six participants needed assistance with most ADLs and all IADLs. The patterns of assistance also differed between decliners and participants. The three decliners with family had visits a few times a week to help with shopping and/or heavier work. One had paid help with housekeeping, and one lived in assisted living. In contrast, five of the six participants were receiving close to full-time, live-in care from family members, and one had assistance five days a week from a PCA.

Motivations for participation and sources of satisfaction were relatively uniform: respite for busy or burdened caregivers, and/or time outside the home for socialization. Caregivers appreciated the respite and used it to rest, perform chores and errands, and otherwise take care of their own needs. In contrast, decliners did not have caregivers who were looking for respite, and they were all living independently inside of their dwellings (even the assisted living resident). The only complaints from caregivers were about transportation, including the long time participants had to spend on the bus, and the timing of pick up and drop off.

Out-of-pocket costs. Demonstration payments for MADDC were a welcome financial support to participants and their caregivers, but the short-term nature of the services, as well as the

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limitations in other public support, meant that some beneficiaries ultimately faced the need to pay for day care privately when their episodes were completed and they wanted to remain in day care. This was a hardship for most, who had modest incomes even though some owned their own homes. Of the six participants interviewed, all had Social Security income, and for two, it was their only income. Participants' plans for continuing MADC at the ends of their episodes included: private pay (2), wait list for public funding (2), return to public funding plus private days (1), and not continuing because of no need (1).

### **Landmark Home Health Care Services, Allegheny County, Pennsylvania**

Sponsor. Landmark Home Health Care Services, Inc., the non-profit sponsor of this site, operates several eldercare businesses including home health care, hospice, assisted living, community-based in-home supports, and senior community centers. Landmark serves Allegheny County in Pennsylvania (the urban Pittsburgh Metropolitan area). At the time of the site visit, Landmark was contracting with nine MADC centers to implement the demonstration. These nine MADC centers represented 12 service sites. All participating MADC sites were non-profit and relatively small (serving between 28 and 50 clients).

Targeting. Landmark targeted the demonstration to beneficiaries who lived alone and to beneficiaries who lived with a caregiver who worked outside the home. Another target group for the demonstration were beneficiaries discharged from acute care who: (1) did not qualify for three hours of intense rehab due to dementia but still required some kind of therapy, or (2) had frequent hospital admissions due to medication non-compliance or other case management-related issues. Landmark excluded beneficiaries who were bedfast, who had emotional or behavioral disorders which were disruptive to self or others, who resided too far away from participating MADC centers, or who were medically contradicted (communicable disease, open wounds, receiving intravenous therapy, immuno-suppressed, or receiving chemotherapy).

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Marketing. Marketing was led by Landmark's business development office and included outreach to a range of medical and social service providers and agencies, as well as screening of regular home health agency patients and encouragement of referrals from participating MADC centers. At the time of the site visit, skilled nursing facilities were the best source of external referrals (60-65% of demonstration participants). Few referrals were forthcoming from hospitals, physicians or aging network agencies, reportedly due to the newness and complexity of the demonstration. The home health agency offered the demonstration to most new patients but relatively few accepted. The most common reason for declining was that a beneficiary was too sick. Referrals from MADC centers were also few, reportedly due to the difficulty of developing an identification and referral mindset among MADC staff. Other marketing challenges included a complex process for signing up for MADC, obtaining vouchers for the county transportation system, assembling the paperwork to show that patients had a tuberculosis test and a physical within the past 90 days, and competing initiatives within Landmark, e.g., a congestive heart failure program.

Service Delivery and Care Coordination. During the site visit, evaluators toured two of the site's 12 contracted MADC centers. One center's only dedicated space was an office and a day room with a capacity of 25. Special therapies for the demonstration were provided in either the room the day center shared with an intellectual disabilities program down the hall, or if that was not available, the day care office. The other site had two offices, an open kitchen, a relatively large day room, a separate therapy room, and a bathing facility.

At the time of the site visit, all skilled and unskilled home health services for Demonstration participants were provided by Landmark staff, whether in the home or in a MADC center. The typical care plan was three days a week in the center, plus one skilled visit at home. Since Landmark assigned clinical staff to patients based on region, in some cases the nurse who provided services to a patient in the center was a different nurse than the one who provided services at home. Remote entry of care documentation by Landmark staff in a web-based system was routine whether a home health service was provided in the home or the MADC center, and this facilitated communication between center-based and home-based providers if they were

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different. A drawback to having two nurses involved was that the one based in MADC had less access to the caregiver, which could mean less opportunity or less effective means (by phone instead of face-to-face) to involve caregivers in scheduling a doctor's appointment, managing medication changes, or OT services, where there is considerable training that needs to be conducted at home. At the same time, some clinical staff reported getting more information about a beneficiary from the MADC staff than they did in the home, especially if the patient lived alone and was cognitively impaired.

Financial performance. Landmark paid each MADC center \$62 per day. At the time of the site visits, neither Landmark nor the MADC centers had completed assessments of the impact of the demonstration on their finances. The modest increase in MADC centers' census from the demonstration would have been more valuable had new participants been able to continue attending, but long waiting lists for public programs blocked this support for most participants.

Beneficiary Characteristics and Satisfaction. Six participants and four decliners were interviewed for the evaluation. Participants and decliners were similar in terms of age (74-89), race (9 were white), and caregiving (most lived independently or were cared for by the family member(s) they lived with); but in other ways they differed. Decliners were more likely to live alone and to be more independent. Four of six participants versus only one decliner needed assistance with all personal care activities. Decliners were more likely to have experienced a single medical event – a heart attack, vertigo, dehydration – that resulted in a hospitalization followed by a brief episode of home health, after which they resumed relatively normal, fit lives. Participants were far more likely to have a chronic condition – debilitation from a stroke or dementia – for which they needed on-going and more intense caregiving.

Participants and caregivers indicated that their experiences with adult day care services were positive. Respondents liked the food, the arts and crafts, and the outings. Caregivers reported that they liked having their spouse or parent attend the day center, since this was a welcome respite from round-the-clock caregiving, and it freed up blocks of time to work, to clean the house, or just to be alone. The only complaints voiced among participants (or their proxies)

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related to transportation on county vans, including late arrivals, long trips, and difficulties obtaining and paying for vouchers.

Out-of-pocket costs. None of the decliners had any out-of-pocket costs for home care or other long-term care services, but four of the participants did. Two participants out of the four paid about \$50 a day for extra days in the day center beyond what was covered in the demonstration, and two others paid for transportation at \$5 to \$15 a week. The two who paid for extra days plus one other were applying to a state program to help pay for MADC services when demonstration eligibility ended. However, the program covered less than half the costs, and the \$30 per day copayment was too much for one of those wanting to continue. None of the respondents was eligible for Medicaid, so better coverage under the waiver program was not an option.

### **Aurora Visiting Nurse Association, Milwaukee, Wisconsin**

Sponsor. The sponsor is Aurora Visiting Nurse Association, the largest and oldest VNA in Wisconsin. Aurora joined with the Aurora Adult Day Center to implement the demonstration. The day center is a division of the Aurora, and both organizations are part of Aurora Health Care, a community-based, not-for-profit health system located in Milwaukee. The demonstration operated in one of Aurora's three Metro Region branch offices, although all three branches were eligible to refer patients to the demonstration. The branch serves a predominantly low-income, primarily African American resident population. About 90% of the day center's regular clients receive adult day services under the Family Care Plan, which is operated by the Milwaukee County Department of Aging and is supported by combined Medicaid Waiver and long-term care funds.

Targeting. The site targeted all new Medicare home health patients with the exception of individuals who required one-on-one care throughout the day, who required ongoing monitoring or interventions or who had an unstable condition, who exhibited behavior that was disruptive, and/or who required a mechanical lift transfer.

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Marketing. The site marketed the demonstration to both medical and aging network providers and care coordinators. The best source of new referrals was a geriatric practice at a nearby hospital. Hospital discharge planners made few referrals, reportedly due to the need to make quick discharges to trusted providers, and to the difficulty of explaining the demonstration. Obstacles to referrals from the Aging Network included large numbers of case managers to reach, staff turnover among case managers, and clients' fears of losing PCAs (and family income if the PCA was a family member) due to a Medicaid waiver prohibition of receiving PCA and MADC services on the same day.

The demonstration was marketed to new home health patients by a nurse assigned to oversee all demonstration participants. Assessment nurses screened new patients and then brought in the demonstration nurse during a second visit to explain the program. Staff indicated that it was difficult to recruit participants from other branches of the home health agency due to distance, class, and racial/cultural differences.

The site did not meet its marketing goals, and staff cited several reasons for this, including a fall in the Aurora census, staff turnover at the Aurora and referral sources, high home health agency patient acuity that delayed admission to the MADC, and the large Medicare Advantage membership in the area.

Service Delivery and Care Coordination. The MADC is certified to serve 80 patients and provides a full range of activities, as well as meals, medication monitoring, nutrition services, rehabilitation therapy, art therapy, assisted therapeutic whirlpool baths, message therapy sessions, podiatry sessions, and excursions. Staff indicated that the center is especially well suited for the demonstration given the rooms for individual therapies, the whirlpool bath facility, and trained staff.

All skilled and unskilled home health services for demonstration participants were delivered in the day center by an Aurora home health team comprised of a nurse, physical therapist, occupational therapist, and speech therapist. In addition, a new position was created for the

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demonstration – a home health aide who was employed part-time by Aurora home health and part-time by the day center. Demonstration participants averaged about three days a week in the day center, but staff reported that they believed that it was important to deliver at least some services in the home, which allowed them to evaluate medications, personal care, and other potential health/safety issues in the home, and also to educate family members. Care coordination was facilitated by the co-location of staff (the home health offices are located on the ground floor of the day center).

Staff reported several challenges related to delivering home health services in the MADC setting. These included helping participants pay for passes for the county-run transportation system, reversing an initial tendency of staff to over-prescribe home health in the MADC due to its convenience, arranging in-home services for participants who missed day care on their scheduled days, and figuring out how to pay for MADC days when a participant attended but did not receive home health services.

Financial performance. To break even financially, Aurora planned to cover the cost of a full-time nurse coordinator for the demonstration out of increased home health agency enrollment, operational savings from reduced travel time for home health staff, and enhanced patient outcomes. Unfortunately, low enrollment undermined the economies of scale in travel, patients' schedule changes affected planned efficiencies, and there were unplanned transportation costs for both the home health agency and the MADC. Additionally, the MADC had a policy of offering services for half price after episodes ended if participants were waiting to start the Wisconsin Family Care Program.

Beneficiary Characteristics and Satisfaction. Six participants and two decliners were interviewed as part of the site visit. They were similar in terms of gender (half were male), respondent status (just one participant was interviewed by proxy), and living arrangements (three of eight lived alone). In contrast, participants and decliners differed on race, income and age: five of six participants were African-American, whereas the decliners were both white; three of six participants had Medicaid versus no decliners; and participants were also younger than decliners.

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They also differed on functionality and health status: three of six participants needed help with all ADLs versus one decliner; all six participants needed at least some help with IADLs, compared to only one decliner. The participants tended to be more chronically ill compared to non-participants, whereas the two decliners experienced a single event, after which home health services helped return them to relatively independent lives.

Beneficiaries' motivations for participating included an opportunity to get out of the house and to meet other people, providing a caregiver with respite, and allowing spouses to resume work on the days they attended day care. Reasons for declining included being too sick to get out of bed after cardiac surgery, and living in an assisted living facility. Participants reported high levels of satisfaction with the demonstration, including the range of home health services in the day center. One beneficiary indicated appreciation of the encouragement for therapy received from other day center clients, and another indicated that the space and equipment made it easier to perform exercises than at home.

Out-of-pocket costs. Five of the six participants but none of the decliners had out-of-pocket costs for in-home and community-based services beyond those covered by the demonstration. Two were paying privately for MADC days plus transportation so that their spouses could work (\$273 and \$244 a week in costs). The three others were spending money on in-home workers and/or transportation to their doctors and the MADC. There were few problems associated with transition out of day care after the demonstration ended due to the fact that many demonstration participants were eligible for Family Care and others were able to pay privately.

### **Doctors Care, McAllen, Texas**

Sponsor. Doctors Care Home Health, a proprietary agency that also owns three participating MADC centers, was the sponsor of this site. The demonstration served Hidalgo County, which lies in the Rio Grande Valley bordering Mexico. More than 89% of the seniors in the county are Latino; the county has the second highest proportion of residents who are obese in the US; and

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the county is also ranked as one of the poorest in the U.S. Over 300 MADC centers operate in the Valley area, and respondents said the centers account for a significant share of Medicaid spending on MADC services in Texas. At the time of the site visit, Doctors Care had contracts with 35 MADC centers.

Targeting. The demonstration was initially targeted to Medicare patients who were not eligible for Medicaid, and who either attended MADC as private pay or were not yet attending MADC but had needs that could be met by MADC. Doctors Care established several formal exclusion criteria, including (1) those who were immuno-suppressed, had infectious diseases, or needed care requiring extensive equipment or patient exposure, (2) those who were bed bound, and (3) those whose physical or mental health condition required one-on-one staffing. According to staff, the ideal participant was a person who was living alone and probably not getting a good meal, particularly a meal compatible with diabetes.

Marketing. The site's marketing efforts included external outreach to physicians and other providers, as well as internal marketing to home health and day care patients. At the time of the site visit, Doctors Care staff estimated that about 20% of referrals to the demonstration came from physicians, adult protective services, and social service agencies. Most physicians were described as being reluctant to refer due to skepticism on the parts of some about the benefits of MADC, and involvement with competing home health agencies on the parts of others. Internal marketing to Doctors Care home health agency patients also yielded some participants, but there was also resistance among patients due to fear that they would lose their current home health services.

By far the largest source of demonstration referrals was from participating MADC centers. The main drivers of these referrals were the MADC site directors, as well as word-of-mouth among MADC clients. Because MADC centers turned out to be the most important source of referrals, Doctors Care tried to sign up more centers, but this was challenging. Some MADC centers opted out of participation because they did not like that demonstration days were tied to the home health episode, which could translate into a restricted number of paid days per week in the

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MADC and termination of MADC reimbursement at the end of the episode of care. The MADC centers were accustomed to serving clients five days a week.

Service Delivery and Care Coordination. Medicaid-funded MADC centers in TX provide nursing services, physical rehabilitative services, nutrition/food services, educational or recreational activities, and transportation to and from the center. The two participating MADC centers visited by the evaluation team consisted of a large main room with lines of tables. The kitchens were in the back, and on one side there were a series of offices and the toilets. They lacked the high-end bathing facilities of some of the other sites in the demonstration, as well as dedicated therapy space and equipment. Home health and day care staff spoke positively about many of the services beyond day care that the centers provided, including taking clients to their medical appointments, organizing shopping trips to shopping centers and Mexico, and helping clients to fill their prescriptions, either by taking them to the pharmacy or by arranging a pharmacy drop-off at the center.

The initial service model used by Doctors Care called for MADC staff to provide all skilled nursing care on the days participants attended, while Doctors Care was responsible for providing therapies. Most Doctors Care patients needed nursing care only, for example for insulin injections and health/diet/medication education for patients with diabetes. Doctors Care provided little aide services to its home health agency patients and had only one home health aide on staff. According to staff, while the demonstration served many people who lived alone, most were able to take care of their own ADL needs and many IADL needs within their homes.

Once a beneficiary was enrolled in the demonstration, care coordination was managed through reference to the care plan, which was in hard copy form at the MADC centers, and through phone calls between MADC staff and nurse coordinator assigned to the patient at Doctors Care. The MADC Licensed Vocational Nurses (LVNs) completed nurse assessments on the days a participant was in the center. The completed assessments were picked up each week by Doctors Care and taken to the main office, where they were entered into the patient record information system. If MADC nurses observed any changes related to a participant's health status, they were

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responsible for calling both the participant's physician and the participant's Doctors Care nurse coordinator.

Staff reported to the evaluators that after a number of months of operations, Doctors Care found that some MADC centers were having a difficult time completing the daily nursing assessments of demonstration participants, especially for MADC centers with 10 to 20 demonstration participants on any given day. To address these workload and reporting issues, Doctors Care decided to move some MADC centers to an alternate contract that cut the daily fee from \$52 to \$26 (the Medicaid rate) in exchange for Doctors Care sending one of its nurses to the MADC to provide the skilled nursing services. A quality assurance nurse at Doctors Care oversaw coordination and quality issues, including training MADC LVNs to complete paperwork. This was a new position created for the demonstration.

Respondents identified two other issues related to providing home health and adult day services to beneficiaries residing in the Valley. These include nursing shortages that hampered the ability of lower paying organizations such as MADC centers to attract high-quality nurses, and the lag between the time the MADC nursing notes were completed and when the notes were entered into the patient records system.

Financial performance. MADC staff reported that participating in the demonstration increased Doctors Care's overall home health enrollment, primarily due to higher than expected referrals from MADC centers. Doctors Care start-up costs were reported to be more than expected due to the fact that they hired a full-time demonstration Director and a full-time Director of Marketing to support the demonstration. Further, respondents said that the demonstration actually increased the time of Doctors Care nursing staff because the nurses provided ongoing care coordination by visiting the MADC centers and checking with the MADC nurses about their shared patients. To offset this, Doctors Care reported that they had fewer unplanned home visits due to address patients' unexpected service needs, since MADC staff could often address these needs.

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From the perspective of the staff in the two MADC centers participating in the site visit, the demonstration was a financial gain. The demonstration daily rate exceeded the Medicaid rate, and in some cases, the demonstration provided coverage to clients who formerly attended the day centers at reduced fees or at no fee. One MADC indicated that their Center averaged about \$7,000 a month in revenue under the demonstration. At this site, they estimated that about 80% of the demonstration participants attended the MADC five days/week.

Beneficiary Characteristics and Satisfaction. Six participants and four decliners were interviewed by the evaluators. All were Hispanic, and only one spoke English well enough to conduct the interview in English. Compared to decliners, participants more often lived alone and were male, but otherwise the groups were similar. Three of the four decliners and two of the six participants needed no help with either ADLs or IADLs. Among those who needed ADL or IADL help, two participants had all their needs met by family members; two participants used only paid aides; and one participant and one decliner used a combination of family and paid helpers. The most common problems seemed to be orthopedic - difficulties with legs, knees, pain, and osteoporosis (seven respondents); but they also reported dementia (2), diabetes (2), and cerebral palsy (1).

Beneficiaries' motives for participating in the demonstration and declining were made in the context of widespread and intensive use of Medicaid-funded adult day care in the Rio Grande Valley region. Five of six had been attending day care prior to entering the demonstration. Going to day care simply seemed part of their daily routine. Three of the four decliners had not been previously in day care, and they were not ready to start now. One was too sick, another wanted to stay home with her husband, and the third just preferred to stay home. All four received nursing visits in their homes: two for daily injections, and the other two for weekly injections. All were satisfied with their nurses.

Besides some confusion about when and why home health services started and ended, the participants reported that they were well cared for and satisfied with home health in their day center. In addition to the regular home health services, three of the six participants mentioned

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that the center connected with their pharmacy and/or physician, including reporting symptoms, making appointments and providing transportation, and having prescriptions delivered. The participants' experiences with the rest of the day care program were generally positive. The four decliners were generally satisfied with their nurses but not their therapists, who often did not show up when expected and did not make it clear to them when care was ending.

Out-of-pocket costs. All of the participants and at least two of the decliners were Medicaid beneficiaries, although one of the participants was a Qualified Medicaid Beneficiary (QMB) and therefore was eligible for Medicaid coverage of home care but not day care. None of the participants had any out-of-pocket costs for either day care or home care. One of the decliners who did not qualify for Medicaid had substantial costs for in-home attendants. The one participant who was not fully eligible was into a second episode of home health. Even if she lost her eligibility under the demonstration, she had daily help at home through Medicaid.

## **B. Implementation of Marketing and Service Delivery**

**Marketing, participation, and characteristics of beneficiaries served:** The levels of beneficiary participation in the demonstration sites appeared to be a function of several factors. The factors, which are discussed individually below, are the:

- Home health agency's outreach to referral sources;
- Number of home health patients served by the agency, including new and continuing patients;
- Number of episodes per patient in the agency;
- Rate of not offering the demonstration to new patients;
- Acceptance rate among patients offered the demonstration;
- Proportion of those offered who had prior MADC experience;
- Reasons beneficiaries chose to participate or not.

The final part of this section analyzes Medicare claims to show how patients who were excluded differed from patients who were offered, and how participants differed from decliners.

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Outreach. Home health agency staff believed at the outset of the demonstration that the demonstration would increase referrals from their current referral sources such as hospitals, nursing homes, physicians, and state home-care programs. All sites initiated marketing and information campaigns to these referral sources, including meetings, brochures, and receptions. Despite these efforts, all sites reported that the demonstration generated few if any additional patients from these sources. The major barriers to securing referrals to the demonstration reported by home health staff were that referral sources were too busy to learn about the demonstration, and/or that it took too much time for the referrers to explain to beneficiaries how the demonstration operated.

New patients. Without increases in referrals, the participating home health agencies focused on offering the demonstration to eligible patients already receiving home health services, to patients starting new episodes of care at their agencies, and to beneficiaries attending the participating MADC centers who were already receiving home health or who might be eligible to start new home health episodes. Sites trained and used a range of staff to distinguish excluded patients from eligible patients, and to offer the demonstration to the eligible ones. Staff who performed these functions included regular home health assessment nurses, home health marketing staff, demonstration managers, and MADC center staff. The numbers of new home health patients starting care at the sponsoring agencies were thus one measure of their potential for recruiting beneficiaries for the demonstration, and these numbers differed sharply by site (Section 1 of Table 1). The NY site, which dropped out of the demonstration first, had the lowest numbers (16 new patients per month), but the WI site, which also dropped out, had the second highest patient flow (37 new patients per month).

Table 1: Participation Data<sup>1</sup>

	<i>Florida</i>	<i>Wisconsin</i>	<i>New York</i>	<i>Texas</i>	<i>Pennsylvania</i>
<b>1. HHA<sup>2</sup> patients<sup>3</sup> and episodes of care</b>					
New HHA patients	952	996	281	995	1723
Months of operational data	32	27	18	33	32
New HH patients per month	30	37	16	30	54
Episodes of care	1276	1149	294	4433	3256
Average episodes/patient	1.34	1.15	1.05	4.46	1.89
<b>2. Offering the demonstration or not</b>					
Total episodes	1276 (100%)	1149 (100%)	294 (100%)	4433 (100%)	3256 (100%)

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	<i>Florida</i>	<i>Wisconsin</i>	<i>New York</i>	<i>Texas</i>	<i>Pennsylvania</i>
Episodes with offer	1154 (90%)	608 (53%)	163 (55%)	4418 (100%)	3033 (93%)
Episodes without offer	122 (10%)	181 (16%)	131 (45%)	12 (0%)	147 (5%)
Missing data on offer	0 (0%)	360 (31%)	0 (0%)	3 (0%)	76 (2%)
<b>3. Accepting the demonstration or not</b>					
Total episodes with offer	1154 (100%)	608 (100%)	163 (100%)	4418 (100%)	3033 (100%)
Episodes with decline	947 (82%)	483 (79%)	124 (76%)	2561 (58%)	2641 (87%)
Episodes with acceptance	207 (18%)	91 (15%)	39 (24%)	1857 (42%)	392 (13%)
Missing data on accept/decline	0 (0%)	34 (6%)	0 (0%)	0 (0%)	0 (0%)
<b>4. MADC use among participants in prior 14 days</b>					
Total Participants	160 (100%)	80 (100%)	39 (100%)	455 (100%)	281 (100%)
Used MADC	106 (66%)	28 (35%)	1 (3%)	353 (78%)	8 (3%)
No MADC use	54 (34%)	51 (64%)	38 (97%)	91 (20%)	273 (97%)
Missing data	0 (0%)	1 (1%)	0 (0%)	11 (2%)	0 (0%)
<b>5. MADC use among decliners in prior 14 days</b>					
Total Decliners	698 (100%)	394 (100%)	120 (100%)	539 (101%) <sup>4</sup>	1472 (100%)
Used MADC	12 (2%)	7 (2%)	2 (2%)	58 (11%)	0 (0%)
No MADC use	686 (98%)	386 (98%)	118 (98%)	467 (87%)	1472 (100%)
Missing data	0 (0%)	1 (0%)	0 (0%)	14 (3%)	0 (0%)
<b>6. Enrollment totals</b>					
# of beneficiaries participating	160	80	39	455	281
Episodes per participant	1.29	1.14	1.00	4.08	1.40
Estimated months of participation (episodes x 2)	413	182	78	3713	787
Average participants per month	13	7	4	113	25
<b>7. Gender of beneficiaries (% female)</b>					
New HHA patients	69%	59%	70%	51%	65%
Demonstration participants	59%	58%	69%	46%	74%

<sup>1</sup> The data are available from the inception of the demonstration in August 2006 to the time each site stopped reporting participation data. The start and end dates and months of reporting by site are as follows: NY (October 2006 to March 2008 – 18 months); WI (August 2006 to October 2008 – 27 months); PA and FL (August 2006 to March 2009 – 32 months); and TX (August 2006 to April 2009 – 33 months).

<sup>2</sup>HHA= home health agency

<sup>3</sup>Patients include both eligible and ineligible beneficiaries (i.e., every new Medicare patient entering the HHA during the period).

<sup>4</sup> Totals may not equal 100% due to rounding.

Episodes per patient. Another factor affecting participation in the demonstration was whether patients tended to have single or multiple episodes of home health care at the participating agencies. Participants qualifying for a single episode had to leave the demonstration after 60 days at most, while a participant who qualified for a subsequent episode could continue in the demonstration. The average episodes per patient varied substantially across sites, from a low of just 1.05 at the NY site, compared to WI (1.15), FL (1.34), PA (1.89), and TX (4.46). Given that a beneficiary may benefit from MADC services independent of home health services, having multiple episodes and continuing in MADC could affect patient outcomes. Also, beneficiaries'

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interest in the demonstration could be affected by their knowing in advance that they were or were not likely to qualify for multiple episodes, and thus continuing participation in MADC.

Excluded patients. Sites could decide not to offer the demonstration to current and new home health patients whom they did not consider appropriate for the service model. Reasons for not offering differed by site but included the patient being too physically sick (e.g., having a compromised immune system), too disabled (bedfast, not able to travel, not able to sit for long periods), sufficiently mentally impaired to be a danger to themselves and others, and living too far away from centers. The NY site excluded patients who needed less than two skilled services, because the home health agency could not achieve enough savings on one service to offset the MADC rate of \$165 per day, which was more than twice the rate of any other site (\$60 in FL, \$53 in PA, \$44 in WI, and \$26 in TX). The rates of exclusion also differed by site. Three sites (FL, TX, and PA) offered the demonstration to 90% or more of home health patients starting new episodes of care, while WI and NY offered it much less often (to 53% and 55% of new patients respectively) (Section 2 of Table 1).

Acceptance rates. The Texas site had the highest rate of acceptance (42% of new episodes offered participation) while acceptance rates at the other sites ranged from 13% to 24% of the episodes with an offer (Section 3 of Table 1). The high rate of acceptances per episode at the TX site was likely related to the site's high rate of multiple episodes.

Prior use of MADC. The percent of participants who used MADC in the 14 days prior to joining the demonstration differed sharply, with TX (78%) and FL (66%) at the high end, WI (35%) in the middle, and PA (3%) and NY (3%) at the low end (Section 4 of Table 1). Thus the FL, TX, and WI sites were able to draw many of their participants from the MADC population, while the PA and NY sites were not. The rates of prior MADC use among beneficiaries that chose to decline participation were much lower: 2% or less at the PA, FL, WI, and NY sites, and 11% at the TX site (Section 5 of Table 1).

Participation totals. The forgoing factors combined to produce very different numbers of unique total participants, episodes per participant, and average estimated monthly demonstration

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participants across the sites (Section 6 of Table 1). Sites did not report their average numbers of participants, so they were calculated as follows. First, the number of episodes was multiplied by two, which is the maximum number of months in an episode. This is a high estimate because it assumes that every episode went for the full 60-day maximum, which was not always the case due to deaths and to completions of care plans in less than 60 days. Next, this number was divided by the number of months of data reported (see Section 1 of Table 1) to yield conservative estimates of the average number of participants each month for each site.

The two sites that dropped out early (NY and WI) had the fewest participants, the fewest episodes per participant, and by far the lowest average monthly number of participants (4 and 7 participants respectively). In contrast, the TX site had by far the highest number of beneficiaries participating (455), the highest number of episodes per participant (4.08), and the highest estimated number of participants per month (113). At the TX site, the combination of a large number of participating MADC centers, high rates of offering the demonstration, and high acceptance rates (perhaps influenced by multiple episodes and high rates of prior MADC use among participants), yielded participation totals that far exceeded the other sites. The PA and FL sites were intermediate: Florida, with an estimated 13 average participants per month, benefited from relatively high rates of prior MADC use but had relatively few episodes per participant. The PA site, with 25 estimated average participants per month, benefited from relatively high episodes per participant but found few new participants in its MADC centers.

Gender mix. Section 7 of Table 1 shows the proportion of women among each home health agency's new patients and among its demonstration participants. At the FL, WI, NY, and PA sites, most of the new home health patients were female (range 59%-70%), as were the participants (range 58%-74%). In contrast, women composed only 51% of the TX agency's new patients and only 46% of demonstration participants.

Reasons for accepting and declining. The face-to-face interviews with participants showed that their reasons for accepting related to the benefits of attending a MADC center, including getting out of the house, socializing with others, activities at the MADC centers (e.g., music, trips, games, beauty parlor), meals, and most of all, respite to family caregivers. The interviews with

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decliners revealed that the two major reasons for not participating were that they were either too sick or too healthy to attend the MADC. On the one hand, some said they declined because they were too weak to leave home, take transportation, and participate in the typical five to seven hours of activity. On the other hand, others declined because they expected to regain their independence during the home health episode and did not think they needed adult day care. At the NY and WI sites, some patients declined for fear of losing their Medicaid-paid personal care attendants. Both staff and beneficiary respondents cited Medicaid rules that in some circumstances prohibited same-day receipt of attendant care and MADC.

The survey asked decliners why they did not participate in the demonstration. Of the 209 respondents who answered this question (representing 80% of the decliner survey sample), 30% reported that they declined to receive their HH benefits in the MADC because they preferred to be home, had home care, and/or simply did not want or need MADC. The next most common reasons for declining were being too disabled to attend MADC (21%), already attending MADC (11%), not in need of MADC (10%), not remembering being offered (6%), transportation problems (4%), and other reasons (18%). All but one person of the 11% who declined because they were already attending MADC were at the TX site, which had a high proportion of beneficiaries already attending MADC five days a week through Medicaid funding. Some of the MADC centers in the TX site's service area were participating in the demonstration and some were not.

Differences between beneficiaries that were excluded, that participated, and that declined. The evaluation's analysis of Medicare claims (based on earlier analyses from the Interim Report) found no consistent differences between beneficiaries that were excluded, that participated, and that declined either in terms of the percent that used selected Medicare services or the total expenditures on those services in the year prior to and after starting home health (Table 2). At the WI site, the excluded tended to have higher utilization and expenditures than those offered in three categories (pre-demonstration outpatient expenditures and post-demonstration inpatient use and expenditures), and decliners tended to have higher utilization and expenditures than participants (post-demonstration outpatient and inpatient claims and post inpatient expenditures).

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In NY, those who were excluded had higher home health utilization and claims in the year after they began their home health episode. There were no patterns in the other sites that pointed to the demonstration participants being higher or lower users of Medicare services than the average Medicare patients that entered the home health agencies.

**Service Delivery:** Several issues were encountered in setting up service delivery systems. Each is listed here and addressed below. The issues were:

- Whether home health or MADC staff would deliver home health services in the MADC centers;
- How home health intake, care planning, and discharge would be managed;
- How care would be coordinated;
- How quality of care would be maintained.

Staff delivering home health services in MADC centers. The most common pattern for delivering home health services in the MADC centers was to use home health staff rather than MADC staff. The home health agencies in PA, FL, and WI all brought in their own nursing and therapy staff (or individual home health professionals under contract) to deliver skilled home health services in the MADC centers. The TX site initially used MADC nurses to provide home health nursing services and its own staff to provide therapy services, but it eventually stopped using MADC nurses at many centers after learning that the centers' nurses were not adequately trained to provide home health services. The NY site used MADC staff to provide all nursing and therapy services, but its MADC center hired nurses and therapists with home health experience to provide these services. Thus the NY approach was consistent with the decisions of other sites that having experience with Medicare home health rules and documentation was necessary to provide home health services under the demonstration. Only two of the sites provided home health aide services in the MADC centers: WI with certified aides from the home health agency, and NY with experienced MADC aides.

Intake, care planning, and discharge. Home health agency respondents reported small but important changes in their intake, care planning and discharge processes. First, home health

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agencies modified their intake processes to identify patients who were eligible for the demonstration and to present an informed choice about joining. The changes were described above in Section III.A., Implementation of Marketing and Service Delivery.

Second, the home health staff prepared care plans using the same standard Medicare criteria and services as for regular home health patients, but the staff needed to specify in the care plans which services would be delivered in the MADC and which would occur in the home. Home health staff had many more logistics to manage for the MADC setting compared to delivering services at home. Staff had to obtain doctors' orders for both home health care and MADC, had to advise MADC centers of days of attendance, and had to process and pay bills from the centers. They also had to coordinate communications and care plans with MADC staff, and rearrange home health services quickly when participants did not show up in MADC centers as scheduled to receive home health services there.

Table 2: Comparisons of Patients that Were Excluded, that Declined, and that Participated<sup>1</sup>

	<i>FL</i>	<i>WI</i>	<i>NY</i>	<i>TX</i>	<i>PA</i>
<b>Home health</b>					
Expenditures in year before episode				D>P	
Use in year after start of episode			E>O		
Claims in year after start of episode			E>O		
<b>Outpatient</b>					
Use in year before episode		P>D			
Expenditures in year before episode	O>E	E>O			O>E D>P E>O
Use in year after start of episode					
Claims in year after start of episode		D>P		P>D	
<b>Inpatient</b>					
Use in year before episode					D>P
Expenditures in year before episode	D>P				
Use in year after episode		E>O D>P			
Expenditures in year after episode		E>O D>P			

<sup>1</sup>E = Patients who were excluded. O = Patients who were offered. D= Decliners.  
P = Participants. Significance: Only differences significant at the .05 level are reported.

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Third, all sites reported that discharge was more difficult for some demonstration participants than it typically was for home health patients receiving all services at home. The reason was that most participants wanted to continue to attend MADC, and the MADC and home health staff often tried to help them do so. The great majority of the 30 participants interviewed during the site visits wanted to continue attending day care, and it seemed that two-thirds would: 13 through Medicaid and seven by paying privately. Both the MADC staff and home health staff tried to help the rest find other sources of public funding, but they were usually disappointed by ineligibility and/or waiting lists for these programs. Staff respondents in home health agencies reported that in some cases families were concerned and advocated that the demonstration staff consider extending episodes of care. Both participants and family members enjoyed the benefits of attending MADC, and another episode would extend the demonstration financing of the service.

Care coordination. Respondents in both home health agencies and MADC centers reported that the demonstration introduced the challenge of coordinating home health services delivered in the home with services delivered in the centers. No conflicts were reported with delivering MADC and home health services: When home health was scheduled, participants simply left their MADC activity to receive care. The most common problem was how to provide home health services to participants who did not attend day care when scheduled. These missed appointments were due to illness, transportation problems, or a beneficiary's choice to stay home. The home health agencies devised systems for the MADC staff or the home health clinician to report absences to the home health care coordinator. This coordinator then tracked down the reason for the absence and rescheduled the service for the home or scheduled a new MADC visit.

Quality. The only potential quality of care issue that arose in the site visits was related to the effectiveness of physical and occupational therapy in the home versus the MADC setting. Having dedicated MADC therapy space and equipment reportedly improved outcomes, but only the WI and NY centers offered this. The other sites did not have such space and equipment, they did not have therapists on staff, and they did not routinely offer therapy services in their MADC

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models. Home health staff at several sites, including one that used a MADC center with dedicated space and equipment, reported that therapy outcomes were better at home for patients who had mild to moderate dementia. This was because family members were at home but not at the MADC center to learn and reinforce training. Except at the NY site, where MADC staff provided home health therapies, it was uncommon for MADC staff to be sufficiently involved in the home health therapy visit to learn how to reinforce training. Some staff believed that slower progress in therapy in MADC centers for patients with dementia led to more home health therapy services and less progress within the episode.

Summary. None of the changes in service delivery was difficult for home health agencies or MADC centers to address, but the changes did involve new and extra work, particularly for home health staff and managers.

### **C. Satisfaction of Beneficiaries**

**Methods:** The evaluation assessed beneficiary satisfaction through in-person interviews with participants (6 per site) and decliners (4 per site) during site visits that occurred a little more than a year into operations, and through a telephone survey of participants and decliners during the third year of the demonstration. In total, 1,219 beneficiaries were invited to participate in the satisfaction survey, representing 871 decliners and 348 participants (Table 3). A three-point satisfaction scale (Very satisfied, Somewhat satisfied, Dissatisfied) was administered to MADC participants regarding MADC services. A four-part question about home health services was administered regarding Medicare home health received in the home (asked of both decliners and participants) and home health received in the MADC center (participants only). The four-part question asked respondents whether (1) "the nurses give good care," (2) "the therapists give good care," (3) "I get good information about conditions and treatments," and (4) "they showed up when they said they would."

The evaluation team used unadjusted, bivariate analysis to compare the satisfaction with home health services received in the home for beneficiaries who participated in the demonstration compared to beneficiaries who declined to participate. Like the other satisfaction question,

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responses were very skewed toward satisfaction with home health, and respondents were categorized as "very satisfied" if they said yes to three of the four questions and "not very satisfied" if they said yes to two or fewer questions.

The analysis of satisfaction with MADC services included an examination of select subgroups – defined by age, health status and other factors – to assess if and how satisfaction of participants differed by selected factors.

At three of the four sites (FL, WI and PA), the evaluation team's goal for the survey was to interview two decliners for each participant to maximize statistical power given lower than expected demonstration participation rates at these sites. In TX the goal was to interview an equal number of participants and decliners. Invitations were mailed monthly between June 2008 and March 2009 to waves of the sample that were completing their home health episodes. Surveyors followed up the mailings by phoning beneficiaries to determine their willingness to participate in the survey. These efforts yielded an overall response rate of 38%, representing 461 survey participants. Due to the withdrawals of the NY site six months before the survey and the WI site two months into the survey, there were no survey data from NY and only 11 respondents from WI. Thus, survey data adequate for site-specific analysis were available for only the FL (78 respondents), PA (110 respondents), and TX (262 respondents) sites. Together, these three sites represent 450 survey respondents.

Table 3: Survey Sample and Response Rates by Site and Respondent Type

	<i>FL</i>	<i>WI</i>	<i>TX</i>	<i>PA</i>	<i>Total</i>
<b>Survey sample</b>					
Decliners	160 (78%)	45 (90%)	336 (59%)	330 (84%)	871 (71%)
Participants	45 (22%)	5 (10%)	236 (41%)	62 (16%)	348 (29%)
Total	205 (100%)	50 (100%)	572 (100%)	392 (100%)	1219 (100%)
<b>Survey response</b>					
Decliners	51 (65%)	9 (82%)	127 (48%)	75 (68%)	262 (57%)
Participants	27 (35%)	2 (18%)	135 (52%)	35 (32%)	199 (43%)
Total	78 (100%)	11 (100%)	262 (100%)	110 (100%)	461 (100%)
<b>Response rate</b>					
Decliners	32%	20%	38%	23%	30%
Participants	60%	40%	57%	56%	57%
Total	38%	22%	46%	38%	38%

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Survey response rates varied by respondent type. Among participants, the response rate was 57% while the response rate among decliners was 30%. The lower response rate among decliners was due to two main factors. Compared to participants, decliners were more difficult to recruit into the survey. Additionally, the survey team's follow-up efforts among decliners depended on the response rate among participants, and the team attempted to maintain the target participant-to-decliner ratios. Consequently, the decliners were liberally sampled to accommodate unpredictable response rates among participants. Across sites, response rates varied. WI yielded the lowest overall response rate (22%) and TX had the highest (46%). Because of the very low number of survey respondents in WI, this site is not included in the analyses that follow. Although there were more respondents in PA and FL, the numbers are still too low to support multivariate analyses of differences in satisfaction across sites or between participants and decliners.

**Characteristics of respondents:** Table 4 compares survey respondents who participated in the demonstration with survey respondents who declined to participate according to demographic characteristics, health status, and other characteristics (such as living arrangement, Medicaid status, etc.). The findings indicate that these two groups differed significantly in age and health status. On average, decliners were significantly older than participants (mean age 77 compared to 74). Compared to participants, decliners were also significantly more likely to have one or more of the following health conditions: diabetes, congestive heart failure, specified heart arrhythmias, chronic obstructive pulmonary disease (COPD), and renal failure. These findings are consistent with the sample of beneficiaries interviewed during the site visits, in which decliners tended to be more frail, old, and sick.

For all other characteristics examined, the team observed no significant differences between participants and decliners. Among both groups, for instance, slightly more than half were female, almost 30% lived alone, a little over one-third reported being able to walk independently, and 46% had Medicaid. In summary, among survey respondents, declining to participate in the demonstration was independent of all factors examined except age and health status.

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Table 5 compares several demographic measures for survey respondents across the three sites with adequate survey data. It shows no differences in the proportions living alone but that a slightly but significantly higher proportion of females were surveyed in FL. It also shows that the TX respondents were significantly more likely to walk independently, to be covered by Medicaid, and to be younger than respondents at the other two sites.

Table 4: Characteristics of Participants Versus Decliners (N=461)

<i>Variables and Significance<sup>1</sup></i>	<i>Participants</i>	<i>Decliners</i>	<i>Total</i>
<b>Demographics</b>			
Female	53.3%	56.6%	55.1%
Mean age*	74.12	77.23	75.93
<b>Other</b>			
Lives alone	28.8%	29.4%	29.1%
Walks independently	39.4%	35.5%	37.2%
Mean number of 5 activities need help with <sup>2</sup>	2.19	2.15	2.17
Receives Medicaid	45.9%	45.7%	45.8%
Patient/caregiver received training from HHA	32.9%	33.8%	33.4%
<b>Health Status</b>			
Diabetes without complications*	20.3%	25.2%	24.0%
Congestive heart failure**	18.0%	31.9%	28.7%
Specified heart arrhythmias**	11.3%	26.0%	22.5%
Vascular disease	10.9%	13.2%	12.7%
Chronic obstructive pulmonary disease**	13.6%	24.5%	21.9%
Renal failure**	8.8%	15.9%	14.2%

<sup>1</sup>Significance results were based on Fisher exact test for differences in proportions, and T-test for differences in means. + = p < .10; \* = p < .05; \*\* = p < .01; \*\*\* = p < .001

<sup>2</sup>Activities include bathing, dressing, using the toilet, shopping, and being able to take medications independently.

Table 5: Site Comparisons of Characteristics of Survey Samples

<i>Variables and Significance<sup>1</sup></i>	<i>PA</i>	<i>FL</i>	<i>TX</i>	<i>Total</i>
Lives alone	32%	33%	27%	29%
Female+	45%	67%	54%	55%
Walks independently**	26%	33%	44%	38%
Medicaid participant**	8%	29%	69%	47%
Mean age**	80.5	80.2	72.0	75.9

<sup>1</sup>Significance results were based on Fisher exact test for differences in proportions, and T-test for differences in means. + = p < .10; \* = p < .05; \*\* = p < .01; \*\*\* = p < .001

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**Experience with home health services:** Both participants and decliners received home health services from the participating agencies. The decliners received all their home health services at home under the traditional home health model, while participants received home health services in the MADC centers as well as in their homes.

Table 6 compares participants and decliners with respect to their level of satisfaction with home health services delivered in the home and whether the home health agency provided training or education to beneficiaries or their caregivers. The findings indicate that these two groups did not differ significantly in either category. Nearly 90% of the combined groups said "yes" to three of the four satisfaction items concerning the home health services they received at home, and one-third indicated that they or their caregiver received training or education from the home health agency as part of their episode of care.

Table 6: Experiences of Participants Versus Decliners with Home Health Services

<i>Variables and Significance<sup>1</sup></i>	<i>Participants (N=199)</i>	<i>Decliners (N=262)</i>	<i>Total (N=461)</i>
<b>Satisfaction with HH services delivered in home<sup>2</sup></b>			
Very satisfied ("Yes" on 3 of 4 items)	117 (87%)	223 (90%)	340 (89%)
Not very satisfied ("Yes" on 2 or fewer items)	18 (13%)	25 (10%)	43 (11%)
Total	135 (100%)	248 (100%)	383 (100%)
<b>Patient/caregiver received training from HHA</b>			
Yes	54 (33%)	69 (34%)	123 (33%)
No	110 (67%)	135 (66%)	245 (67%)
Total	164 (100%)	204 (100%)	368 (100%)

<sup>1</sup>Significance results were based on Fisher exact test for differences in proportions, and T-test for differences in means. Differences between participants and decliners were not significant at the 0.05 level.

<sup>2</sup>Items included whether (1) "the nurses give good care," (2) "the therapists give good care," (3) "I get good information about conditions and treatments," and (4) "they showed up when they said they would."

A separate analysis (not shown) found that there were no significant differences in satisfaction with home health services across the three sites with adequate survey data (TX, PA and FL). This suggests that the demonstration model did not disrupt the home health agencies' normal

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patterns of care around home-based services and education and training, at least from the perspective of beneficiaries. During the site visits, home health agency staff expressed some concern that the demonstration's delivery of services in MADC centers limited access to caregivers and by extension limited the staff's ability to provide training and education to this group. This was because home health staffs were less often in the patient's home and caregivers seldom were in the MADC centers during home health visits. Staff were also concerned that the mix of home-based and MADC-based home health services disrupted care continuity in cases where different staff were used to provide services in these different settings.

**Satisfaction with services in the MADC:** In addition to their satisfaction with home health services delivered in the home, the survey asked participants but not decliners about their satisfaction with several aspects of the home health services delivered in the MADC centers, as well as their satisfaction with the "overall experience" in the centers. Table 7 suggests that the overwhelming majority of participants (86%) were very satisfied with the home health services they received in the MADC centers. Similarly, when asked to rate their satisfaction with MADC, 82% were very satisfied. This is consistent with what was reported by the sample of participants and their caregivers interviewed during the site visits.

The analysis also examined whether satisfaction with the overall experience in the MADC differed for different types of beneficiaries. Table 8 compares participants who were very satisfied with their MADC experience against beneficiaries who were not very satisfied according to demographic and other characteristics (such as the living arrangement, Medicaid status, etc). The findings indicate that satisfaction with the MADC experience was independent of a beneficiary's gender, residential status, ability to move around independently, need for assistance with daily activities (such as bathing and dressing), and Medicaid enrollment. With respect to age, however, participants who reported being very satisfied with their overall experience in the MADC center were on average significantly younger than participants who reported that they were not very satisfied (mean age 72.9 compared 81.1 respectively).

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Table 7: Satisfaction of Participants with Services Delivered in MADC Centers

	<i>Sample</i>	<i>Percent</i>
<b>Satisfaction with HH services delivered in MADC<sup>1</sup></b>		
Very satisfied ("Yes" on 3 of 4 items)	157	86%
Somewhat satisfied ("Yes" on 2 items)	14	7%
Dissatisfied ("Yes" on 1 or zero items)	11	6%
Total (does not equal 100 due to rounding)	182	99%
<b>Overall satisfaction with MADC<sup>2</sup></b>		
Very satisfied	160	82%
Somewhat satisfied	30	15%
Dissatisfied	5	3%
Total	195	100%

<sup>1</sup> Items included whether (1) "the nurses give good care," (2) "the therapists give good care," (3) "I get good information about conditions and treatments," and (4) "they showed up when they said they would."

<sup>2</sup> Respondents were asked: How satisfied were you with your overall experience in the MADC? Very satisfied? Somewhat satisfied? Dissatisfied?

Table 8: Satisfaction of Participants with MADC Experience by Sub-Group (N=199)

<i>Variables and Significance<sup>1</sup></i>	<i>Total Participants</i>	<i>Very Satisfied Participants</i>	<i>Not Very Satisfied Participants</i>
<b>Demographics</b>			
Female	53.8%	56.2%	41.2%
Mean age*	74.11	72.9	81.1
<b>Other</b>			
Lives alone	29.4%	30.8%	22.9%
Walks independently	39.2%	41.5%	28.6%
Mean # of 5 activities need help with <sup>2</sup>	2.19	2.18	2.23
Receives Medicaid	46.4%	41.2%	47.5%

<sup>1</sup>Significance results were based on Fisher exact test for differences in proportions, and T-test for differences in means. + = p < .10; \* = p < .05; \*\* = p < .01; \*\*\* = p < .001

<sup>2</sup>Activities include bathing, dressing, using the toilet, shopping, and being able to take medications independently.

The analysis was not able to examine whether satisfaction with the overall experience of MADC differed by beneficiary health status. This was because the number of beneficiaries who reported being not very satisfied with the MADC experience was too small to support a statistical comparison. It is possible that among Medicare home health patients, the MADC setting is less well suited for older beneficiaries and for beneficiaries in poorer health. This is consistent with what staff reported during the case study site visits: Among beneficiaries who were reported to have withdrawn from the demonstration, most did so because they were too sick and weak.

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**Other Experience with MADC:** In addition to overall satisfaction with services, the survey asked participants about their experiences with other dimensions of attending the MADC centers. With respect to traveling to and from the MADC center, 69% relied on van services provided by the MADC center. Only 14% reported relying on family or friends for transport (Table 9). When asked how well their transportation arrangements worked, the overwhelming majority (85%) reported that it worked very well. For most participants (84%), there was also no cost associated with their transportation to and from the MADC center.

These findings are somewhat counter to what was reported by the participants who were interviewed during the site visits. Among that group, beneficiaries from at least two sites (PA and FL) expressed dissatisfaction with the transport services provided under the demonstration. Complaints included the cost associated with the service (at one site), imprecise pick-up and drop-off times, and the length of transport time. It is possible that transport services improved between the time of the site visits and the implementation of the satisfaction survey. It is also possible that the satisfaction survey results are skewed by the disproportionately large sample from TX. The sample of beneficiaries interviewed during the site visit to TX did not complain about transportation.

Under the demonstration, the home health agency paid the MADC for the days a participant attended a MADC center to receive scheduled home health services. If participants wanted to attend the MADC center on additional days, they could do so but needed to find another funding source to pay (their own funds, Medicaid, etc). Only 15% of participants reported paying for additional days in the MADC centers (Table 9).

Table 9: Experience of Participants in the Demonstration (N=199)

	<i>Sample</i>	<i>Percent</i>
<b>Transport to and from MADC</b>		
Bus/van from program	134	69%
Family/friend	28	14%
Bus/van and family/friend	17	9%
Other	16	8%
Total	195	100%

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	<i>Sample</i>	<i>Percent</i>
<b>How well transport works</b>		
Very well	159	85%
OK	20	11%
Not very well	8	4%
Total	187	100%
<b>Costs associated with transport</b>		
Yes	26	16%
No	141	84%
Total	167	100%
<b>Paying for any days in MADC</b>		
Yes	29	15%
No	166	85%
Total	195	100%
<b>Would like to keep going to MADC</b>		
Yes	183	93%
No	13	7%
Total	196	100%
<b>If yes, willing to pay for MADC</b>		
Yes	58	32%
Yes, I already pay	17	9%
No	79	43%
No – a public program pays	28	15%
Total	182	99% <sup>1</sup>

<sup>1</sup>Totals do not equal 100% due to rounding.

Consistent with findings that most participants were very satisfied with their experiences in the MADC, more than nine out of ten (93%) reported that they would like to continue attending the MADC center after their episode of home health care ended. Of those who wanted to keep attending the MADC, however, participants were split in their willingness to pay to attend a MADC center. While 41% were willing to pay (and among them, some were already paying to attend the MADC center on non-demonstration days), 43% were not willing to pay. Another 15% reported that they were not willing to pay because a public program was already paying for their attendance. This is consistent with what was reported by the sample of beneficiaries interviewed during the site visits, where many expressed a strong desire to continue going to the MADC center, but few were willing or able to pay for the service.

A separate analysis of open-ended questions (not shown in a table) found that what participants most liked about MADC was socializing, activities and games (true for 70% of the 190

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participants answering this question). The next most common response was "everything" (10%). What respondents did not like about MADC included food (27% of 120 participants answering this question), activities (15%), and not wanting to leave home (10%), often due to physical problems. More than a quarter (26%) said there was nothing they did not like about MADC. When asked how the "demonstration was good for you," the most common answer was "everything" (28% of 129 respondents). The next-most common responses were that the:

- Caregiver received time off (22%);
- Respondent enjoyed getting out of the house and socializing (19%);
- Participant received good care and felt better for it (17%).

It is worth noting that only the third of these three specific responses refers to care, which may include home health care, while the first two refer to things that MADC provides.

**Out-of-pocket costs:** Both the survey and the in-person interviews asked beneficiaries about out-of-pocket costs for home-based and community-based services (HCBS), including MADC services. According to the participants interviewed, the demonstration reduced out-of-pocket expenditures for HCBS for a relatively small number of beneficiaries in two categories. These involved (1) beneficiaries already attending and paying for MADC themselves, and (2) those that had been paying for in-home care and that did not need to pay for it when they went to day care. However, at the PA, WI, and FL sites, there were new transportation costs associated with day care for some participants. This typically was approximately \$2.50 to \$5.00 per trip on a subsidized senior citizens van. Fees were generally set on a sliding scale based on income. Medicaid beneficiaries rode for free.

A separate analysis (not shown in a table) found that among survey respondents, 37% had paid helpers in the home. More of the respondents who declined to participate had paid helpers (42%) than participants (31%), and the difference was statistically significant. The helpers for both groups were usually paid by public programs (79%), which left only 21% that had to pay for their helpers themselves. Among the 60% of respondents that had out-of-pocket costs and that reported their spending levels (N=22), the range was \$12 to \$750 per week, with a median of

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\$110 and a mean of \$236. There were no differences in out-of-pocket costs for participants and decliners.

**Limitations of the survey and interviews:** The results of the survey could be biased if beneficiaries who chose not to respond had unsatisfactory results with their home health care or their MADC. The relatively high overall response rate achieved among participants (57 percent) mitigates, but does not eliminate, this possibility for this group. Other limitations include relatively high non-response rates to cost-related questions and the necessarily subjective nature of responses to some questions. Another problem is common in studies of individuals' satisfaction with health services: It is usual for very high proportions of respondents to be generally satisfied with what they receive. This hampers detection and analysis of ways in which beneficiaries may be less than satisfied. Finally, the results of the survey analysis are based on unadjusted, bivariate comparisons of participants and decliners and as such do not control for potential differences between these two groups that might affect satisfaction, such as health status, caregiver support, income, etc. The evaluation team did not use adjusted, multivariate models to estimate satisfaction because the data set did not support the specification of adequate variables to control for these differences. Given this, conclusions from the analysis of beneficiary satisfaction need to be treated cautiously since it is not possible to determine whether satisfaction outcomes are due to demonstration effects or other unmeasured differences between participants and decliners.

**Summary:** Results from the satisfaction survey suggest a very high level of satisfaction with the demonstration among most participants. The Medicare services delivered by the demonstration home health agencies to patients – whether in the home or the MADC – were rated very highly. In fact, levels of satisfaction were comparable to patients who were receiving home health services outside the demonstration.

The two groups for whom the demonstration model may be less well suited are older patients and patients in poor health. It was these two groups that were most likely to decline to participate in the demonstration. Furthermore, older patients who did participate were more likely to be dissatisfied with their experience in the MADC center compared to their younger counterparts.

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In addition to high levels of satisfaction with home health services delivered under the demonstration, participants were also very satisfied with their overall experience in the MADC centers, including the transportation to and from the centers. Overwhelmingly, participants expressed a desire to continue attending a MADC center after the demonstration was complete, but they were split in their willingness and ability to pay for these services. Staff members that tried hard to secure alternate funding of MADC services for beneficiaries who wanted to continue attending a center echoed this tension.

#### **D. Effects on Home Health Agency and MADC Finances**

During the site visits, staff members at all home health agencies reported that for several reasons the demonstration was contributing to financial losses rather than surpluses. This was due primarily to the 5% reduction in Medicare reimbursement and to the added costs of operating the demonstration, e.g., in marketing to agencies and patients and in managing information and patient care. Additionally, except for the Texas site, there were seldom a sufficient number of participants to realize the efficiencies of avoiding staff travel costs by delivering home health services in a MADC center to multiple patients in sequence. The MADC staff interviewed during site visits reported that the financial advantages of the very small increases in their census associated with the demonstration were offset by small increases in their costs (mostly administrative time) from participating.

Medicare cost report data add perspectives to these reports from home health agency staff. However, cost report data have several limitations in providing understanding of the effects of the demonstration. First, the most recent cost reports available are for agencies' 2007 fiscal years. This is less than half way into the demonstration, but it is the same period when the site staff interviews were conducted. Second, cost reports cover an entire home health agency. In three of the demonstration agencies, the demonstration occurred in only small sub-divisions of very large agencies. Demonstration participants represented less than 1% of the Medicare patients served by the NY and WI agencies, and 5% of patients served by the PA agency.

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Because Medicare cost reports cannot provide any plausible evidence of the demonstration's impact on these three agencies, cost report analysis for them is not included in this report.

Given these limitations, the cost report data show the following patterns at the two remaining sites (TX and FL) in terms of the proportion of agency patients that were Medicare, the proportion of the agency's patients that were in the demonstration, the agency's focus on nursing versus other services, the number of episodes per patient, and the agency's revenues:

- Texas: Doctors Care Home Health started and ended the period as a home health agency serving nearly 100% Medicare patients, and demonstration participants represented about 22% of the agency's patients in 2007.<sup>5</sup> It was the demonstration agency with the highest proportion of its visits in skilled nursing – more than 70% throughout the period. The agency sharply increased the number of episodes per patient for all Medicare beneficiaries served from 1.0 in 2004 to 2.7 in 2007. Its total patient revenue increased by a factor of five between 2004 and 2007, but the sharpest increases came before the demonstration. Net revenue as a percent of total revenue (margin) was zero in 2004, spiked to 13% in 2005, fell to 2% in 2006, and then fell back to near zero in 2007.
- Florida: Neighborly Care Network was focused almost exclusively on Medicare patients both before and during the demonstration, and demonstration participants represented about 13% of the agency's patients in 2007. Skilled nursing as a proportion of agency visits increased from 2004 to 2006 (to 55%) and then fell in 2007. Episodes per patient for all Medicare beneficiaries served fell after implementation from 1.4 per patient in 2006 to 1.0 in 2007. Patient revenue rose steadily, with an increase of about 80% over

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<sup>5</sup>The estimate was calculated as follows. The 12 months of 2007 represented 36% of the total months (33) that Doctors participated in the demonstration; 36% of the 455 participants in the demonstration at Doctors is 165 participants for 2007. Overall, Doctors took in 672 new Medicare patients in 2007. The agency's total Medicare patients for the year would be the new patients plus the patients that were already being served at the start of 2007, which is estimated as one-twelfth of the 672, or 56 patients, yielding a total of 738 patients served. Therefore, 165 equals 22% of the 738 Medicare patients Doctors served in 2007. Figures on participants and demonstration months are from Table 1. Figures for Doctors' 2007 patients are from cost reports. The estimates for the FL site used the same calculations.

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2004 by 2007. Patient revenues net of patient costs appear to be inconsistent for this agency for 2006 and 2007.<sup>6</sup>

**Summary:** The two agencies in which demonstration patients were a significant proportion of business (FL and TX) had no clear patterns in the variables tracked with the onset of the demonstration. The TX agency continued its sharp increase in total revenue and episodes per patient, but its net revenue fell. The FL agency experienced modest growth in revenues, and its episodes per patient fell after implementation. After implementation, the data for the FL agency show a jump in net revenues to more than 80% in 2006 and 2007. These may be reporting errors.<sup>6</sup>

### **E. Effects on Home Health Service Use, Medicare Expenditures, and Quality**

**Overview:** The evaluation team used Medicare eligibility and Part A and B claims (but not Part D) data to assess the effects of the demonstration on the utilization of home health services, including an analysis of whether home health services were delivered in the MADC centers or in the participants' homes. The team also used claims data to identify a comparison sample of home health patients in the Medicare fee-for-service system in areas served by the demonstration sites to assess the effects of the demonstration on Medicare expenditures and on the quality of home health care delivered to participants. These analyses are presented in turn below.

**Effects on the Use of Home Health Services:** The evaluation team's goals in this analysis were to answer two questions:

- How many beneficiaries were indicated to be demonstration participants based on the appearance of the demonstration's billing code in their Medicare records?
- Among these participants, how was service delivery distributed between the home and the MADC center, as indicated by a special code on the claim?

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<sup>6</sup> Reported data show an increase in margin from negative 10% in 2004 to positive 10%, 85%, and 85% in 2005, 2006, and 2007 respectively. Reconciling the inconsistencies was beyond the scope of this evaluation.

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The evaluation also analyzed the average number of each home health service delivered in the two settings.

Findings from this analysis are reported in Table 10. Part A of the table shows the total number of visits for each home health service provided by each site from the beginning of the demonstration through the end of 2008. For all sites, nursing and PT were the predominant services. Part B of Table 10 shows the percent of home health visits provided in MADC centers for each site for all participants. For example, at the FL site, 59% of all PT visits occurred in MADC centers. The remaining 41% were therefore provided in beneficiaries' homes. Across all sites, nearly half of all visits (49%) were provided in MADC centers. The NY site was on the high end, providing 60% of all visits in its MADC center, and the FL site was on the low end, providing 39% of all visits in its MADC centers. By service type, PT visits were most likely to be provided in the MADC center, and home health aide visits the least likely. Only two sites (NY and WI) provided home health aide services in the MADC centers. The remaining three sites (FL, PA, and TX) provided home health aide services exclusively in the home setting. During site visit interviews, home health staff gave a number of reasons why such a significant proportion of home health services for participants continued to be delivered at home, including:

- Almost all initial nursing visits were conducted at home;
- Sometimes participants were too sick and weak to attend MADC early in their episodes;
- It took time to set up transportation and complete application/admission processes for MADC;
- Sometimes participants became ill and stayed at home after starting MADC;
- Patients who started MADC were allowed to change their minds about attending and receive home health services at home for the rest of their episodes.

Part C of Table 10 shows the mean number of visits for each service per episode by site. With the exception of WI, the sites were remarkably similar in the mean number of visits delivered per episode of care (ranging between 15.7 and 19.5 visits). The mean number of visits per episode for WI participants was 27.1. This is consistent with what was reported during the case study visit in WI: At least initially, staff at this site tended to order more services for demonstration

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participants, particularly home health aide services, because of staff's ease of access to beneficiaries in the MADC setting, which was located in the same building as the home health agency. In fact, the relatively high number of visits per episode provided by the WI site was largely due to aide services delivered both at home and at the MADC center.

Part D of the table shows the mean number of visits for each service delivered in the MADC centers, and part E shows the mean number of visits for each service delivered in beneficiaries' homes. Parts D and E highlight how sites varied in their division of home-based and MADC-based visits by type of service. For example, almost all PT visits at the TX site occurred in the MADC setting, while in PA and WI, PT visits were more evenly split between the home and the MADC setting. Sites were more consistent in their delivery of nursing services. With the exception of FL, close to half of all nursing visits occurred in the MADC centers. Nursing services in FL were more likely to be delivered in the home, which is consistent with this site's serving a slightly sicker population.

Table 10: Enrollees, Services, and Place of Service<sup>1</sup> by Site (8/1/06-12/31/08)

Site	Enrollees	Episodes	PT	OT	ST	Nursing	SW	HH Aide	Total
A. Number of Visits Provided to Demonstration Enrollees									
FL	118	237	1,671	82	67	1,694	53	150	3,717
NY	28	42	253	72	8	217	5	139	694
PA	101	197	1,441	688	151	1,525	6	33	3,844
WI	34	57	392	236	52	484	45	336	1,545
TX	370	1,923	5,080	175	96	26,210	132	660	32,353
Total	651	2,456	8,837	1,253	374	30,130	241	1,318	42,153
B. Average Percentage of Visits Delivered in MADC Centers									
FL	118	237	59%	39%	52%	24%	9%	0%	39%
NY	28	42	70%	86%	100%	55%	80%	35%	60%
PA	101	197	44%	41%	52%	40%	0%	0%	42%
WI	34	57	53%	53%	52%	45%	47%	59%	52%
TX	370	1,923	85%	69%	45%	45%	14%	0%	51%
Total	651	2,456	72%	50%	51%	44%	20%	19%	49%
C. Mean Number of Visits per Demonstration Episode									
FL	118	237	7.1	0.3	0.3	7.1	0.2	0.6	15.7
NY	28	42	6.0	1.7	0.2	5.2	0.1	3.3	16.5
PA	101	197	7.3	3.5	0.8	7.7	0.0	0.2	19.5
WI	34	57	6.9	4.1	0.9	8.5	0.8	5.9	27.1
TX	370	1,923	2.6	0.1	0.0	13.6	0.1	0.3	16.8
Total	651	2,456	3.6	0.5	0.2	12.3	0.1	0.5	17.2
D. Mean Number of Visits in MADC Center per Demonstration Episode									
FL	118	237	4.2	0.1	0.1	1.7	0.0	0.0	6.2

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Site	Enrollees	Episodes	PT	OT	ST	Nursing	SW	HH Aide	Total
NY	28	42	4.2	1.5	0.2	2.8	0.1	1.2	10.0
PA	101	197	3.2	1.4	0.4	3.1	0.0	0.0	8.1
WI	34	57	3.6	2.2	0.5	3.8	0.4	3.5	14.0
TX	370	1,923	2.2	0.1	0.0	6.2	0.0	0.0	8.5
Total	651	2,456	2.6	0.3	0.1	5.4	0.0	0.1	8.4
E. Mean Number of Visits at Home per Demonstration Episode									
FL	118	237	2.9	0.2	0.1	5.5	0.2	0.6	9.5
NY	28	42	1.8	0.2	0.0	2.3	0.0	2.1	6.5
PA	101	197	4.1	2.1	0.4	4.6	0.0	0.2	11.4
WI	34	57	3.2	1.9	0.4	4.7	0.4	2.4	13.1
TX	370	1,923	0.4	0.0	0.0	7.4	0.1	0.3	8.3
Total	651	2,456	1.0	0.3	0.1	6.9	0.1	0.4	8.7

<sup>1</sup>PT: Physical Therapy; OT: Occupational Therapy; ST: Speech Therapy; SW: Social Work; HH Aide: Home Health Aide.

In sum, all sites utilized the demonstration model, delivering a range of home health services in the MADC settings. At the same time, despite this new option, home-based services remained a significant delivery mode for all sites. On average, for a variety of reasons, half of all visits continued to take place in the home. Four of the five sites were also similar in the number of visits provided per episode (range of 15.7 to 19.5 visits). The exception was the WI site, which tended to provide more visits per episode overall (27.1) and particularly in the MADC center (14.0). All sites were similar in that the dominant services delivered were nursing and PT. Where sites differed most was in how they managed particular services. For instance, all sites except PA delivered most PT service in the MADC centers, and three sites (TX, PA, and FL) delivered home health aide services exclusively in the home. These sites' MADC centers were not equipped or staffed to provide grooming or bathing services, which were the most common aide services delivered at the NY and WI sites.

**Effects on Beneficiary Health Expenditures and Functional Status:** By altering the setting for provision of home health services from the home to a MADC center, the demonstration aimed to reduce Medicare service expenditures while enhancing (or at least not diminishing) outcomes for beneficiaries. The evaluation team's quantitative analysis of Medicare expenditures assessed whether the demonstration affected a beneficiary's need for health services covered by Medicare, both in total and by type of service. The team's quantitative analysis of health and functional

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status assessed whether the demonstration affected a beneficiary's capacity for independent living.

The evaluation team used a standard quasi-experimental design to estimate demonstration effects on Medicare expenditures and health and functional status outcomes. The steps in performing the analysis involved identifying the participants to be included, selecting a comparison group of home health patients in the community, collecting expenditure data from Medicare claims files, collecting functional and health status data from Medicare's Outcome and Assessment Information Set (OASIS) files, conducting multivariate regression analysis, and determining whether data could be pooled across sites. Each of these steps is detailed below.

Participant identification. The evaluation team identified demonstration participants using the rosters provided by the demonstration sites. The beneficiary Medicare identification number provided on these rosters was also used to identify participants' Medicare claims. Because of the need to have a full year of claims after the start of a beneficiary's home health episode, and because of the 6-month lag between the submission of claims and the availability of full paid claims records in DESY, only participants starting episodes by December 31, 2007 could be included in the analyses of financial and functional status. Using the Medicare identification number provided by the sites, the evaluation team was able to determine the Medicare claims for 61 of 68 participants in PA, 79 of 102 participants in FL, and 270 of 277 participants in TX who met the cut-off date criterion. The early cut-off date of December 31, 2007 is the explanation for why the sample sizes for the regression analyses are lower than the total numbers participating in the demonstration as shown in Table 10. Because of low numbers of participants, the NY and WI sites' participants could not be used for the statistical analyses.

Comparison group. The team identified a comparison group of Medicare home health patients who were served by home health agencies located in the same market areas as the demonstration

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providers. The comparison patients were selected to match demonstration participants exactly with respect to gender and age group, and HCC (Hierarchical Condition Categories) indicators<sup>7</sup>.

Collection of expenditure data. The team collected and summed Medicare expenditures for home health, physician, inpatient, outpatient, and skilled nursing facility services for participants for the 365 days prior to the start of their first home health episode in the demonstration and for the 365 days after that date. For the comparison beneficiaries, the team collected data on the same measures prior to and after a pseudo-start date, which was determined as the start of a home health episode in the same year as the matched participant's start date. When a comparison beneficiary had multiple home health episodes in the year, the pseudo-start date was selected so that the comparison beneficiary had the same number of prior home health episodes as the matching participant. The team used CMS's Data Extract System (DESY) to access the Medicare claims.

Collection of functional and health-status data. Data on health and functional status outcomes for participants and comparison patients were derived from Medicare's OASIS data elements. Although Medicare protocol calls for home health beneficiaries to receive OASIS assessments at the beginning of their episode, at each subsequent payment authorization (commonly at 60-day intervals), and at discharge, the evaluation team was not able to find the required pre- and post-start OASIS assessments for all demonstration and comparison subjects.<sup>8</sup> As a result, the

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<sup>7</sup> Hierarchical Condition Categories are a set of 184 diagnosis categories used for Medicare risk adjustment.

<sup>8</sup> Specifically, 75 demonstration participants and 122 comparisons in Texas, 23 demonstration participants and 40 comparisons in Florida, and 14 demonstration participants and 31 comparisons in Pennsylvania failed to have records in OASIS with dates after demonstration start date (pseudo-start date in the case of comparisons). One possible reason for these omissions was that the beneficiary either died or was readmitted to a hospital. In such a circumstance, the home health agency might not have had the opportunity to perform its usual discharge processing. However, analyses of Medicare inpatient claims and the vital statistics file (providing date of death, if applicable) indicate that these were not major causes of the missing assessments. Only 7 study subjects in Texas, 10 subjects in Florida, and 2 subjects in Pennsylvania died or directly entered a hospital upon their home health discharge. A second contributing factor was that even when appropriately dated OASIS records on study subjects were found, they did not always include complete assessment information. This problem was more prevalent for IADL and cognitive function items and also more common among comparison subjects than demonstration participants. In Texas 119 demonstration participants and 80 comparisons had OASIS discharge

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functional status analyses in this report were based on 195 participants and 148 comparison subjects in TX; 39 participants and 27 comparison subjects in PA; and 68 participants and 28 comparison subjects in FL. Individual OASIS items ranged in value from 0 to 1 for no/yes questions and from 0 to 5 for other questions. Using 18 of these items, the evaluation team developed simple scales in three categories: activities of daily living (ADLs - 7 measures), instrumental ADLs (6), and cognitive/behavioral (5). For each category, the scale was constructed by adding the values for each question and then dividing by the maximum possible score. A higher value for a scale indicates that the beneficiary was assessed as having more problems in that assessment domain. These scales together with 6 individual measures for ambulation (1), incontinence (2), and medical problems (3) were used as outcomes in the regression analyses. If a beneficiary's value for one of these scales decreased between the pre- and post-demonstration periods, this means that the patient was doing better in that domain on the follow-up assessment compared to the initial assessment. Cronbach's alpha statistics were computed for these scales and showed that they achieved high reliability. Details of the items included in the scales and the results of reliability analysis are included in Appendix C.

Regression analysis. The evaluation team examined the difference between the demonstration groups and the comparison groups by comparing the *change* in each outcome measure (i.e., expenditures for Medicare services and functional status) from the prior period to the post period. This is called a "difference-in-difference" analysis. Regression analysis was used to adjust individual beneficiary outcome variables for other factors affecting health services utilization and expenditure. Covariates to adjust for these factors included age, gender, number of prior home health episodes, and medical co-morbidity, as measured by Medicare's Diagnostic Cost Groups (DCG) score. The team also included random effects for each beneficiary to adjust for correlation between their pre- and post-period expenditures. To isolate the impact of demonstration participation, each regression model included indicator variables for demonstration status (participant versus comparison subject), time period (post versus pre

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assessments with important functional status information missing. Similarly, in Florida 15 demonstration participants and 10 comparisons had discharge OASIS assessments with important assessment information missing, and in Pennsylvania the numbers were 7 demonstration participants and 4 comparisons.

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demonstration), and the interaction of these two variables. Only the estimated coefficients for the interaction terms are reported below, because these represent the impact of the demonstration taking into account the other factors. The table in Appendix C presents the definitions of all outcome variables and all independent variables. It also reports the means and standard deviations for each of the variables by site.

Site-specific analyses. The analysis of the demonstration's impact on expenditures and beneficiary outcomes was conducted separately for each demonstration site before considering whether demonstration and comparison groups for each site could be pooled. The site case studies revealed varying approaches to implementing the demonstration, and there were substantial differences across the demonstration service areas in the composition of the Medicare population and area health expenditures. It became clear as the quantitative analysis proceeded that pooled analysis was not warranted.

Demonstration impacts on Medicare expenditures. Table 11 summarizes the findings from the multivariate regressions regarding the demonstration's impact on Medicare expenditures.<sup>9</sup> First, the coefficients for the demonstration effect on total Medicare expenditures (expressed in average annual Medicare expenditures per person) indicate that there is no evidence of expenditure savings from the demonstration. On the contrary, at all three sites the effect on total Medicare expenditures is positive, indicating that adjusted prior-year to post-year expenditure changes for demonstration participants were on average higher than adjusted expenditure changes for comparison subjects. For participants from the TX agency, the difference was of sufficient size and the group was large enough to produce a significant result. The mean

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<sup>9</sup> The size of the analysis groups in Tables 11 and 12 differ from each other and from the figures on participants reported in Table 1. The explanations for this are as follows. First, the participant numbers reported in Section 4 of Table 1 include all participants starting as late as March and April 2009. In contrast, the analyses conducted for Tables 11 and 12 required a full year of claims data after a participant's start date in the demonstration, and this required a December 2007 cut-off date. For example, the 540 individuals in the analysis sample for TX in Table 11 include 270 participants plus 270 matched comparisons. There are only 270 TX participants (compared to the 455 participants in Table 1) because the analysis sample start dates had to be much earlier. The figures in Table 12 are smaller yet because of both an earlier cut-off date than spring 2009 and the unavailability of full OASIS data for some participants and comparisons, as explained in Footnote 8 on page 63.

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difference-in-difference statistic was \$5,398, indicating that the year-to-year change in Medicare expenditures for the participants was \$5,398 higher on average than the year-to-year change in total expenditures for the matched control group. This finding was significant at the 0.001 level, which means that there is only one chance in 1,000 that there is actually no difference between the year-to-year changes for demonstration and comparison beneficiaries. For the other two agencies analyzed, the demonstration effects were also positive but not significant even at the 0.10 level.

Table 11: Effects of MADC Demonstration on Medicare Expenditures<sup>1</sup>

<i>Services</i>	<i>Florida (N=158)</i>	<i>Texas (N=540)</i>	<i>Pennsylvania (N=122)</i>
Home Health	\$531	\$5,861**	\$2,486**
Inpatient	\$2,748	-\$632	\$2,025
Outpatient	\$369	-\$42	-\$309
Physician	\$970	\$40	-\$778
Skilled Nursing Facility	-\$111	\$172	-\$1,809
Total Medicare	\$4,507	\$5,398**	\$1,614

<sup>1</sup>Demonstration effect (Observation of participant in Post Period = 1) Significance: + =  $p < .10$ ; \* =  $p < .01$ ; \*\*  $p < .001$

Second, the demonstration-effect coefficients by service type denote their contribution toward the overall demonstration effect. For the TX and PA sites, the largest and only significant contributions to overall expenditure increases came from home health services. Year-to-year changes in home health expenditures for participants in TX were on average \$5,861 higher than the year-to-year changes for comparisons (Table 11). The \$5,861 difference is based on a year-to-year increase for TX participants of \$8,381, more than three times the \$2,520 increase of comparisons. Similarly, in PA the change in participant home health expenditures was \$2,486 higher than the equivalent change for comparisons (a year-to-year increase for PA participants of \$3,976 compared to a \$1,490 increase for comparisons). Although for these two agencies, the net changes across the other four service types were negative (\$462 less for TX and \$871 less for PA), the expenditures for home health services increased so much that the total effects of the demonstration on expenditures were positive (significantly positive in the case of TX).

In FL, the pattern was distinctly different. Although expenditures for all service types except skilled nursing facilities increased more for FL demonstration participants than FL comparisons,

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the major contribution came from inpatient claims, which accounted for over 60% of the total demonstration effect. The \$531 difference in home health spending change between participants and comparisons was not significant. The year-to-year increases were \$3,329 for participants and \$2,798 for comparisons.<sup>10</sup>

These differentially higher expenditures were derived from regression models which adjusted for demographic, health, and prior service utilization factors. These adjustment factors are not displayed in Table 11, but their effects are worth noting. First, the gender and age variables had only minor and usually not significant effects. Second, the variable for prior number of home health episodes was usually highly significant in models concerning home health expenditures, and consequentially this variable affected overall expenditures as well. Third, demonstration participants in all three sites had more certifications for home health care in their first year under the demonstration than their comparisons. The mean number of certifications of demonstration and comparison beneficiaries in the year after the start of the home health demonstration were 1.72 for participants versus 1.53 for comparisons in FL, 1.75 versus 1.67 in PA, and 4.47 versus 3.46 in TX. In the case of Texas this difference was large enough to be significant.

Further, given the large number of recertifications, it is not surprising that a substantial percentage of demonstration participants at each site came from beneficiaries that the home health agencies had served previously as patients: 34 out of 79 (43%) in FL, 30 out of 61 (49%) in PA, and 151 out of 270 (56%) in TX. Fourth, as might be expected, the variable for medical co-morbidity at start date (specified by DCG score) had a significantly positive effect on overall expenditures for all sites. For the FL site, higher DCG scores at start date were associated only

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<sup>10</sup> For the TX site, the mean home health spending in the year before the index episode was \$3,729.49 versus \$12,111.05 in the year after, for a difference of \$8,381.56. For the TX comparisons, the figures are \$6,183.66 pre, \$8,703.83 post, and \$2,520.17 difference. The difference between participants and comparisons was therefore \$5,861.39. For the PA site participants, the figures are \$1,778.35 pre, \$5,754.33 post, for a difference of \$3,975.98. For the PA comparisons, the figures are \$2,116.13 pre, \$3,606.42 post, for a difference of \$1,490.30. The difference between participants and comparisons was therefore \$2,485.68. For the FL participants, the figures are \$1,750.71 pre, \$5,079.76 post, for a difference of \$3,329.05. For the FL comparisons, the figures are \$2,718.76 pre, \$5,516.68 post, for a difference of \$2,797.92. The difference between participants and comparisons was therefore \$531.13.

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with higher inpatient expenditures. For the TX and PA sites, higher DCG scores at start date predicted significantly higher expenditures for all service types except skilled nursing facilities. One factor on which the participants and comparison beneficiaries may have differed for which no data are available for comparisons is whether they were MADC users. This might account for some of the differential change in expenditure patterns.

Demonstration impact on hospitalization. Using Medicare inpatient claims, the evaluation team determined for each participant and comparison patient whether he or she experienced a hospitalization in the year prior to the start date or pseudo-start date and in the year after this date. This allowed the team to use hierarchical logistic regression to estimate the impact of the demonstration on the probability of hospitalization. The same set of variables employed in the Medicare expenditure analyses were used to adjust for beneficiary differences. This analysis (not shown in a table) found small increases in the likelihood of hospitalization among demonstration participants, but none of the effects reached statistical significance at the 0.10 level. The only variable consistently significant in the three models (highly significant in the case of FL and TX) was the health condition variable (the DCG score), a variable specifically included in the model as a risk adjustor.

Demonstration impact on the quality of care. Table 12 provides key findings from multivariate regressions on OASIS functional status outcomes for each of the three sites in the analysis. The regression analysis provides no evidence that the demonstration led to greater improvement (or less decline) in functional status or among selected medical outcomes for its participants. For the FL site, the evidence suggests that demonstration participants improved differentially less than comparison patients in ADLs (0.329), IADLs (0.516), bladder incontinence (0.364), and pain (0.532). The positive scores indicate differentially less improvement for participants than comparison patients in these areas of functioning. There were no significant quality impacts at the PA or TX sites.

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Table 12: Effects of the MADC Demonstration on Health and Functional Status<sup>1</sup>

<i>Outcomes</i> <sup>2</sup>	<i>Florida (N=96)</i>	<i>Texas (N=343)</i>	<i>Pennsylvania (N=66)</i>
7 OASIS ADL items	.329+	.011	.161
6 OASIS IADL items	.516**	.020	.095
Ambulation	.163	.095	.189
Cognitive/behavior	.104	-.065	.094
Bowel incontinence	.087	.087	.089
Bladder incontinence	.364**	.079	.123
Short of breath	-.166	-.020	-.218
Urinary tract infection	.019	.015	-.046
Frequency of pain	.532*	-.044	.152

<sup>1</sup>Demonstration effect (Observation of participant in Post Period = 1). Significance: + =  $p < .10$ ;

\* =  $p < .01$ ; \*\*  $p < .001$

<sup>2</sup>See Appendix C for definitions of outcome items.

**Summary.** The results of the quantitative analyses of Medicare expenditures and quality of care do not show any advantages for the demonstration in either area compared to outcomes in non-demonstration home health agencies. In fact, there are several instances in which the findings tend to show poorer outcomes for the demonstration: higher overall Medicare expenditures at the TX site, higher home health expenditures at the TX and PA sites, and poorer quality outcomes in several domains at the FL site. The high costs at the TX site may be due to that site's relatively high numbers of home health episodes per participant, which were discussed in Sections III.A and III.C. There is nothing in other sections of the evaluation to explain the quality findings for the FL site.

For several reasons, the health and functional status findings must be interpreted with caution. First, there are no findings from two of the demonstration sites, whose numbers of participants were too small to evaluate with multivariate methods. Among the other sites, missing post-start OASIS assessments among both participants and comparisons could introduce selection bias in the samples of beneficiaries that were analyzed. Finally, the sample sizes at two of the other sites (PA and FL) were adequate but smaller than desirable for a highly discerning quality of care analysis.

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With regard to expenditures, inadequate sample size was not the issue. The evidence consistently pointed toward differentially higher expenditures for demonstration participants. Indeed, one site (TX) showed statistically significant evidence of increases in total Medicare expenditures. The significant increase in home health spending in PA was offset by decreases for other services and did not demonstrate a significant increase in total spending. It should also be noted that quasi-experimental designs, such as the one employed in the quantitative portion of the evaluation, might contain unobserved biases that influence findings. Only a randomized controlled trial, not possible for this demonstration evaluation, would be able to overcome all concerns about bias.

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## **Chapter IV. Discussion of Findings, Challenges, Limitations, and Implications**

This chapter summarizes the results of the evaluation regarding the implementation of the demonstration, home health agency finances, beneficiary satisfaction, and impacts on Medicare costs, quality and service utilization. Conclusions include recommendations for how to allow delivery of home health services in MADC centers should this policy be adopted.

### **A. Demonstration Implementation**

Four findings stand out regarding the implementation of the demonstration. First, it is feasible to deliver Medicare home health services in MADC centers, but doing so effectively appears to require professionals with home health experience. Coordinating the delivery of home health services with beneficiaries' attendance at MADC centers adds work for home health staff. Although participants agreed to receive home health services in MADC centers, about half of home health services for participants continued to be delivered at home.

Second, there is a subset of the Medicare home health patient population who agreed to receive home health services in MADC centers and who found aspects they liked about this model. First, compared to other home health patients who declined to participate, the subset that agreed to participate generally had similar levels of chronic physical and/or cognitive disabilities, but they had fewer chronic health conditions and were somewhat younger. Second, results of the survey indicated what participants liked about the model related to MADC itself: getting out of the house, social activities, and respite for family caregivers. Finally, participants who were younger tended to be more satisfied with their MADC experience than participants who were older.

Third, working collaboratively, home health agencies and MADC centers were able to identify and recruit the target population among beneficiaries who were not previously using MADC as well as among beneficiaries already using MADC. However, at four of the five sites in the demonstration, the target population was relatively small, and participation tended to be short-term due to single home health episodes and inability to find a way to pay for MADC after the demonstration payments ended. Only the TX site was able to recruit large numbers of

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participants. This seemed to be related to its operation in an area with widespread use of Medicaid-funded MADC, and where multiple home health episodes for Medicare beneficiaries were common. The TX site had 17 to 25 MADC centers under contract, compared to 7 in PA, 4 in FL, and one each in NY and WI. Fully 78% of the TX participants were in MADC in the 30 days prior to starting the demonstration, versus 66% in FL, 35% in WI, and 3% in both PA and NY.

Fourth, the beneficiaries who were excluded from participation in the demonstration by the home health agencies generally did not differ from those that were offered participation in terms of their utilization of and expenditures for Medicare services. In turn, those that were offered but declined to participate generally did not differ from those that accepted the offer. The exception was the WI site, where participants tended to have lower pre- and post-utilization and expenditures than beneficiaries that were excluded and that declined. Interviews and survey data suggested decliners were more likely to perceive themselves as unsuitable for MADC attendance.

## **B. Beneficiary Satisfaction**

Generally, Medicare beneficiaries were very satisfied with both home health and MADC services, according to in-person interviews and the telephone survey. First, nearly 90% of both participants and decliners who were surveyed were very satisfied with the home health services they received in their homes, as indicated by their saying "yes" on three of dimensions of satisfaction. Second, 82% of participants were "very satisfied" with their "overall experiences" in MADC, and 86% were very satisfied with the home health services they received in the MADC. Fully 93% of participants wanted to continue with MADC. The things participants liked most often about MADC were the activities and socialization and the time off for their caregivers at home. The thing they liked least was the food. Beneficiaries who declined to participate in the demonstration had similarly high levels of satisfaction with home health services received at home.

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### **C. Effects of the Demonstration on Home Health Agency and MADC Finances**

There was no evidence from either cost reports or site visit interviews that the demonstration improved home health agency finances. On the contrary, site staff reported negative effects on finances due to the 5% reduction in Medicare reimbursement for participants and the extra costs of operating the demonstration, including paying the MADC centers their daily charges on the days participants attended. Cost reports submitted by home health agencies to Medicare were inconclusive but did not contradict the home health agency reports. In the years after the demonstration began, net revenues were unchanged or falling at all participating agencies that had credible data. The financial impact of the demonstration on participating MADC centers was reported by MADC staff to be small, primarily because the demonstration had minimal effects on their daily census.

### **D. Effects of the Demonstration on Use of Home Health Services, Medicare Expenditures, and Quality**

There was no evidence that the demonstration reduced Medicare expenditures or improved the quality of home health care. On the contrary, for the limited number of expenditure and quality measures for which there were significant differences for participants and comparison groups, the demonstration tended to increase overall Medicare expenditures (in TX) and expenditures on home health services (in TX and PA). The cost increases in TX appear to be associated in part with high numbers of home health episodes per participant relative to comparison beneficiaries. Quality measures showed no differences between participants and comparisons in TX and PA, but quality outcomes in FL were poorer for participants for ADLs, IADLs, bladder incontinence, and frequency of pain. Due to the small number of participants and comparison beneficiaries in the analyses, these findings should be interpreted with caution.

### **E. Conclusions and Recommendations**

The Demonstration sites case study shows that it is possible to provide Medicare home health services in MADC centers and that a significant minority of new home health patients may be interested in this model. When they were offered MADC at the start of their Medicare home

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health episodes at no cost to themselves, beneficiaries agreed to participate between 13% and 24% of the time at four of the five sites. At the TX site, where MADC was widely used and available in the community through Medicaid funding, beneficiaries agreed to participate in 42% of new episodes. Those who chose the demonstration reported high rates of satisfaction with both attending MADC and receiving their home health in the MADC.

However, there was no evidence that the demonstration reduced Medicare expenditures or improved quality of care. In fact, in relation to matched comparison groups, overall Medicare expenditures were increased at the TX demonstration site, and home health quality was lower on several measures at the FL demonstration site. No differences between comparison groups and participants were found on these measures at the other sites. There was also no evidence that the demonstration improved home health agency finances. Instead, finances may have been negatively affected through increased costs and decreased revenues.

These findings from the quantitative analysis of demonstration impacts on expenditures and quality need to be interpreted with caution, primarily due to the small study groups at the PA and FL sites and to the fact that only three sites are included in the quantitative analysis. Having small study groups decreases that chance of identifying significant findings, and having few agencies increases the chance that characteristics of agencies interacted with the demonstration model to affect results in idiosyncratic ways. These findings from the quantitative analysis should also be weighed against the positive findings concerning satisfaction reported by participants in the survey and in face-to-face interviews. They pointed to the benefits of the socialization and activities at the MADC centers and the respite the service gave to family caregivers. Staff members at both home health agencies and MADC centers echoed these reports.

The decision about whether to continue to explore or expand the demonstration model for delivering home health services is a matter for policy makers. If further testing is desired, it would be useful to expand the testing to a larger sample, and to more accurately identify comparable patient characteristics, which would support more reliable conclusions concerning

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expenditure and quality outcomes. Additionally, if there is additional testing, it is recommended that four components of the design and implementation of the MADC benefit be modified:

- Beneficiary choice;
- Home health service delivery;
- MADC collaboration;
- Payment to the MADC.

First, home health agencies would need a consistent approach to offer beneficiaries the choice to be served in a MADC center. This would involve ensuring that agencies ask new patients if they are in adult day care and if they would prefer to receive some or all of their home health services there. Agencies would also have to determine if this would be feasible and appropriate given each patient's clinical, financial, and in-home support situation.

Second, home health agencies would need to ensure that their services are appropriately delivered in MADC centers. The conservative approach to ensuring quality would be to require Medicare services to be provided by staff of certified home health agencies. This was the approach that most demonstration sites used.

Third, collaboration between home health agencies and day-care centers would be required. The demonstration experience shows that having home health providers serve their patients in MADC centers does not require substantial participation by MADC providers in clinical care. It does, however, require some logistical coordination of days of attendance, transportation, making participants available for treatments, providing space for treatments, and notifying home health providers promptly about absences.

Finally, including the demonstration's requirement that the home health agency pay for the day in the MADC appears to undermine financial feasibility and limit the appeal of the model for home health agencies. Conversely, removing this requirement would mean that only patients who can obtain Medicaid payment for MADC or who can pay out of pocket could participate.

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## Appendix A

### Text of Section 703 of the Medicare Prescription Drug, Improvement, and Modernization Act of 2003

#### SEC. 703. DEMONSTRATION PROJECT FOR MEDICAL ADULT DAY-CARE SERVICES.

- (a) **ESTABLISHMENT-** Subject to the succeeding provisions of this section, the Secretary shall establish a demonstration project (in this section referred to as the 'demonstration project') under which the Secretary shall, as part of a plan of an episode of care for home health services established for a medicare beneficiary, permit a home health agency, directly or under arrangements with a medical adult day-care facility, to provide medical adult day-care services as a substitute for a portion of home health services that would otherwise be provided in the beneficiary's home.
- (b) **PAYMENT-**
- (1) **IN GENERAL-** Subject to paragraph (2), the amount of payment for an episode of care for home health services, a portion of which consists of substitute medical adult day-care services, under the demonstration project shall be made at a rate equal to 95 percent of the amount that would otherwise apply for such home health services under section 1895 of the Social Security Act (42 U.S.C. 1395fff). In no case may a home health agency, or a medical adult day-care facility under arrangements with a home health agency, separately charge a beneficiary for medical adult day-care services furnished under the plan of care.
- (2) **ADJUSTMENT IN CASE OF OVERUTILIZATION OF SUBSTITUTE ADULT DAY-CARE SERVICES TO ENSURE BUDGET NEUTRALITY-** The Secretary shall monitor the expenditures under the demonstration project and under title XVIII of the Social Security Act for home health services. If the Secretary estimates that the total expenditures under the demonstration project and under such title XVIII for home health services for a period determined by the Secretary exceed expenditures that would have been made under such title XVIII for home health services for such period if the demonstration project had not been conducted, the Secretary shall adjust the rate of payment to medical adult day-care facilities under paragraph (1) in order to eliminate such excess.
- (c) **DEMONSTRATION PROJECT SITES-** The demonstration project established under this section shall be conducted in not more than 5 sites in States selected by the Secretary that license or certify providers of services that furnish medical adult day-care services.
- (d) **DURATION-** The Secretary shall conduct the demonstration project for a period of 3 years.
- (e) **VOLUNTARY PARTICIPATION-** Participation of medicare beneficiaries in the demonstration project shall be voluntary. The total number of such beneficiaries that may participate in the project at any given time may not exceed 15,000.
- (f) **PREFERENCE IN SELECTING AGENCIES-** In selecting home health agencies to participate under the demonstration project, the Secretary shall give preference to those agencies that are currently licensed or certified through common ownership and control

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- to furnish medical adult day-care services.
- (g) **WAIVER AUTHORITY-** The Secretary may waive such requirements of title XVIII of the Social Security Act as may be necessary for the purposes of carrying out the demonstration project, other than waiving the requirement that an individual be homebound in order to be eligible for benefits for home health services.
- (h) **EVALUATION AND REPORT-** The Secretary shall conduct an evaluation of the clinical and cost-effectiveness of the demonstration project. Not later than 6 months after the completion of the project, the Secretary shall submit to Congress a report on the evaluation, and shall include in the report the following:
- (1) An analysis of the patient outcomes and costs of furnishing care to the medicare beneficiaries participating in the project as compared to such outcomes and costs to beneficiaries receiving only home health services for the same health conditions.
  - (2) Such recommendations regarding the extension, expansion, or termination of the project as the Secretary determines appropriate.
- (i) **DEFINITIONS-** In this section:
- (1) **HOME HEALTH AGENCY-** The term `home health agency' has the meaning given such term in section 1861(o) of the Social Security Act (42 U.S.C. 1395x(o)).
  - (2) **MEDICAL ADULT DAY-CARE FACILITY-** The term `medical adult day-care facility' means a facility that--
    - (A) has been licensed or certified by a State to furnish medical adult day-care services in the State for a continuous 2-year period;
    - (B) is engaged in providing skilled nursing services and other therapeutic services directly or under arrangement with a home health agency;
    - (C) is licensed and certified by the State in which it operates or meets such standards established by the Secretary to assure quality of care and such other requirements as the Secretary finds necessary in the interest of the health and safety of individuals who are furnished services in the facility; and
    - (D) provides medical adult day-care services.
  - (3) **MEDICAL ADULT DAY-CARE SERVICES-** The term `medical adult day-care services' means--
    - (A) home health service items and services described in paragraphs (1) through (7) of section 1861(m) furnished in a medical adult day-care facility;
    - (B) a program of supervised activities furnished in a group setting in the facility that--
      - (i) meet such criteria as the Secretary determines appropriate; and
      - (ii) is designed to promote physical and mental health of the individuals; and
    - (C) such other services as the Secretary may specify.
  - (4) **MEDICARE BENEFICIARY-** The term `medicare beneficiary' means an individual entitled to benefits under part A of this title, enrolled under part B of this title, or both.

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## Appendix B: Glossary

ADL – activities of daily living, such as bathing, dressing, using the toilet, and eating.

CMS – Centers for Medicare & Medicaid Services.

DCG (Diagnostic Cost Groupings) – a model used by CMS to adjust payments to providers based on the costs associated with diagnoses of the provider's patients. See [www.cms.hhs.gov/Reports/downloads/pope\\_2000\\_2.pdf](http://www.cms.hhs.gov/Reports/downloads/pope_2000_2.pdf) for more information.

Decliners – Medicare beneficiaries who were patients at the home health agencies in the demonstration and who declined the offer to participate in the demonstration.

HCC (Hierarchical Condition Categories) – a set of 184 diagnosis categories used for Medicare risk adjustment. See [www.cms.hhs.gov/Reports/downloads/pope\\_2000\\_2.pdf](http://www.cms.hhs.gov/Reports/downloads/pope_2000_2.pdf) for more information.

IADL – Instrumental activities of daily living, such as cleaning, cooking, shopping, and taking medications.

MADC – Medical Adult Day Care.

OT - Occupational therapy

Participants – Medicare beneficiaries who were patients at the home health agencies in the demonstration and who accepted the offer to participate in the demonstration.

PT - Physical therapy

Patients – Medicare beneficiaries who received services from the home health agencies participating in the demonstration. Patients include those who were not offered participation, as well as those who were offered and accepted (participants) and who were offered and chose not to participate (decliners).

ST - Speech therapy

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## Appendix C: Descriptive Statistics for Expenditure and Quality Regression Analyses

(NOTE: These statistics are for the full groups of participants and fee-for-service comparison beneficiaries. If data on some variables were missing, regression analyses were based on subsamples of these groups.)										
Outcome Measures	Definition	Florida			Texas			Pennsylvania		
		mean	sd	N	mean	sd	N	mean	sd	N
Total expenditures, pre-Demonstration	Sum of beneficiary's total Medicare expenditures for the 365 days prior to enrollment or pseudo-enrollment date	\$18,134	\$20,825	158	\$13,143	\$16,164	540	\$26,955	\$30,845	122
Total expenditures, post-Demonstration	Sum of beneficiary's total Medicare expenditures for the 365 days after enrollment or pseudo-enrollment date	\$20,633	\$22,324	158	\$21,088	\$22,204	540	\$22,928	\$24,712	122
Total expenditures, pre- and post	Combine pre- and post-enrollment total expenditures	\$38,767	\$31,411	158	\$34,231	\$30,747	540	\$49,883	\$45,001	122
Home health expenditures, pre-Demonstration	Sum of beneficiary's Home Health Medicare expenditures for the 365 days prior to enrollment or pseudo-enrollment date	\$2,235	\$5,262	158	\$4,957	\$6,621	540	\$1,947	\$3,043	122
Home health expenditures, post-Demonstration	Sum of beneficiary's Home Health Medicare expenditures for the 365 days after enrollment or pseudo-enrollment date	\$5,298	\$8,750	158	\$10,407	\$8,135	540	\$4,680	\$3,526	122
Home health expenditures, pre- and post	Combine pre- and post-enrollment Home Health expenditures	\$7,533	\$13,216	158	\$15,364	\$12,265	540	\$6,628	\$5,111	122

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**Appendix C: Descriptive Statistics for Expenditure and Quality Regression Analyses (con't)**

(NOTE: These statistics are for the full groups of participants and fee-for-service comparison beneficiaries. If data on some variables were missing, regression analyses were based on subsamples of these groups.)

Outcome Measures	Definition	Florida			Texas			Pennsylvania		
		<u>mean</u>	<u>sd</u>	<u>N</u>	<u>mean</u>	<u>sd</u>	<u>N</u>	<u>mean</u>	<u>sd</u>	<u>N</u>
Inpatient expenditures, pre-Demonstration	Sum of beneficiary's Inpatient Medicare expenditures for the 365 days prior to enrollment or pseudo-enrollment date	\$8,276	\$12,874	158	\$4,823	\$10,596	540	\$18,404	\$24,261	122
Inpatient expenditures, post-Demonstration	Sum of beneficiary's Inpatient Medicare expenditures for the 365 days after enrollment or pseudo-enrollment date	\$7,797	\$14,014	158	\$6,284	\$14,315	540	\$13,009	\$16,627	122
Inpatient expenditures, pre- and post	Combine pre- and post-enrollment Inpatient expenditures	\$16,073	\$19,486	158	\$11,107	\$18,389	540	\$31,413	\$31,537	122
Outpatient expenditures, pre-Demonstration	Sum of beneficiary's Outpatient Medicare expenditures for the 365 days prior to enrollment or pseudo-enrollment date	\$877	\$1,393	158	\$1,275	\$3,657	540	\$1,192	\$3,429	122
Outpatient expenditures, post-Demonstration	Sum of beneficiary's Outpatient Medicare expenditures for the 365 days after enrollment or pseudo-enrollment date	\$948	\$1,953	158	\$1,687	\$4,804	540	\$1,447	\$3,979	122
Outpatient expenditures, pre- and post	Combine pre- and post-enrollment Outpatient expenditures	\$1,825	\$2,447	158	\$2,962	\$7,737	540	\$2,640	\$6,902	122

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**Appendix C: Descriptive Statistics for Expenditure and Quality Regression Analyses (con't)**

(NOTE: These statistics are for the full groups of participants and fee-for-service comparison beneficiaries. If data on some variables were missing, regression analyses were based on subsamples of these groups.)

Outcome Measures	Definition	Florida			Texas			Pennsylvania		
		mean	sd	N	mean	sd	N	mean	sd	N
Skilled Nursing Facility expenditures, pre-Demonstration	Sum of beneficiary's SNF Medicare expenditures for the 365 days prior to enrollment or pseudo-enrollment date	\$2,827	\$7,134	158	\$88	\$1,183	540	\$2,622	\$6,381	122
Skilled Nursing Facility expenditures, post-Demonstration	Sum of beneficiary's SNF Medicare expenditures for the 365 days after enrollment or pseudo-enrollment date	\$3,448	\$8,267	158	\$304	\$2,921	540	\$1,720	\$5,126	122
Skilled Nursing Facility expenditures, pre- and post	Combine pre- and post-enrollment SNF expenditures	\$6,275	\$10,936	158	\$393	\$3,423	540	\$4,342	\$9,593	122
Physician Services expenditures, pre-Demonstration	Sum of beneficiary's Physician Services Medicare expenditures for the 365 days prior to enrollment or pseudo-enrollment date	\$3,919	\$4,673	158	\$2,000	\$4,255	540	\$2,790	\$6,626	122
Physician Services expenditures, post-Demonstration	Sum of beneficiary's Physician Services Medicare expenditures for the 365 days after enrollment or pseudo-enrollment date	\$3,142	\$3,157	158	\$2,406	\$5,445	540	\$2,072	\$3,819	122
Physician Services expenditures, pre- and post	Combine pre- and post-enrollment Physician Services expenditures	\$7,061	\$6,320	158	\$4,406	\$8,833	540	\$4,862	\$9,004	122

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**Appendix C: Descriptive Statistics for Expenditure and Quality Regression Analyses (con't)**

(NOTE: These statistics are for the full groups of participants and fee-for-service comparison beneficiaries. If data on some variables were missing, regression analyses were based on subsamples of these groups.)

Outcome Measures	Definition	Florida			Texas			Pennsylvania		
		mean	sd	N	mean	sd	N	mean	sd	N
ADL - baseline	Scale computed from initial and followup assessments - based on seven OASIS measures for Activities of Daily Living: (M0640) Current Grooming (M0650) Current Ability to Dress Upper B (M0660) Current Ability to Dress Lower B (M0670) Current Bathing (M0680) Current Toileting (M0690) Current Transferring (M0710) Current Feeding/Eating	1.18	0.71 (Chronbach's Alpha: .92)	95	1.22	0.47 (Chronbach's Alpha: .91)	338	1.42	0.92 (Chronbach's Alpha: .94)	64
ADL - followup		1.20	0.81	83	1.22	0.55	334	1.09	0.99	61
IADL - baseline	Scale computed from initial and followup assessments - based on six OASIS measures for Instrumental Activities of Daily Living: (M0720) Current Preparing Light Meal; (M0740) Current Laundry; (M0750) Current Housekeeping; (M0760) Current Shopping; (M0770) Current Ability to Use Telephone; (M0780) Current Management of Oral Medications	2.03	0.79 (Chronbach's Alpha: .90)	91	1.33	0.55 (Chronbach's Alpha: .87)	266	1.86	0.79 (Chronbach's Alpha: .90)	60

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**Appendix C: Descriptive Statistics for Expenditure and Quality Regression Analyses (con't)**

(NOTE: These statistics are for the full groups of participants and fee-for-service comparison beneficiaries. If data on some variables were missing, regression analyses were based on subsamples of these groups.)

Outcome Measures	Definition	Florida			Texas			Pennsylvania		
		mean	sd	N	mean	sd	N	mean	sd	N
IADL - followup		1.90	0.96	76	1.20	0.69	144	1.72	0.87	57
Ambulation - baseline	(M0700) Current Ambulation/Locomotion from OASIS	1.29	0.67	95	1.11	0.53	338	1.63	1.12	64
Ambulation - followup		1.29	0.97	83	1.05	0.57	334	1.46	1.26	61
Urinary incontinence - baseline	(M0520) Urinary Incontinence from OASIS	0.57	0.56	91	0.90	0.37	268	0.48	0.57	60
Urinary incontinence - followup		0.48	0.53	78	0.79	0.42	196	0.46	0.50	57
Bowel incontinence - baseline	(M0540) Bowel Incontinence from OASIS	0.30	0.81	94	0.24	0.66	336	0.42	1.03	62
Bowel incontinence - followup		0.33	0.89	81	0.28	0.76	333	0.30	0.81	60
Short of breath - baseline	(M0490) Patient Dyspneic/Short of Breath	0.85	1.01	95	2.03	0.52	338	0.91	0.83	64

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<b>Appendix C: Descriptive Statistics for Expenditure and Quality Regression Analyses (con't)</b>											
(NOTE: These statistics are for the full groups of participants and fee-for-service comparison beneficiaries. If data on some variables were missing, regression analyses were based on subsamples of these groups.)											
Outcome Measures	Definition	Florida			Texas			Pennsylvania			
		mean	sd	N	mean	sd	N	mean	sd	N	
Short of breath - followup		0.76	0.98	83	1.96	0.63	334	0.80	0.81	61	
Urinary tract infection - baseline	(M0510) Urinary Tract Infection	0.07	0.25	91	0.05	0.22	261	0.12	0.32	60	
Urinary tract infection - followup		0.04	0.20	75	0.01	0.12	142	0.04	0.19	57	
Frequency of pain - baseline	(M0420) Frequency of Pain	0.55	0.83	95	1.96	0.63	338	0.97	1.08	64	
Frequency of pain - followup		0.70	0.95	83	1.72	0.79	334	0.70	0.95	61	
Cognitive/Behavior - baseline	Scale computed from initial and followup assessments - based on five OASIS measures for Cognitive and Behavioral Function: (M0410) Speech; (M0570) When Confused; (M0560) Cognitive Functioning; (M0580) When Anxious; (M0620) Frequency of Behavior Problems	1.40	0.98 (Chronbach's Alpha: .80)	91	1.25	0.69 (Chronbach's Alpha: .79)	266	0.81	0.71 (Chronbach's Alpha: .74)	60	
Cognitive/Behavior - followup		1.38	1.02	76	0.98	0.72	144	0.82	0.81	57	

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(NOTE: These statistics are for the full groups of participants and fee-for-service comparison beneficiaries. If data on some variables were missing, regression analyses were based on subsamples of these groups.)										
<b>Outcome Measures</b>	<b>Definition</b>	<b>Florida</b>			<b>Texas</b>			<b>Pennsylvania</b>		
		<b>mean</b>	<b>sd</b>	<b>N</b>	<b>mean</b>	<b>sd</b>	<b>N</b>	<b>mean</b>	<b>sd</b>	<b>N</b>
<b>Independent Variables</b>										
Baseline participant status	=1 if observation is for a Demonstration participant; = 0 for members of comparison group	0.50	0.50	158	0.50	0.50	540	0.50	0.50	122
Time period	=1 if observation is for post-enrollment period, whether for Demonstration or comparison beneficiary; otherwise =0	0.50	0.50	158	0.50	0.50	540	0.50	0.50	122
Demonstration effect	=1 if observation is for a Demonstration participant for the post-enrollment period; otherwise = 0	0.25	0.43	158	0.25	0.43	540	0.25	0.43	122
Age category	0 for 30-34, 1 for 35-39, 2 for 36-39 .... 12 for 90+	9.65	1.40	158	7.54	2.25	540	9.46	0.36	122
Gender	=1 if beneficiary is female	0.52	0.50	158	0.57	0.50	540	0.85	1.62	122
DCG score	Regression-based estimate of beneficiary's Medicare expenditure next year (e.g., 2.0 implies expenditure is estimated to be twice the average community-based Medicare beneficiary)	1.52	1.25	158	1.18	1.11	540	2.34	1.86	122
Number of prior episodes	Count of all home health episode in year of enrollment before index enrollment	0.68	1.16	158	2.20	2.52	540	0.89	1.25	122

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