

# **HOSPITAL VALUE-BASED PURCHASING PROGRAM (HVBP)**

## **MONITORING & EVALUATION STRATEGIES**

### **TECHNICAL EXPERT PANEL (TEP)**

Prepared by

Telligen

A project for the Centers for Medicare & Medicaid Services



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## **Introduction**

The Centers for Medicare & Medicaid Services (CMS) has contracted with Telligen to assist and support CMS to conduct monitoring & evaluation plans and strategies for the HVBP program. The purposes of the Panel are to provide recommendation and feedback on the proposed program evaluation and statistical methods and statistical strategies, identify contemporaneous issues related to the HVBP program, advise CMS on areas for additional in-depth studies and to assist in interpreting the findings relative to the stakeholder environment.

A TEP is a group of stakeholders and experts who provide technical input to the contractor and CMS. Convening the TEP is one important step in the process to develop an effective monitoring and evaluation plan for the HVBP program. It provides the opportunity to receive multi-stakeholders input early in the process.

The HVBP TEP membership is comprised of individuals with the following areas of expertise and perspectives:

- Knowledge in HVBP
- Experience in hospital settings
- Experience with quality measures
- Experience with payment system
- Experience in health system research
- Quality Improvement
- Consumer perspective
- Provider perspective
- Clinical perspective
- Methodological expertise

### Technical Expert Panel Members

| TEP Member                          | Organizational Affiliation  | Biography   |
|-------------------------------------|---|---|
| Anne-Marie Audet, MD, MSc, SM, FACP | Vice President, Health System Quality & Efficiency<br>The Commonwealth Fund                               | Dr. Audet has led statewide and regional collaboratives in Massachusetts that targeted implementation of evidence-based practices to improve patient outcomes.  |
| Jerry Cromwell, PhD                 | Senior Fellow in Health Economics<br>RTI International  | Dr. Cromwell has devoted most of his 40 year career to analyzing hospital industry cost structures, competition, and public rate-setting programs. He has led or participated in more than 75 CMS funded studies. |
| Beth Feldpush, DrPH, MPH            | Vice President, Policy & Advocacy<br>National Association of Public Hospitals & Health Systems            | Dr. Feldpush has led AHA's work on value-based purchasing and other delivery system reform issues.  |
| Irene Fraser, PhD                   | Director, Center for Delivery, Organization, & Markets<br>Agency for Healthcare Research & Quality (AHRQ) | Dr. Fraser's current work is on improving the quality and value of health care by improving the organization, structure, and financing of health care organizations and markets.                                  |

| TEP Member                               | Organizational Affiliation   | Biography   |
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| <p>Laura Giordano, RN,<br/>MBA, CPHQ</p> | <p>Vice President, Surveys, Research<br/>&amp; Analysis<br/><br/>Health Services Advisory Group</p>  | <p>Ms. Giordano has led many national initiatives under CMS' direction and guidance via contract and/or subcontract award. One of these national initiatives is the CAHPS® Hospital Survey (HCAHPS), which comprises the patient experience of care component utilized in the current model for HVBP.</p> |
| <p>Jay Gold, MD, JD, MPH</p>             | <p>Senior Vice President &amp; Chief<br/>Medical Officer<br/><br/>MetaStar, Inc.</p>   | <p>Dr. Gold, currently serves on the Executive Committee of the AMA's Physician Consortium for Performance Improvement.</p>   |
| <p>Eugene Kroch, PhD</p>                 | <p>Vice President &amp; Chief Scientist<br/><br/>Premier, Inc.</p>   | <p>Dr. Kroch is an applied econometrician who has been actively involved in health care measures development and intervention evaluation for more than 25 years.</p>  |
| <p>William Lehrman, PhD</p>              | <p>Hospital Consumer Assessment of<br/>Healthcare Providers and Systems<br/>(HCAHPS) Program Lead<br/><br/>Centers for Medicare &amp; Medicaid<br/>Service (CMS)</p> | <p>Dr. Lehrman has participated in the development, management, public reporting and oversight of the HCAHPS survey and analysis, presentation and publication of its results since 2003.</p>   |

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|---------------------------------|---|---|
| Wato Nsa, MD, PhD               | Director of Analytics<br>Oklahoma Foundation for Medical Quality (OFMQ) | Over the last fifteen years, as an employee of OFMQ, a CMS contractor, Dr. Nsa has mostly been conducting analyses to monitor and evaluate the progress of quality improvement programs and to assess the impact of these programs from a public health perspective using appropriate statistical procedures. |
| Kimberly Rask, MD, PhD, FACP    | Medical Director<br>Georgia Medical Care Foundation (GMCF)              | Dr. Rask's professional activities have centered on promoting and evaluating high quality care using qualitative and quantitative methods.  |
| J. James Rohack, MD, FACC, FACP | Senior Vice President<br>Scott & White Healthcare                       | Dr. Rohack was intimately involved with defining, evaluating, and recommending hospital quality measure and improvement activities.   |
| Andrew Ryan, PhD                | Assistant Professor<br>Weill Cornell Medical College                    | Dr. Ryan's research focuses on pay-for-performance and public quality reporting in healthcare, disparities and discrimination in healthcare, policy analysis, and applied econometrics.   |

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|------------------------------------|---|---|
| Lok Wong Samson, PhD               | Program Analyst<br>Office of the Assistant Secretary of<br>Planning & Evaluation (ASPE) | Dr. Samson has developed HEDIS quality measures to evaluate health plans and physician groups, that were used for public reporting, financial incentives in pay-for-performance programs such as Bridges to Excellence, as well as scored in Accreditation and physician recognition programs. She was responsible in particular for developing geriatric quality measures using a variety of data sources (claims, chart, patient surveys) under a contract with CMS |
| Shoshanna Sofaer, DrPH, MPH, AB    | Professor<br>Baruch College   | Dr. Sofaer has extensive knowledge of many performance measures that are currently being reported to CMS. She also served as a member of the CAHPS team during the first two rounds of CAHPS funding.   |
| Patricia Stone, PhD, RN, FAAN, MPH | Director, Center for Health Policy<br>Columbia University School of<br>Nursing          | Dr. Stone has co-chaired two expert panels for NQF. She is a leading nurse health services researcher. Her research examines the impact of organizational factors and processes.  |

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| Jordan VanLare, MD, AB, AIWS | Value Based Purchasing Program Lead<br>Centers for Medicare & Medicaid Service (CMS) | Dr. VanLare is the AB/Value-Based Purchasing Program Lead for the Center for Medicare and Medicaid Service in Baltimore, MD. His expertise includes significant private sector experience in research. Dr. VanLare has served as co-chair for the CMS Value-Based Purchasing Task Force. |