



RURAL HEALTH TRANSFORMATION

Reporting and Rescoring Webinar

February 25, 2026



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Disclosures

Reporting template contained in this presentation

- This is a draft document that is subject to change.
- The draft template is not approved by OMB.
- Interested parties should refer to the Federal Register for dates/instructions on submitting comments specific to the draft template or any of parts of this collection of information request.
- CMS is in the process of obtaining OMB's approval of the template under the PRA process.
- CMS will inform when the final template has been approved by OMB.
- Respondents should not complete/submit the draft template to CMS.
- CMS will not accept the draft template.
- Rural Health Transformation Program Reporting (CMS-10949; OMB 0938-TBD)
 - *This is a new collection of information request that has not been approved by OMB. At this time the OMB control number has yet to be determined. OMB will issue the control number upon their approval of the 30-day collection of information request.*

Session Objectives

By the end of this webinar, you will be able to:

- Explain Rural Health Transformation (RHT) Program timelines, general processes, and submission requirements for State awardees pertaining to annual and quarterly progress reporting.
- Understand the annual rescoring process and data used to determine subsequent funding.
- Describe the roles and responsibilities of States and CMS in the reporting process.

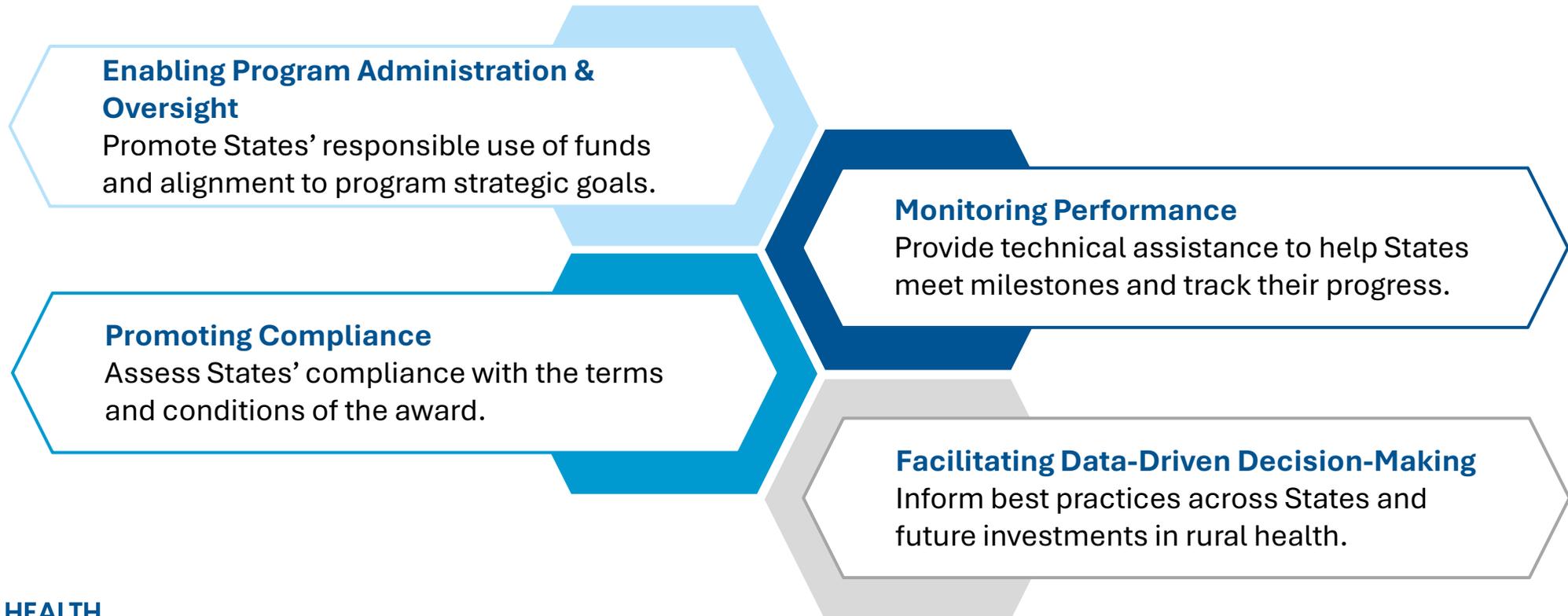
01

RHT Program State Reporting Framework

RHT Program Reporting Framework

The RHT Program reporting infrastructure enables robust program administration and oversight, drives compliance, monitors performance, and facilitates data-driven decision-making.

Our streamlined data collection process collects meaningful data for the program while limiting administrative burden on States.



Continued Eligibility and Funding

Continued eligibility and funding under the RHT Program is contingent upon a State's ongoing compliance and adherence to all the Terms and Conditions in the Cooperative Agreement with CMS.¹

Continued funding to States depends on:

- ✓ Program authority
- ✓ Satisfactory performance
- ✓ Compliance with the terms and conditions of the Federal award
- ✓ Compliance with reporting requirements

Eligibility for funding continues for all five years of the program.

State Reporting Overview

To remain eligible to continue to receive funding in subsequent budget periods, awardees must adhere to key program requirements,¹ including the submission of **annual and quarterly reports**.

1

Annual Reporting

Delivers a cumulative summary of programmatic/funding activities and milestone progress over the reporting period.

2

Quarterly Reporting

Serves as a tactical tool for short-term monitoring and operational adjustments.

The data from the annual and quarterly reports serves the following critical functions:

- ✓ Details State progress toward meeting their goals
- ✓ Informs annual rescoring used to determine funding for subsequent years (*annual reporting)
- ✓ Provides valuable data for broader program analysis

¹ This webinar focuses on annual and quarterly reporting and is not inclusive of all required reporting submissions. (NOFO pg. 60; Program Terms & Conditions pgs. 6-10).

Annual Reporting Snapshot

RHT Program annual reports are inclusive of activities completed during the annual reporting period. Requirements are as follows:

Overview

- Due 60 days before the end of the budget period.
- Annual report #1 is due **August 30, 2026** (covering a 7-month period).
- Subsequent annual reports cover 12-month reporting periods.



Key Task

- Submit your completed reports and evidentiary documentation via GrantSolutions.



Final Report

- Submitted one-time only, due February 27, 2031.
- Fully cumulative of all activities completed during the entire RHT Program (FY26-FY31).



Quarterly Reporting Snapshot

RHT Program quarterly reports are inclusive of activities completed during the relevant quarter. Requirements are as follows:

Overview

- Only reflective of progress made during the relevant quarter.
- Reporting periods: August 1-October 30, October 31-January 30, January 31-April 30.
- To reduce reporting burden, there is no quarterly report for May 1 – July 31.



Key Tasks

- Submit your completed reports and evidentiary documentation via GrantSolutions.
- Once a reporting period ends, you have ~30 days to finalize and submit your report.



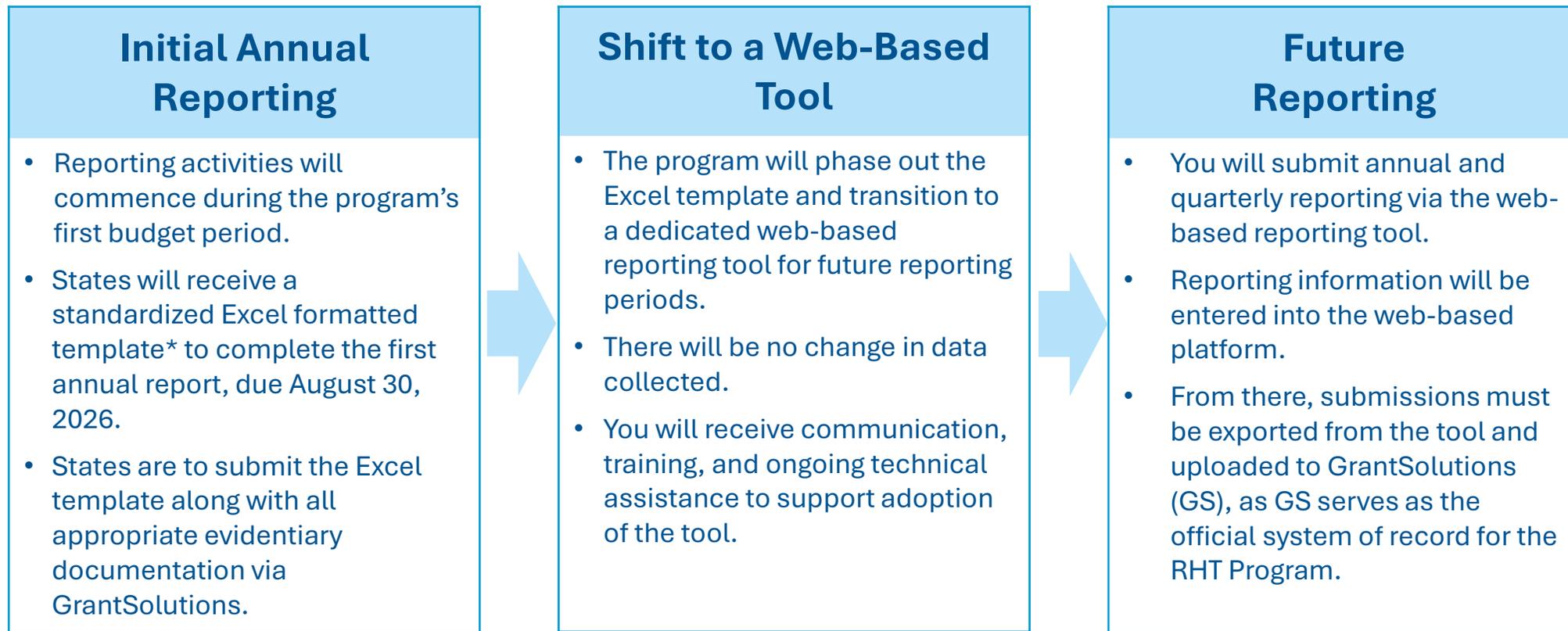
Initial Quarterly Report

- The first quarterly report is due **November 29, 2026**.



State Progress Reporting: Next Steps

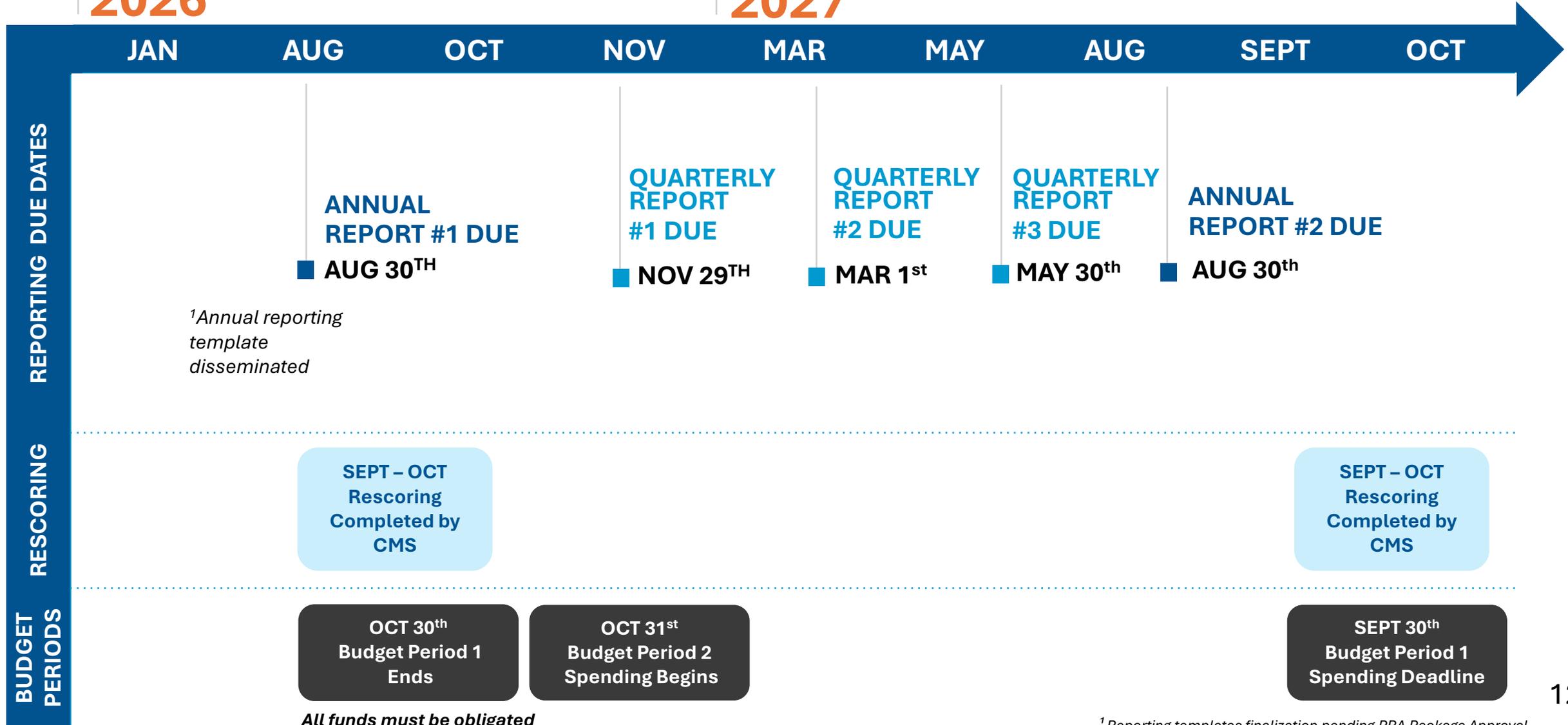
Our process will begin with States using Excel templates to facilitate initial data collection, with the long-term solution being a dedicated web-based platform.



Near-Term Dates

2026

2027



¹Annual reporting template disseminated

All funds must be obligated

¹Reporting templates finalization pending PRA Package Approval

02

Rescoring Process

Rescoring Overview

What workload funding factors are recalculated?

State policy actions and **initiative-based factors** are recalculated each budget period to determine annual funding distributions. *Data-driven* factors remain fixed and are not recalculated.

Initiative Progress Monitoring

- A **checkpoint model** is used to monitor initiative progress across States.
- Checkpoints comprised of progress towards initiative milestones, metrics, reporting, and more.
- Examples of supporting evidence vary by checkpoint.

State Policy Actions

- States can attest to advancements on policy commitments from their applications in their reporting.
- Attestations to policy advancements include supporting evidence such as links to State websites, press releases, and State registers.

Initiative Progress: Checkpoint Model

How will initiative progress be measured?

States submitted Stages in differing formats in their applications. Therefore, the ORHT developed the **checkpoint model** to measure initiative progress.

The checkpoint model:

1. **Reduces subjectivity** in progress determinations; and
2. **Standardizes** the treatment of Stages for each State.

The checkpoint model provides universally defined checkpoints to help States to make progress towards their initiative-based score factors. The model includes:

- Checkpoints spread across Stages 0 to 5.
- 17 checkpoints in total, with each checkpoint accounting for either 5% or 10% of progress completion.
- Submission of evidence of completion for each checkpoint.

Initiative Progress: Checkpoint Model

Table (1 of 2)

DRAFT TABLE

Stage	Checkpoint	Examples of Acceptable Evidence	Weight	
Stage 0 – Planning	0.1 Establish governance	Org chart, charter, designation memo, meeting minutes	5%	10%
	0.2 Submit project plan to CMS	Project plan	5%	
Stage 1 – Project Preparation	1.1 CMS approval of project plan	CMS approval	5%	10%
	1.2 Launch initiative	Go-live memo, public announcement, evidence of payment	5%	
Stage 2 – Early Implementation	2.1 Continue initiative activities	Evidence of project plan activities beyond launch	5%	20%
	2.2 Achieve at least one milestone	Utilization report, meeting minutes, dashboards	5%	
	2.3 Establish metric reporting methodology	Metric targets, baseline, and data collection methodology	5%	
	2.4 Submit updated project plan to CMS	Updated project plan (revisions of milestone timelines, metrics, etc.)	5%	
Stage 3 – Midway Implementation	3.1 CMS approval of updated project plan	CMS approval	5%	25%
	3.2 Complete Q2 2028 milestones	Utilization report, meeting minutes, dashboards	10%	
	3.3 Report initial metric progress to CMS	Report with initial metric progress and/or reporting methods	10%	
Stage 4 – Preparation for Completion	4.1 Share final deliverables plan with CMS	Draft report, reporting template/outline	5%	20%
	4.2 CMS approval of final deliverables plan	CMS approval	5%	
	4.3 Complete post-program planning	Sustainability plan, lessons learned, external funding, legislation	10%	
Stage 5 – Full Implementation	5.1 Submit final deliverables to CMS	Final report, dashboards	5%	15%
	5.2 Complete all 2030 milestones	Utilization report, meeting minutes, dashboards	5%	
	5.3 Report updated metric progress to CMS	Report with values and reporting method for all metrics	5%	

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Initiative Progress: Checkpoint Stages 0 - 1

DRAFT TABLE

Stage	Checkpoint	Examples of Acceptable Evidence	Weight	
Stage 0 – Planning	0.1 Establish governance	Org chart, charter, designation memo, meeting minutes	5%	10%
	0.2 Submit project plan to CMS	Project plan	5%	
Stage 1 – Project Preparation	1.1 CMS approval of project plan	CMS approval	5%	10%
	1.2 Launch initiative	Go-live memo, public announcement, evidence of payment	5%	

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Initiative Progress: Checkpoint Stage 2

DRAFT TABLE

Stage	Checkpoint	Examples of Acceptable Evidence	Weight
Stage 2 – Early Implementation	2.1 Continue initiative activities	Evidence of project plan activities beyond launch	5%
	2.2 Achieve at least one milestone	Utilization report, meeting minutes, dashboards	5%
	2.3 Establish metric reporting methodology	Metric targets, baseline, and data collection methodology	5%
	2.4 Submit updated project plan to CMS	Updated project plan (revisions of milestone timelines, metrics, etc.)	5%
			20%

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Initiative Progress: Checkpoint Model

Table (2 of 2)

DRAFT TABLE

Stage	Checkpoint	Examples of Acceptable Evidence	Weight	
Stage 0 – Planning	0.1 Establish governance	Org chart, charter, designation memo, meeting minutes	5%	10%
	0.2 Submit project plan to CMS	Project plan	5%	
Stage 1 – Project Preparation	1.1 CMS approval of project plan	CMS approval	5%	10%
	1.2 Launch initiative	Go-live memo, public announcement, evidence of payment	5%	
Stage 2 – Early Implementation	2.1 Continue initiative activities	Evidence of project plan activities beyond launch	5%	20%
	2.2 Achieve at least one milestone	Utilization report, meeting minutes, dashboards	5%	
	2.3 Establish metric reporting methodology	Metric targets, baseline, and data collection methodology	5%	
	2.4 Submit updated project plan to CMS	Updated project plan (revisions of milestone timelines, metrics, etc.)	5%	
Stage 3 – Midway Implementation	3.1 CMS approval of updated project plan	CMS approval	5%	25%
	3.2 Complete Q2 2028 milestones	Utilization report, meeting minutes, dashboards	10%	
	3.3 Report initial metric progress to CMS	Report with initial metric progress and/or reporting methods	10%	
Stage 4 – Preparation for Completion	4.1 Share final deliverables plan with CMS	Draft report, reporting template/outline	5%	20%
	4.2 CMS approval of final deliverables plan	CMS approval	5%	
	4.3 Complete post-program planning	Sustainability plan, lessons learned, external funding, legislation	10%	
Stage 5 – Full Implementation	5.1 Submit final deliverables to CMS	Final report, dashboards	5%	15%
	5.2 Complete all 2030 milestones	Utilization report, meeting minutes, dashboards	5%	
	5.3 Report updated metric progress to CMS	Report with values and reporting method for all metrics	5%	

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Initiative Progress Rescoring

Partial Stage Progress

- States may receive points for completing checkpoints in any order within the current Stage.
- Progress toward checkpoints in later Stages will only be scored once all checkpoints in the current stage are completed.

No Yearly Restriction for Checkpoint Stages

- States are encouraged to continue progressing through the checkpoint model. **States can complete multiple stages during a single Budget Period.**
- All completed Stages, **along with partial progress** within the current Stage, are included in the annual rescoring to measure State initiative progress.

Initiative Mapping to Score Factors

- The initiative-based score factors are recalculated based on the progress of all initiatives mapped to them in the State applications.
- States determined which initiatives were mapped to the initiative-based score factors in their applications, and those mappings will be used in rescoring.

Checkpoint Requirements

- States must provide **sufficient evidence** of progress on initiatives – such as reports, data, or other documentation.
- Each checkpoint has distinct requirements, including approval by CMS, metric progression, and milestone completion.

Initiative Rescoring Example (1 of 2)

- Initiative-based score factors will be rescored on the progress of each associated initiative.
- See below example of 3 initiatives mapping to the C.1. initiative-based score factor.

Stage	Checkpoint		Weight	Progress		
				Initiative #1	Initiative #2	Initiative #3
Stage 0 – Planning	0.1	Establish governance	5%	x	x	x
	0.2	Submit project plan to CMS	5%	x	x	x
Stage 1 – Project Preparation	1.1	CMS approval of project plan	5%	x	x	x
	1.2	Launch initiative	5%	x	x	x
Stage 2 – Early Implementation	2.1	Continue initiative activities	5%	x		x
	2.2	Achieve at least one milestone	5%			x
	2.3	Establish metric reporting methodology	5%	x		
	2.4	Submit updated project plan to CMS	5%			
Stage 3 – Midway Implementation	3.1	CMS approval of updated project plan	5%			
	3.2	Complete Q2 2028 milestones	10%			
	3.3	Report initial metric progress to CMS	10%			
Stage 4 – Preparation for Completion	4.1	Share final deliverables plan with CMS	5%			
	4.2	CMS approval of final deliverables plan	5%			
	4.3	Complete post-program planning	10%			
Stage 5 – Full Implementation	5.1	Submit final deliverables to CMS	5%			
	5.2	Complete all 2030 milestones	5%			
	5.3	Report updated metric progress to CMS	5%			
Progress Toward Completion				30%	20%	30%

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Initiative Rescoring Example (2 of 2)

The graphic below further illustrates the previous C.1. example with 3 mapped initiatives.

	Stage 0		Stage 1		Stage 2				Stage 3			Stage 4			Stage 5			Progress Toward Completion
	0.1	0.2	1.1	1.2	2.1	2.2	2.3	2.4	3.1	3.2	3.3	4.1	4.2	4.3	5.1	5.2	5.3	
Initiative #1	5%	5%	5%	5%	5%		5%											30%
Initiative #2	5%	5%	5%	5%														20%
Initiative #3	5%	5%	5%	5%	5%	5%												30%

 = Completed Checkpoint

$$\text{Average Progress} = \frac{30\% + 20\% + 30\%}{3} = 26.67\% \text{ Progress}$$

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03

RHT Program State Reporting Template

State Reported Data - Forms

Data Form	Definition
Initiative Progress	Progress updates for each initiative including a narrative, current values of metrics, number of people served, and completed checkpoints with evidence.
State Policy Action Commitments	Progress updates on your proposed policy actions as detailed in your approved transformation plan.
Use of Funds	Description of fund expenditures by initiative and use of fund category.
Success Stories & Sustainability Planning	Highlight success stories from the RHT Program implementation and updates on how you plan to sustain successful initiatives after the RHT Program funding ends (after FY31).

State Reported Data - Elements

Element	Annual Report	Quarterly Report	Determines Scoring
Initiative Progress Narrative	✓		
Initiative People Served	✓		
Initiative Metrics	✓		
Initiative Checkpoints	✓	✓	✓
State Policy Action Commitments	✓	✓	✓
Use of Funds	✓	✓	
Success Stories	✓		
Sustainability Planning	✓		

Initiative Reporting

- Initiatives will be pre-populated based on the information provided in the State application.
- States should provide:
 - A narrative of the initiative progress with key activities from the reporting period
 - The number of people served by the initiative
 - Metric values (numeric) with the date of calculation
 - Checkpoint completion (Yes/No) with evidentiary documentation provided in an attachments PDF
 - Section heading of the checkpoint documentation in the attachments PDF or the checkpoint's external attachment file name
- A Master Initiative Attachments PDF of all initiative checkpoint evidence is required.

#	Initiative Name		
1	Make Rural America Healthy Again		
Narrative			
Number of People Served			
Please provide the number of people served			
Metrics			
#	Metric	Current Value	As of Date
1	Rural provider retention rate		
2	Percent of rural facilities utilizing RPM		
Stage 0 – Planning			
Checkpoint	Yes/No	Attachment(s)	
0.1	Establish governance	Yes	Initiative 1 Checkpoint 0.1 in PDF
0.2	Submit project plan to CMS	Yes	Initiative 1 Checkpoint 0.2 in PDF
Stage 1 – Project Preparation			
Checkpoint	Yes/No	Attachment(s)	
1.1	CMS approval of project plan	Yes	Initiative 1 Checkpoint 1.1 in PDF
1.2	Launch initiative	Yes	Initiative 1 Checkpoint 1.2 in PDF
Stage 2 – Early Implementation			
Checkpoint	Yes/No	Attachment(s)	
2.1	Continue initiative activities	Yes	Initiative 1 Checkpoint 2.1 in PDF
2.2	Achieve at least one milestone	No	
2.3	Establish metric reporting methodology	Yes	Initiative 1 Checkpoint 2.3 in PDF
2.4	Submit updated project plan to CMS	No	
Stage 3 – Midway Implementation			
Checkpoint	Yes/No	Attachment(s)	
3.1	CMS approval of updated project plan	No	
3.2	Complete Q2 2028 milestones	No	
3.3	Report initial metric progress to CMS	No	
Stage 4 – Preparation for Completion			
Checkpoint	Yes/No	Attachment(s)	
4.1	Share final deliverables plan with CMS	No	
4.2	CMS approval of final deliverables plan	No	
4.3	Complete post-program planning	No	
Stage 5 – Full Implementation			
Checkpoint	Yes/No	Attachment(s)	
5.1	Submit final deliverables to CMS	No	
5.2	Complete all 2030 milestones	No	
5.3	Report updated metric progress to CMS	No	

Quarterly Reporting
 Annual Reporting

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State Policy Action Commitments Reporting

- State policy action commitments will be pre-populated based on the commitments identified in the State applications.
- States cannot receive credit for policies they did not commit to in their initial applications.
- States should provide:
 - The current status of the policy commitment
 - Supporting evidence (e.g., links to State website, press release, State register)
 - Optional notes

Score Factor	Workload Funding Score Factor Criterion	Commitment	Current Status	Supporting Evidence	Optional Comments/Notes
B.2.	Presidential Fitness Test	Commitment Made	Commitment abandoned		
B.3.	SNAP Food Restriction Waiver Policy	Commitment Made	25 Points: Active bill in the State legislative process		
B.4.	Nutrition Continuing Medical Education	Commitment Made	Implemented	[Link to State website]	
C.3.	Overall CON Score	Commitment Made	50 Points: Score of 45-79 on Cicero report methodology	[Link to press release]	
	Physician Assistant - PA Compact	Commitment Made	0 Points: No active legislation to become a PA Compact member		
D.3.	NP - Scope of Practice	Commitment Made	0 Points: Restricted Scope of Practice	[Link to State register]	
	Dental Hygienist - Prescriptive Authority	Commitment Made	In Progress		
	Dental Hygienist - Direct Medicaid Reimbursement	Commitment Made	Implemented	[Link to State website]	
	Dental Hygienist - Dental Hygiene Treatment Planning	Commitment Made	Implemented	[Link to State website]	

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Completed for both annual & quarterly reporting

Use of Funds Reporting

- This form will help States track their use of funds.
- States should provide entries for each payment.
- A payment can be written as multiple lines by splitting on initiative number, use of funds category, or recipient.

ID	Spent Funds (\$)	Description	Init #	Use of Funds	Recipient Name	Recipient Category
1	\$ 3,500,000.00	Funds paid to the workforce development board to deliver technical trainings.	1	Training and technical assistance	XXXX	State agency
2	\$ 10,000,000.00	Half of funds allocated to Initiative 1 disbursed to Recipient XXXX for provider payments.	2	Provider payments	XXXX	University-affiliated health care organization
3	\$ 10,000,000.00	Half of funds allocated to Initiative 1 disbursed to Recipient YYYY for provider payments.	2	Provider payments	YYYY	Other health care organization
4	\$ 2,000,000.00	Initiative 2 funds attributed to IT advances use of funds.	3	IT advances	XXXX	Other
5	\$ 4,000,000.00	Initiative 2 funds attributed to innovative care use of funds.	3	Innovative care	XXXX	Community-based organization
6	\$ 1,000,000.00	Initiative 2 funds attributed to consumer tech solutions use of funds.	3	Consumer tech solutions	XXXX	Contractor

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Completed for both annual & quarterly reporting

Sustainability and Highlights Reporting

- States, please share your success stories with us!
- States should provide:
 1. Success story highlights
 2. Updates on sustainability planning

Success Stories

Please share success stories that you want to highlight as result of your State's implementation of the RHT Program.

Sustainability Planning

What are the most significant updates or changes to your sustainability plan based on the past year's experiences, successes, and challenges?

Initial Annual Reporting Submission

For the first annual report, States need to:



Complete and upload the State Reporting Excel Template* for their initiatives, State Policy Action Commitments, Use of Funds, and Success Stories & Sustainability Planning.



Submit evidentiary documentation for each completed checkpoint indicated in the State Reporting Excel Template*. We recommend compiling a Master Initiative Attachments PDF.



Note: GrantSolutions limits uploads to 5 files with sizes up to 1 GB each.

Initial Annual Reporting Upload to GrantSolutions

- Our recommendation to State awardees for uploading reporting to GrantSolutions includes sharing the following:
 1. The State Reporting Excel Template.
 2. A Master Initiative Attachments PDF with all initiative checkpoint attachments.
- Evidentiary documentation of checkpoint completion must be labeled by initiative number and Stage/checkpoint number in the Master Initiative Attachments PDF.

Master Initiative Attachments PDF

Initiative #1

Checkpoint 0.1 – Establish Governance



Checkpoint 0.2 – Submit Project Plan



State Expectations

We look to States as active partners in the reporting and compliance process, working together to achieve our shared program goals.

Collaborate and Communicate with CMS

- ✓ Partner with your Project Officer (PO) to discuss progress, seek support and technical assistance



Provide Evidentiary Documentation

- ✓ Properly document your progress in completing your proposed initiatives
- ✓ Prepare evidentiary documentation for report submissions, as applicable



Conduct Subrecipient Oversight

- ✓ Verify that subrecipients comply with federal terms and conditions, including reporting



Submit Required Progress Reports

- ✓ Submit annual and quarterly reporting by established deadlines and in accordance with program requirements



05

Resources & Closing

Next Steps

Following this session, you should:

- Continue to familiarize yourself with the annual and quarterly reporting requirements.
- Review the draft State Reporting Template to gain a greater understanding of data that may be collected via annual and quarterly reporting. *Please note, the template is still undergoing necessary clearance processes and may be subject to change.*
- Continue meeting and collaborating with your Project Officer on a regular basis.
- Once your budget has been approved, get started on progressing towards your first checkpoints.

Resources

Important links to bookmark:

- [FAQs](#)
- [Grant Solutions](#)
- [Post Award Reporting Requirements](#) – Review requirements not covered during this session.
- [Welcome Webinar Slides](#)
- [RHT Program Applicants Webinars](#) - September 19, 2025 webinar
- [RHT Program Listserv](#) – make sure you subscribe!
- [Rural Health Transformation Summit registration](#) – make sure you register!