

# Evaluation of the Independence at Home Demonstration — Appendices

An Examination of Year 9, the Third Year of the COVID-19 Pandemic

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# Appendix A

## Technical Appendix



## 1. Overview

Congress mandated the Independence at Home (IAH) demonstration to test a payment incentive and service delivery model for home-based primary care. Under the IAH demonstration, physicians and nurse practitioners (NPs) directed home-based primary care teams. These teams aimed to reduce expenditures and improve the health outcomes of Medicare beneficiaries with multiple chronic conditions and substantial functional limitations. As we discussed in Chapter 1 of the report, the IAH demonstration introduced an incentive to reduce Medicare expenditures (incentive payments) and a service delivery model (home-based primary care led by physicians or NPs). As we described in Chapter 3 of the report, the Mathematica study team estimated a difference-in-differences model to determine whether the demonstration affected Medicare expenditures and hospital use. We used the same model to examine whether IAH affected quality of care and health outcomes in Chapter 4 of the report. In this appendix, we present the sample, data, and methods we used for these quantitative analyses as well as analyses of claims data in Chapter 2 of the report to understand how the practices provided care during the COVID-19 pandemic.

The quantitative evaluation design of the demonstration was a difference-in-differences analysis using repeated cross-sections of eligible beneficiaries within demonstration practices (which we also refer to as sites) with a propensity score-matched comparison group that did not receive home-based primary care. We had two years of pre-demonstration data and nine years of post-demonstration data (that is, the first nine years of the demonstration). We observed beneficiaries for the number of months they were eligible for IAH for each demonstration year. To determine the effect of the demonstration on expenditures (and other outcomes) in a given year, such as Year 9, we did the following:

- Estimated the difference in Medicare expenditures per beneficiary per month (PBPM) between the year before the demonstration (the baseline year) and Year 9 for IAH beneficiaries. We restricted claims to those occurring between the date of eligibility for the demonstration in a given year and the end of that year (or date of death).<sup>1</sup> We controlled for beneficiaries' characteristics, such as time since most recent hospital admission; demographic characteristics; activities of daily living (ADLs); and several measures of health status, including the Centers for Medicare & Medicaid Services (CMS) Hierarchical Condition Categories (HCC) risk score. We provide a complete list of control variables later in this appendix.

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<sup>1</sup> As we discuss in Chapter 5 of this appendix, we restricted claims the same way in all pre-demonstration years and demonstration years. For example, if a beneficiary became eligible for IAH in month 3 of a given year, we count their expenditures for months 3 to 12. As we discuss in Chapter 5 of the report, about two-thirds of beneficiaries become eligible on the first day of each year.

- Estimated the difference in Medicare expenditures during the same period for comparison beneficiaries. As with the IAH group, we restricted claims to those that occurred between the date of eligibility and the end of the year, controlling for beneficiary characteristics.
- Obtained the estimated effect of the demonstration by calculating the difference between the change in expenditures for IAH beneficiaries and the change in expenditures for comparison beneficiaries.

We refer to this model as a difference-in-differences model because it measured the change between two differences (differences for the IAH beneficiaries from the year before the demonstration and the year of interest, such as Year 9, and the difference over the same time period for the comparison group). This method estimated the effect of the demonstration by accounting for two factors. First, it accounted for the difference in expenditures between IAH and comparison beneficiaries before the

demonstration. Second, it accounted for changes in expenditures during the demonstration caused by factors unrelated to the demonstration that affected IAH and comparison beneficiaries equally. The difference-in-differences design provides a strong assessment of the demonstration's effect, assuming that the difference in expenditures between IAH and comparison beneficiaries was stable before the demonstration. As we describe later, we tested this assumption.

The difference-in-differences model, however, is not without limitations; we address our evaluation's limitations in Chapter 5 of the report. Importantly, the COVID-19 pandemic changed how we interpret the estimated effect of IAH; Year 7 coincided with the first year of the pandemic (2020), and the pandemic may have affected the IAH and comparison groups in Years 7 to 9 in different ways that we could not measure. For more information, see Chapter 6 of this appendix and Chapters 1 and 5 of the report.

Eighteen practices began the demonstration in 2012. Our total sample for estimating the impact of the demonstration consisted of 14 practices in Years 1 to 5, 12 practices in Year 6, 10 practices in Year 7, and 7 practices in Years 8 and 9, counting the consortium in Richmond as one practice (Exhibit A.1). In all years, our quantitative analyses excluded three practices (Atlanta, Chicago, and Stuart) that withdrew from the demonstration before Year 3 and one practice (Louisville) that CMS terminated for cause after completing the first three years. In Year 6, we excluded the two practices that left the demonstration after Year 5 (Austin and Cleveland). In Year 7, we excluded the two practices that left the demonstration after Year 6 (Boston and

**The ways IAH could have affected spending and other outcomes in Year 9, the third year of the COVID-19 pandemic:**

- Changes in care delivery by IAH practices because of the IAH payment incentive, which was the focus of the evaluation in Years 1 to 6
- Changes in the relative effectiveness of home-based primary care for IAH beneficiaries, some of which may have also applied in Years 7 and 8

Durham). In Years 8 and 9, we excluded the three practices that left the demonstration after Year 7 (Brooklyn, Portland, and Wilmington).

In Chapter 2 of this appendix, we begin by describing how the IAH practices operated and the characteristics of their patients. In Chapter 3, we describe how we identified the IAH group to evaluate the effect of the demonstration. In Chapter 4 of this appendix, we describe how we selected the comparison group. We then present the sources of data and measures for our quantitative analyses in Chapter 5. In Chapters 6 and 7 of this appendix, we describe the estimation of demonstration effects. Next, we present the methods and sources of data for our qualitative analysis in Chapter 8. Finally, in the last chapter, we discuss differences between incentive payment and evaluation results.

**Exhibit A.1. IAH demonstration practices and number of beneficiaries by year in the evaluation sample**

Demonstration practice location	IAH Year 1	IAH Year 2	IAH Year 3	IAH Year 4	IAH Year 5	IAH Year 6	IAH Year 7	IAH Year 8	IAH Year 9
	Jun 2012–May 2013	Jun 2013–May 2014	Jun 2014–May 2015	Oct 2015–Sept 2016	Oct 2016–Sept 2017	Jan 2019–Dec 2019	Jan 2020–Dec 2020	Jan 2021–Dec 2021	Jan 2022–Dec 2022
<b>Practices that participated in Years 1 to 9</b>									
Dallas, Texas <sup>a</sup>	1,373	993	994	1,344	1,264	1,290	1,121	792	646
Flint, Michigan <sup>a</sup>	1,542	969	991	1,607	1,641	1,415	1,181	978	754
Jacksonville, Florida <sup>a</sup>	780	654	497	504	874	621	499	402	353
Lansing, Michigan <sup>a</sup>	524	526	702	652	611	608	458	407	320
Long Island, New York <sup>b</sup>	246	220	220	235	288	331	262	222	133
Milwaukee, Wisconsin <sup>a</sup>	514	553	634	575	489	450	394	352	248
Richmond, Virginia (3 organizations) <sup>b,c,d</sup>	290	311	280	277	323	310	253	189	166
<b>Total IAH beneficiaries in Year 9 analyses</b>	<b>5,269</b>	<b>4,226</b>	<b>4,318</b>	<b>5,194</b>	<b>5,490</b>	<b>5,025</b>	<b>4,168</b>	<b>3,342</b>	<b>2,620</b>
<b>Practices that left the demonstration after Year 7<sup>e</sup></b>									
Brooklyn, New York	371	410	505	1,055	991	491	558	n.a.	n.a.
Portland, Oregon	161	144	138	171	180	159	135	n.a.	n.a.
Wilmington, Delaware <sup>b</sup>	225	254	241	213	235	232	197	n.a.	n.a.
<b>Practices that left the demonstration after Year 6<sup>f</sup></b>									
Boston, Massachusetts <sup>a</sup>	183	166	157	149	136	107	n.a.	n.a.	n.a.
Durham, North Carolina	828	1,066	1,267	1,705	1,974	1,979	n.a.	n.a.	n.a.
<b>Practices that left the demonstration after Year 5<sup>h</sup></b>									
Austin, Texas	911	684	601	686	574	n.a.	n.a.	n.a.	n.a.
Cleveland, Ohio <sup>a</sup>	268	316	337	331	378	n.a.	n.a.	n.a.	n.a.

## EVALUATION OF YEAR 9 OF THE IAH DEMONSTRATION - APPENDIX A

Exhibit A.1 (continued)

Demonstration practice location	IAH Year 1	IAH Year 2	IAH Year 3	IAH Year 4	IAH Year 5	IAH Year 6	IAH Year 7	IAH Year 8	IAH Year 9
	Jun 2012– May 2013	Jun 2013– May 2014	Jun 2014– May 2015	Oct 2015– Sept 2016	Oct 2016– Sept 2017	Jan 2019– Dec 2019	Jan 2020– Dec 2020	Jan 2021– Dec 2021	Jan 2022– Dec 2022
<b>Practices that left the demonstration before Year 4<sup>e</sup></b>									
Atlanta, Georgia (2 organizations) <sup>c</sup>	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Chicago, Illinois (7 organizations) <sup>c,d</sup>	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Louisville, Kentucky	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Stuart, Florida (2 organizations) <sup>c,d</sup>	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse.

<sup>a</sup> These practices participated as part of the Visiting Physicians Association.

<sup>b</sup> These practices participated in health systems affiliated with a university or medical school.

<sup>c</sup> Practices located in Richmond, Atlanta, Chicago, and Stuart participated as consortia that consisted of multiple organizations.

<sup>d</sup> Richmond, Chicago, and Stuart started Years 1 to 3 on September 1.

<sup>e</sup> All analyses in this report exclude practices that left the demonstration before Year 4. These practices stopped participating in IAH due to internal business issues and reporting difficulties (three practices) or being removed from the demonstration for cause (one practice).

n.a. = not applicable.

## 2. Description of IAH practices and beneficiaries

To understand the features of the IAH practices and identify the changes they made to improve care, we collected and analyzed interview data from the practices and analyzed their claims data. Every IAH site had substantial experience providing home-based primary care before the demonstration. The sites differed substantially, however, in their approaches to care, such as who was included on the care team; whether they were notified automatically of patients' hospital admissions or emergency department (ED) visits; whether they focused on serving in private homes or assisted living facilities; and whether they used a formal risk-stratification system, which groups the beneficiaries into high- and low-risk groups to aid in care planning. In this chapter, we summarize care delivery patterns according to each of the two types of practices that participated in Year 8: HarmonyCares Medical Group (which was known as Visiting Physicians Association until 2022) practices and academic medical center practices. We obtained information about the settings from which the practices provided care from claims data in Years 2 and 4 of the demonstration. We obtained other information from the IAH practices.<sup>1</sup> Exhibits A.2, A.3, and A.4 provide site-by-site information on practices' structural and operational characteristics and care delivery for practices that participated in Year 8 of the demonstration.

Exhibits A.5 and A.6 provide site-by-site information from Medicare claims data on the percentage of visits by various types of providers and by mode of visit (in-person, telehealth, or telephone). In this report, we refer to telehealth visits as those that include real-time audio and video communication between the clinician and the patient. Telephone visits include only real-time audio. Online visits reflect patient-initiated communication with the clinician using an online patient portal. For online visits, communications can occur over a 7-day period. We did not examine location of ambulatory visits—that is, home versus office visits—because all IAH practices provide home-based primary care nearly exclusively.<sup>2</sup>

Exhibit A.7 provides proposed hypotheses for how home-based primary care from IAH practices along with the IAH demonstration payment incentive, may affect outcomes, such as reduced hospital and emergency department (ED) use.

### 2.1. HarmonyCares Medical Group practices

The five HarmonyCares practices (Dallas, Flint, Jacksonville, Lansing, and Milwaukee) had similar structural and operational characteristics (Exhibits A.2, A.3, and A.4). This medical group is part of a for-profit corporation with multiple home-based primary care practices operating in several states; five of those practices participated in the

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<sup>1</sup> Information in this chapter comes from site visits we conducted from February to May 2013 and February to July 2014. In January and February 2017 and in November 2019 to February 2020, we interviewed practices by telephone to confirm and update information. See Chapter 8 of this appendix for more information.

<sup>2</sup> For more information, see the [evaluation report](#) covering Year 4 of the IAH demonstration.



demonstration. In each of these practices, most clinicians were physicians. As of Year 8, four of the five practices employed NPs, though more than half of visits were provided by a primary care physician (Exhibit A.5). The one practice that did not employ an NP in Year 8 (Lansing) had a PA who visited some IAH beneficiaries. None of the HarmonyCares practices employed a social worker. In Year 7—the first year of the COVID-19 pandemic—IAH beneficiaries at three HarmonyCares practices received about half of their visits in person, while IAH beneficiaries at the other two received more than 70 percent in person. IAH beneficiaries at all five practices received visits via telehealth much more frequently than via telephone. These patterns were similar in Year 8 (Exhibit A.6). IAH beneficiaries at all five HarmonyCares practices had a larger share of visits in person during the second year of the pandemic than in the first.

Historically, each practice had a patient care coordinator who was the main point of contact for patients and had access to the HarmonyCares corporate infrastructure for finance, human resources, data analytics, and data support. In Year 6, the HarmonyCares practices renamed the patient care coordinator position to nurse navigator. The nurse navigator role encompassed all patient care coordinator responsibilities and included managing care for patients with the highest hospital and ED use. On rare occasions when a clinician perceived a patient as needing extra support after discharge from the hospital or ED, a nurse navigator made a home visit.

Patients (both IAH beneficiaries and others) were assigned to a mobile care team consisting of one physician and one medical assistant.<sup>3</sup> HarmonyCares nurse navigators often visited the homes of their patients, although those visits were not billable. In four of the HarmonyCares sites, at least two-thirds of visits occurred in private homes. In Milwaukee, about two-thirds of visits occurred in assisted living or other group living facilities. None of the HarmonyCares practices conducted visits in other settings such as hospitals or skilled nursing facilities (SNFs).

As of Year 6, the HarmonyCares practices reported continuing to foster relationships with SNFs and nursing homes to help coordinate care. In addition, to continue to strengthen existing relationships, clinicians frequently reached out to these care partners to remind them to coordinate with the practice when caring for their IAH patients.

Each HarmonyCares practice risk-stratified patients on the basis of their history of hospital admission and ED visits to determine the needed level of care and the frequency of proactive phone calls to patients and caregivers. Two practices developed relationships with hospitals and their staff; those staff notified the practice directly when one of its patients was hospitalized or visited the ED, whereas the remaining three practices received automated notices from hospitals.

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<sup>3</sup> The term patients in this chapter refers to all patients treated by the practice regardless of IAH enrollment status or whether the beneficiary was in Medicare fee-for-service.

## 2.2. Academic medical center practices

In Years 8 and 9, two IAH participants were part of nonprofit academic medical centers or health systems with academic missions: Long Island and the three organizations that comprised the Richmond-based consortium (Philadelphia, Richmond, and Baltimore/Washington).<sup>4</sup> This status gave these practices access to institutional resources and information technology systems and support. Clinicians in these settings were typically responsible for training and education in addition to clinical care, so many saw patients only part time.

The practice in Wilmington left the demonstration after Year 7 ended. The Washington, DC-based component of the Baltimore/Washington organization also left the demonstration after Year 7 ended. However, we refer to this organization as Baltimore/Washington for the sake of consistency with previous reports. In this section, we present qualitative data for each organization in the consortium separately.

In Long Island, physicians conducted about half of the visits; in Philadelphia, Richmond, and Baltimore/Washington, NPs conducted most of the visits during Year 8 (Exhibits A.2 and A.5). Social workers were key members of the care team for all academic medical center practices because they coordinated home health services and referred patients to social services and supports. All but one academic medical center provided nonbillable visits, such as those conducted by social workers or nurses not acting under a physician's direction or as part of a home health episode. All academic medical center practices conducted most visits in private home settings; three (Long Island, Philadelphia, and Baltimore/Washington) conducted no visits in assisted living facilities (Exhibit A.3). Three of the four academic medical center practices conducted visits in other settings such as hospitals or SNFs.

In Year 6, the Long Island and Baltimore/Washington practices reported testing e-consults with specialists to help manage patients' conditions and reduce Medicare expenditures. Clinicians sent questions and received advice by email from a specialist (for example, cardiologists or pulmonologists) to help manage homebound patients who could not travel to a specialist for an office visit. These two practices also used psychiatry consult services for clinicians to ask questions about managing patients' psychiatric conditions.

Academic medical centers varied in their use of technologies to facilitate care delivery and planning. Three of the four practices relied on clinical judgment to determine the level of care rather than using a formal risk-stratification system. Two of the four were notified automatically of patients' hospital admissions or ED visits from at least some hospitals outside their own health system. Among visits that did not occur in person, the mode used most often by each practice differed. IAH beneficiaries treated by

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<sup>4</sup> Three organizations (Philadelphia, Richmond, and Baltimore/Washington) participated as one consortium, which the demonstration considers as one site for the purpose of calculating incentive payments.

Long Island received more visits by telehealth than by telephone, while those treated by the Richmond-based consortium received about the same share of visits by telehealth and telephone in Year 8 (Exhibit A.6).

### 2.3. Independent practices

By Year 8, the demonstration did not include any practices that began the demonstration as independent practices. Brooklyn and Portland left the demonstration after Year 7, and two other independent practices left the demonstration after Years 5 and 6.

**Exhibit A.2. IAH practices’ structural characteristics, as of 2019**

Site	Affiliation	Ownership	Participate in ACO (years)	Accept Medicare Advantage plans	Clinicians making home visits			Other staff involved in care team				
					Physicians	PAs	NPs	Care coordinators <sup>a</sup>	RNs	MAs	SWs	Others
<b>HarmonyCares Medical Group practices</b>												
Dallas, TX	U.S. Medical Management	For profit	Yes (3)	No	13 FT	-	7 FT	1	2	31	-	
Flint, MI	U.S. Medical Management	For profit	Yes (3)	Yes	23 FT <sup>b</sup>	-	-	1	-	24	-	
Jacksonville, FL	U.S. Medical Management	For profit	Yes (3)	No	3 FT 2 PT	-	1 FT 3 PT	4	1	9	-	
Lansing/Ann Arbor, MI	U.S. Medical Management	For profit	Yes (3)	Yes	9 FT	1 FT	-	1	-	11	-	
Milwaukee, WI	U.S. Medical Management	For profit	Yes (3)	Yes	8 FT	-	2 FT	4	1	11	-	
<b>Academic medical centers</b>												
Long Island, NY	Northwell Health	Nonprofit	No	Yes	4 FT 4 PT	-	3 FT	-	5	-	5	
Philadelphia, PA	University of Pennsylvania	Nonprofit	No	Yes	2 PT	-	1 FT 1 PT	1	-	-	1	-
Richmond, VA	Virginia Commonwealth University	Nonprofit	No	Yes	2 FT	-	3 FT 6 PT	-	2	-	3	1 consulting pharmacist
Baltimore, MD/Washington, DC	MedStar Health	Nonprofit	Yes (3)	Yes	6 FT	-	5 FT	5	1	-	5	1 LPN

Source: Information gathered from structured data collection before interviews with practice staff conducted from November 2019 to February 2020 (late in Year 6 of the demonstration to the beginning of Year 7).

Notes: For information on the two practices that left the demonstration after Year 5 (Austin and Cleveland), refer to the [evaluation report](#) covering Year 5 of the IAH demonstration. For information on the two practices that left the demonstration after Year 6 (Boston and Durham), refer to the [evaluation report](#) covering Year 6 of the IAH demonstration. For information on the three practices that left the demonstration after Year 7 (Brooklyn, Portland, and Wilmington), refer to the [evaluation report](#) covering Year 7 of the IAH demonstration.

Exhibit A.2 (*continued*)

<sup>a</sup> Care coordinators are health professionals that help to manage a patient's care by monitoring and coordinating patients' care plans, connecting them with health care providers, and making telephone check-in calls. IAH sites use differing titles for this category of care, including nurse navigators, patient care coordinators, and care managers. For IAH practices, these staff generally are MAs, RNs, or LPNs.

<sup>b</sup> The Flint site did not provide a breakdown of physicians, PAs, or NPs.

ACO = accountable care organization; FT = full-time; LPN = licensed practical nurse; MA = medical assistant; NP = nurse practitioner; PA = physician assistant; PT = part-time; RN = registered nurse; SW = social worker.

**Exhibit A.3. IAH practices’ operational characteristics, as of 2019**

Site	Visits per clinician per day	Clinicians’ panel size	Nonbillable visits	Weekend visits	After-hours visits <sup>a</sup>	Share of visits in private residence <sup>b</sup>	Share of visits in ALF <sup>b,c</sup>	Visits outside of home
<b>HarmonyCares Medical Group practices</b>								
Dallas, TX	9 to 10	175	Yes: nurse navigator	Occasionally <sup>d</sup>	No	88.3	11.1	No
Flint, MI	8 to 9	175	Yes: nurse navigator	Yes	No	77.6	22.4	No
Jacksonville, FL	8 to 9	175	Yes: nurse navigator	Occasionally <sup>d</sup>	No	68.0	32.0	No
Lansing/ Ann Arbor, MI	8 to 9	175	Yes: nurse navigator and home health company	Occasionally <sup>d</sup>	No	65.5	34.3	No
Milwaukee, WI	8 to 9	175	Yes: nurse navigator	Yes	No	27.9	70.6	No
<b>Academic medical centers</b>								
Long Island, NY	6	200	Yes: community paramedicine, RN, and SW	No	No	100.0	0.0	No
Philadelphia, PA	6	140	No	Yes	Yes: for urgent visits only; uncommon	94.8	0.0	Yes
Richmond, VA	3 to 4	40	Yes: nurse	No	No	96.1	0.4	Yes
Baltimore, MD/Washington, DC	6	150	Yes: nurse	Yes	Yes: for regular visits; uncommon	86.6	0.0	Yes

Source: Information gathered from structured data collection before interviews with practice staff conducted from November 2019 to February 2020 (late in Year 6 of the demonstration to the beginning of Year 7).

Notes: For information on the two practices that left the demonstration after Year 5 (Austin and Cleveland), refer to the [evaluation report](#) covering Year 5 of the IAH demonstration. For information on the two practices that left the demonstration after Year 6 (Boston and Durham), refer to the [evaluation report](#) covering Year 6 of the IAH demonstration. For information on the three practices that left the demonstration after Year 7 (Brooklyn, Portland, and Wilmington), refer to the [evaluation report](#) covering Year 7 of the IAH demonstration.

<sup>a</sup> After-hour visits are those done outside of the practice’s normal business hours. This can vary from practice to practice.

<sup>b</sup> Percentage of visits in each location reflect data from Year 4. Visits may not sum to 100 percent because of claims that reflected care provided outside the home.

<sup>c</sup> ALF includes group homes and custodial care facilities.

<sup>d</sup> The term occasionally regarding weekend visits varies from practice to practice. The Dallas site defines it as “Saturdays occasionally.” The Jacksonville site defines it as “a case-by-case basis up to 6/7 times a year.” The Lansing/Ann Arbor site defines it as “up to the providers’ discretion.”

ALF = assisted living facility; RN = registered nurse; SW = social worker.

**Exhibit A.4. IAH practices’ care delivery processes, as of 2019**

Site	Formal risk-stratification classification	Remote access to patient’s record, remote data collection, remote submission of orders	Notification of hospital admission or ED visit	Proactive outreach to patients or caregivers
<b>HarmonyCares Medical Group practices</b>				
Dallas, TX	Yes. It is based on hospital or ED admissions: if patient has two or more visits in 60-day period, the patient is enrolled in an intensive care management program	Yes	Rely on hospital staff to notify practice	Yes. Call as needed based on acuity of patient
Flint, MI	Yes. It is based on hospital or ED admissions: if patient has two or more visits in 60-day period, the patient is enrolled in an intensive care management program	Yes	Automated notice from all sites within the state through HIE	Yes. Call as needed based on acuity of patient
Jacksonville, FL	Yes. It is based on hospital or ED admissions: if patient has two or more visits in 60-day period, the patient is enrolled in an intensive care management program	Yes	Automated notice from all sites within the state through HIE	Yes. Call as needed based on acuity of patient
Lansing/Ann Arbor, MI	Yes. It is based on hospital or ED admissions: if patient has two or more visits in 60-day period, the patient is enrolled in an intensive care management program	Yes	Automated notice from all sites within the state through HIE	Yes. Call as needed based on acuity of patient
Milwaukee, WI	Yes. It is based on hospital or ED admissions: if patient has two or more visits in 60-day period, the patient is enrolled in an intensive care management program	Yes	Rely on hospital staff to notify practice	Yes. Call as needed based on acuity of patient
<b>Academic medical centers</b>				
Long Island, NY	Yes. Determines level of proactive outreach and care team involved	No	Automated notices from some sites through EHR	Yes. Call as needed based on acuity of patient
Philadelphia, PA	No. Clinical judgment only	Yes	From within the health system, but not from other systems	Yes. Call as needed based on clinician’s judgment

Exhibit A.4 (continued)

Site	Formal risk-stratification classification	Remote access to patient’s record, remote data collection, remote submission of orders	Notification of hospital admission or ED visit	Proactive outreach to patients or caregivers
Richmond, VA	No. Clinical judgment only	Yes	Automated notice from practice’s own hospital	No
Baltimore, MD/Washington, DC	No. Clinical judgment only	Yes	Automated notices from some sites through EHR	Yes. Monthly call

Source: Information gathered from structured data collection before interviews with practice staff conducted from November 2019 to February 2020 (late in Year 6 of the demonstration to the beginning of Year 7).

Notes: For information on the two practices that left the demonstration after Year 5 (Austin and Cleveland), refer to the [evaluation report](#) covering Year 5 of the IAH demonstration. For information on the two practices that left the demonstration after Year 6 (Boston and Durham), refer to the [evaluation report](#) covering Year 6 of the IAH demonstration. For information on the three practices that left the demonstration after Year 7 (Brooklyn, Portland, and Wilmington), refer to the [evaluation report](#) covering Year 7 of the IAH demonstration.

ED = emergency department; EHR = electronic health record; HIE = health information exchange;.



**Exhibit A.5. Percentage of visits from primary care physicians, nurse practitioners, and physician assistants at IAH practices for Years 2 and 8 among IAH beneficiaries**

Site	Primary care physicians			Nurse practitioners			Physician assistants		
	Year 2	Year 8	Change	Year 2	Year 8	Change	Year 2	Year 8	Change
<b>Academic medical centers</b>									
Long Island	80.7%	49.5%	-31.3	19.3%	41.1%	21.8	0.0%	0.0%	0.0
Richmond <sup>a</sup>	32.0%	30.7%	-1.3	68.0%	69.3%	1.3	0.0%	0.0%	0.0
<b>HarmonyCares Medical Group</b>									
Dallas	69.5%	72.4%	2.9	30.5%	27.6%	-2.9	0.0%	0.0%	0.0
Flint	98.0%	87.3%	-10.8	1.8%	12.8%	11.0	0.0%	0.0%	0.0
Jacksonville	92.2%	67.6%	-24.6	7.4%	32.4%	25.0	0.0%	0.0%	0.0
Lansing	91.1%	86.9%	-4.2	8.9%	19.6%	-8.9	0.0%	13.1%	13.1
Milwaukee	87.8%	68.8%	-19.0	12.2%	22.2%	7.4	0.0%	0.0%	0.0

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse.

Notes: Results are not regression-adjusted. Visits reflect IAH clinicians only. For some practices, results in a single year do not sum to 100 percent because the table does not report visits to IAH physician specialists, though those visits were included when calculating percentages. Visits reflect evaluation and management services, transitional care management services, annual wellness visits, advance care planning, and cognitive assessment and care plan services identified using procedure codes.

<sup>a</sup> Data reflect all three members of the Richmond-based consortium: Philadelphia, PA; Richmond, VA; and Baltimore, MD/Washington, DC.

**Exhibit A.6. Percentage of visits provided to IAH beneficiaries, by visit mode, Years 7 and 8**

Site	In-person			Telehealth			Telephone		
	Year 7	Year 8	Change	Year 7	Year 8	Change	Year 7	Year 8	Change
<b>Academic medical centers</b>									
Long Island	63.8%	81.1%	17.2	30.5%	14.8%	-15.7	5.4%	4.0%	-1.4
Richmond <sup>a</sup>	71.4%	82.2%	10.8	6.3%	9.0%	2.7	22.2%	8.3%	-13.9
<b>HarmonyCares Medical Group</b>									
Dallas	72.2%	79.4%	7.2	19.4%	17.6%	-1.8	8.3%	3.0%	-5.3
Flint	53.9%	66.0%	12.1	27.0%	21.0%	-6.0	19.1%	13.0%	-6.1
Jacksonville	70.7%	81.5%	10.8	20.4%	15.1%	-5.3	8.9%	3.4%	-5.5
Lansing	46.6%	61.8%	15.2	32.1%	31.4%	-0.8	21.2%	6.9%	-14.3
Milwaukee	54.1%	82.8%	28.7	34.0%	15.2%	-18.8	11.9%	2.1%	-9.8

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse.

Notes: Results are not regression-adjusted. Visits reflect all clinicians who submit clinician/supplier (carrier) claims, not just visits from IAH practices. Visits reflect evaluation and management services, transitional care management services, annual wellness visits, advance care planning, and cognitive assessment and care plan services identified using procedure codes. Telehealth visits are those that include real-time audio and video communication between the clinician and the patient. Telephone visits include only real-time audio. Calculations also include online visits, which reflect patient-initiated communication with the clinician using an online patient portal that takes place over a 7-day period; however, online visits are not shown in the table because use of this type of visit was non-existent or close to zero for beneficiaries from all practices.

<sup>a</sup> Data reflect all three members of the Richmond-based consortium: Philadelphia, PA; Richmond, VA; and Baltimore, MD/Washington, DC.

**Exhibit A.7. Hypotheses of how home-based primary care from IAH practices along with the IAH demonstration payment incentive may have affected outcomes**

Features	Hypotheses	Mechanisms
<p><b>Provides access to primary care at home</b> for beneficiaries who have limited mobility or costly or unreliable transportation</p>	<p>IAH clinicians identify and address acute issues as they arise and help beneficiaries manage their chronic conditions effectively at home, increasing <b>primary care visits and possibly decreasing specialist visits</b>, which may possibly lead to <b>more clinician/supplier spending</b>. If primary care clinicians take a larger role in beneficiaries' health care, that may <b>reduce spending on imaging and lab services</b> (by reducing duplication of imaging and lab services ordered by other clinicians) <b>or increase spending imaging and lab services</b> (by identifying previously unmet needs).</p> <p>Identifying and addressing acute and chronic conditions through improved access to primary care may also reduce <b>hospital use, including total and potentially avoidable hospital admissions and ED visits, along with inpatient, outpatient, and total spending</b>.</p> <p>Preventing hospitalizations through increased access to primary care at home also reduces the risk of deconditioning and other negative health outcomes while in the hospital. Avoiding deconditioning in the hospital may prevent permanent loss of function and <b>reduce use of institutional long-term care</b>.</p> <p>Care teams conduct regular home visits to monitor patients closely, which may prevent or shorten SNF stays after hospital use, <b>thereby reducing SNF spending, while possibly increasing spending on home health services</b>.</p> <p>Fewer or shorter hospital stays and SNF stays would lead to <b>more days at home for beneficiaries</b>, thereby improving patient experience.</p>	<p>Traveling to a physician's office presents substantial physical and financial burden for some beneficiaries and their caregivers, which may lead to some beneficiaries having fewer primary care visits than they would otherwise have. IAH practices eliminate this burden by visiting beneficiaries in their home, as well as arranging other in-home services, such as x-rays, ultrasound exams, and blood draws. Beginning home-based primary care may increase IAH beneficiaries' use of primary care and related services, which leads to timely identification and management of acute issues and exacerbations of chronic conditions.</p>

Exhibit A.7. (continued)

Features	Hypotheses	Mechanisms
<p><b>Allows the clinician to obtain information</b> not obtained in an office visit that may improve health care, avoid accidents, or address health-related social needs (HRSN)</p>	<p>IAH clinicians identify and address beneficiaries' challenges in managing medications and avoiding accidents, which <b>may reduce hospital use and inpatient, outpatient, and total spending</b>.</p> <p>Having a deeper understanding of a beneficiary's needs could lead to <b>more primary care visits and more spending on home health use and durable medical equipment</b> to meet these needs.</p> <p>Clinicians identify beneficiaries' caregiver support and health-related social needs and care teams provide referrals to community-based support services to help meet beneficiaries needs and improve adherence to care plans, <b>which may reduce hospital use along with inpatient, outpatient, and total spending. Also, it may reduce SNF spending and lead to more days at home for beneficiaries.</b></p>	<p>During home visits, clinicians learn how beneficiaries store and manage their medications, understand obstacles beneficiaries face in adhering to care plans to manage their conditions, observe caregiver support and interactions with beneficiaries, and identify safety improvements that reduce the risk of falls. Observing beneficiaries in their home also gives clinicians valuable information to help beneficiaries with HRSN, including by providing referrals to needed support services and home and community-based services via Medicaid.</p>
<p><b>Encourages development of a trusting relationship and effective communication</b> among the beneficiary, caregiver, and clinician</p>	<p>IAH clinicians and beneficiaries communicate effectively and work together to address needs and emerging issues. This may lead to beneficiaries and caregivers contacting the IAH practice before going to the ED if they are unsure whether their condition is an emergency, which may <b>reduce ED visits and outpatient spending</b>. It may also help beneficiaries better manage their chronic conditions, which may <b>reduce hospital admissions, inpatient spending, and total spending</b>.</p> <p>It may lead to clinicians better understanding beneficiaries' goals of care, which may <b>increase days at home and hospice use and reduce use of institutional long-term care</b> if those are consistent with beneficiaries' preferences.</p>	<p>Over time, interacting with beneficiaries and their caregivers in the home helps clinicians build trust with beneficiaries and understand their needs and preferences for care. A trusting relationship between beneficiaries and clinicians may encourage beneficiaries to share information about emerging issues with their care team. In addition, clinicians become aware of and respond to acute exacerbations of chronic conditions promptly.</p>

Exhibit A.7. (continued)

Features	Hypotheses	Mechanisms
<p><b>Tracks beneficiaries across settings</b>, as required by the IAH demonstration, to provide follow-up contact within 48 hours of hospital and ED use</p>	<p>IAH practices receive timely notification of beneficiary hospital and ED visits and provide timely post-discharge follow-up, which may <b>increase primary care visits</b> and help <b>prevent unplanned readmissions</b>.                      If beneficiaries, caregivers, and other healthcare providers are aware of these transitional care services, their awareness could also lead to <b>less SNF spending and more days at home</b>.</p>	<p>Early in the IAH demonstration, many IAH practices added staff, such as nurse case managers, to their care teams to track beneficiaries across settings. Some practices expanded their use of electronic medical records or electronic health information exchanges to improve timely notification and follow-up of hospital and ED visits. Tracking beneficiaries across settings may allow IAH practices to better address post-discharge needs such as medication changes and a decline in physical function (deconditioning) due to lack of movement while in the hospital.</p>
<p><b>Offers access to the primary care team at all hours</b>, as required by the IAH demonstration</p>	<p>IAH practices provide 24/7 access to care teams which allows beneficiaries to obtain help in managing acute issues and <b>avoid ED visits, perhaps by increasing primary care visits and clinician/supplier spending</b>.</p>	<p>Early in the IAH demonstration, IAH practices reported efforts to improve consistency of access at all hours and coordinate after-hours care through communication supported by an electronic medical record. Beneficiaries and caregivers can contact care teams 24/7 to help address urgent care needs at home.</p>

Exhibit A.7. (continued)

Features	Hypotheses	Mechanisms
<p><b>Coordinates care with home health agencies</b> for beneficiaries receiving home health services</p>	<p>IAH practices identify beneficiary needs for home health services and coordinate with home health agencies to meet beneficiaries needs for additional support for acute problems and chronic condition management. Appropriate use of home health services may <b>increase spending on home health but may also reduce total spending by preventing hospital and ED use.</b></p> <p>Home health staff monitor beneficiaries at home and coordinate with IAH practices to manage acute issues promptly and effectively, which <b>may allow beneficiaries to shorten or avoid costly SNF stays after hospital use, thereby reducing SNF spending.</b> Fewer or shorter hospitals stays and SNF stays would lead to <b>more days at home.</b></p> <p>Frequent visits from a home health agency offer additional in-home care to complement primary care visits and may reduce loneliness and feelings of social disconnection, which are associated with an increased risk of sickness and death. Thus, IAH may <b>reduce the probability of death</b> in a given period of time.</p>	<p>Home health services refer to services provided under the Medicare home health benefit, which requires a beneficiary to be homebound and needing at least one of the following: (1) intermittent skilled nursing care or (2) physical therapy, speech-language pathology, or occupational therapy services. IAH practices reported having close relationships with home health agencies, and communication and coordination with home health agencies was an important part of preventing or responding to acute problems. Beginning home-based primary care may increase IAH beneficiaries' spending on home health services.</p>

ED = emergency department; SNF = skilled nursing facility.

### 3. Identifying the IAH beneficiaries

To comply with the legislation that established the IAH demonstration, the demonstration used a site-based enrollment process. Sites were responsible for ensuring that enrollees met health status and other clinical and programmatic requirements such as providing consent. The implementation contractor used administrative data and information provided by the sites to construct the list of enrolled beneficiaries as part of its work to calculate spending by IAH beneficiaries in each practice.

Although the implementation contractor used Medicare claims data, other administrative data, and information provided by the sites to construct the list of enrollees, Mathematica used only Medicare claims and other administrative data to identify the IAH group for the evaluation. (See Chapter 5 of this appendix for more information about the data sources we used to determine eligibility.) To measure the effect of the demonstration, we had to use the same data sources and approach to identify the IAH and comparison groups across all pre-demonstration and demonstration years. Information provided by the sites to construct the list of IAH enrollees was available for the demonstration years only, not the pre-demonstration years. In addition, no information other than administrative data was available for the comparison group. As a result, we used only administrative data to define the IAH group in each pre-demonstration and demonstration year rather than using the information the sites provided to the implementation contractor. We describe our process for defining the IAH group in this chapter. We describe our process for identifying the comparison group in Chapter 3 of this appendix.

The approaches of Mathematica and the implementation contractor to identifying eligible beneficiaries yielded different counts of IAH practices' beneficiaries in Years 1 to 9. After explaining these approaches in Sections 3.1 and 3.2, we provide details about reasons for differences in the counts of IAH practices' eligible beneficiaries in Section 3.3.

#### 3.1. IAH implementation contractor's process for determining the sample of enrolled beneficiaries

The IAH sites identified beneficiaries they thought were eligible to participate in the demonstration; we list the eligibility requirements in Chapter 1 of the report. After providing these beneficiaries with information about the demonstration and visiting homes to explain it, the IAH sites enrolled willing participants and uploaded a list of potential enrollees to a reporting system created for the demonstration using a process established by the implementation contractor. The contractor then used administrative data to verify that each enrolled beneficiary had a qualifying hospital admission and used rehabilitation services in the previous 12 months, was covered by

Medicare Parts A and B, and was not enrolled in a Medicare Advantage plan as of the date of IAH enrollment.

In addition to verifying whether the beneficiaries enrolled by the practices had a qualifying hospital admission and used rehabilitation services, the implementation contractor also helped IAH sites identify potential beneficiaries for enrollment into the demonstration based on the eligibility criteria. Each year, the contractor identified beneficiaries who received at least one home visit from the demonstration practice and had qualifying hospital admission and rehabilitation service events, but whom the sites had not yet enrolled in the reporting systems; these beneficiaries were called potential enrollees. The implementation contractor began to include telephone (audio-only) visits and home visits made via telehealth in Year 7 to account for shifting patterns of care due to the COVID-19 pandemic and flexibilities offered by CMS during the public health emergency. The contractor provided the sites with information on the potential enrollees, and the sites then reviewed their records and assessed additional information about the beneficiaries' eligibility (such as whether they met the ADL and chronic condition criteria). Clinicians followed up with potential enrollees who met all demonstration criteria and enrolled them in the demonstration.

The implementation contractor set the enrollment date as the first day of the month after the beneficiary had a qualifying hospital admission, used rehabilitation services, and received a home visit by the IAH practice within the previous 12 months. The home/telephone visit by the practice may have occurred before or after the qualifying hospital admission and rehabilitation services as long as all three occurred within 12 months before the enrollment date.

If the beneficiary did not meet the demonstration eligibility criteria, the sites provided the implementation contractor with the reason for the beneficiary's ineligibility. Reasons sites reported for not enrolling beneficiaries whom the contractor identified as potential enrollees included the following: (1) the beneficiary did not meet the ADL or chronic condition criteria; (2) the beneficiary received primary care from another practice and the IAH practice was not considered the beneficiary's primary practice; (3) the beneficiary began receiving hospice care, moved into a nursing home, or died before receiving notification of his or her eligibility for the demonstration; and (4) the beneficiary refused to participate in the demonstration. If the IAH practice did not provide any reasons for ineligibility for a potential enrollee, the implementation contractor assumed that the beneficiary was eligible and added that person to the official demonstration enrollment records.

We refer to all beneficiaries confirmed as IAH participants in the implementation contractor's records as enrolled beneficiaries. Unless an IAH practice disenrolled a beneficiary—or a beneficiary died or was no longer enrolled in Medicare fee-for-service (FFS)—CMS allowed beneficiaries who enrolled in the demonstration in a given year to continue in the demonstration whether or not they requalified in



subsequent years as IAH eligible or had a home visit from the IAH practice in subsequent years.

### 3.2. Mathematica's process for identifying the sample of eligible and attributed beneficiaries for the evaluation

To identify beneficiaries eligible for the demonstration and attributed to a demonstration practice, Mathematica used different processes and data sources than those used by the implementation contractor and the IAH sites. As we explained earlier, our method for measuring the effect of the demonstration required us to use the same data sources and approach to identify the IAH and comparison groups across all pre-demonstration and demonstration years. We could not use enrollment in the demonstration as part of determining who would be in our sample because enrollment was based in part on information from the IAH practices. Therefore, the IAH group consisted of all beneficiaries eligible for the demonstration in that year according to our analysis of Medicare enrollment, claims, and assessment data.

We used the following criteria to identify beneficiaries for the IAH group:

- Enrollment in Medicare FFS
- Two or more ADLs that required human assistance
- Two or more chronic conditions
- Inpatient hospital admission or observation stay in the previous 12 months<sup>6</sup>
- Acute or subacute rehabilitation services use in the previous 12 months<sup>7</sup>
- Not in hospice or long-term care for the entire time they were eligible for the demonstration in a given year and not on hospice on the first day of demonstration eligibility

For beneficiaries enrolled in the demonstration, the eligibility date determined by Mathematica based on administrative data sometimes differed from the enrollment date determined by the implementation contractor. Mathematica set the eligibility date as the first day of the month following the last service use required to qualify for the demonstration. For example, if a beneficiary had a hospital admission in July 2022 and home health care in October 2022, that person would be eligible for demonstration Year 9 as of November 1, 2022.

In the following section, we explain why we identified the IAH group separately for each study year rather than retaining IAH beneficiaries in the sample until the demonstration ended. Then, we explain why we removed from the sample IAH practices that did not participate in the demonstration in a given year. Next, we describe how we used assessment data to measure limitations in ADLs. Finally, we

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<sup>6</sup> This includes acute care, critical access, and psychiatric hospitals.

<sup>7</sup> This includes discharge from inpatient rehabilitation hospitals and rehabilitation units or SNFs and use of home health (but not necessarily discharge). We did not include long-term care hospitals.

explain how we used Medicare claims to attribute eligible beneficiaries to the IAH group.

### 3.2.1. Rationale for identifying the IAH group separately for each study year

An alternative to identifying the IAH group separately for each study year, which is called a repeated cross-sectional design, would be to retain beneficiaries in the IAH (and comparison) group until the demonstration ended, as long as the beneficiary remained enrolled in Medicare FFS. This approach is sometimes referred to as intent to treat, and it requires following all beneficiaries ever attributed to the IAH group during the demonstration, including those who did not requalify as eligible for IAH or stopped receiving care from the IAH practice.<sup>8</sup> This type of study design would have enabled us to evaluate outcomes for beneficiaries over a longer period, including for beneficiaries who did not requalify as eligible for IAH because they did not have another hospital admission or observation stay.

We did not use this type of study design for two primary reasons: (1) this approach can attenuate (that is, underestimate) true effects because it requires retaining beneficiaries in the intervention group who are no longer served by IAH practices, and (2) this approach would have required changing the length of the pre-demonstration period each time the demonstration was extended.

First, unless the intervention is expected to affect outcomes for several years after receipt of the intervention ended, the risk of underestimating true effects is high if a substantial minority of intervention group beneficiaries stopped receiving care from the IAH practice. This is the case with the IAH demonstration; among the beneficiaries from the Year 1 IAH group who remained alive and enrolled in FFS in Year 2, 38 percent were not attributed to the IAH practice in Year 2. In other words, 38 percent of beneficiaries from Year 1 did not receive care from an IAH practice in Year 2. We discuss attribution criteria in detail later in this section, but in general, attribution would have required the following: (1) at least one home visit from the IAH practice in Year 2, and (2) for a beneficiary who was alive more than 3 months in Year 2, a second visit from the IAH practice. The percentage of the intervention group who were no longer served by IAH practices would have increased over time as we retained beneficiaries in the sample for the entire demonstration (or at least for several years), diluting any actual effect of the IAH payment incentive on expenditures and other outcomes.

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<sup>8</sup> An intent to treat design retains beneficiaries in the analysis even if they stop receiving care from the IAH practice to avoid introducing bias related to attrition. That is, the intent to treat design considers attrition as part of the estimated population-level effect that should be included in the estimate. For example, if beneficiaries who continue to receive care from an IAH practice have lower expenditures than those who stop receiving care from an IAH practice, failing to include beneficiaries who no longer receive care from IAH practices could overstate the reduction in total expenditures for the full population compared to what may be expected, were the demonstration to be rolled out in another setting.

Second, a study design that retains beneficiaries in the sample for several years after they no longer meet IAH eligibility criteria carries a substantial risk of bias due to changes in health status (and resulting expenditures) that could have been associated with unobservable factors that led to IAH beneficiaries receiving care from IAH practices. For example, it is possible that declining cognitive status led some beneficiaries to start receiving home-based primary care from an IAH practice, and that (1) similar declines did not happen for the comparison group and (2) declining cognitive status tends to lead to higher (or lower) Medicare expenditures. If these unmeasured changes in cognitive status occurred over several years during the demonstration period—and not in the shorter pre-demonstration period—then retaining beneficiaries in the IAH sample for the entire demonstration could result in biased estimates of the effects of the demonstration. The way to reduce this risk would be to have a pre-demonstration period equal to the length of the demonstration period, as both periods would offer the same amount of time for beneficiaries to experience unmeasured changes. However, because the demonstration was extended four times by Congress, this would have required updating the pre-demonstration period multiple times—including generating new estimated effects for earlier demonstration years.

### **3.2.2. Rationale for removing from the sample IAH practices that did not participate in the demonstration in a given year**

In all, 18 practices began the demonstration in 2012. Our estimates for Years 1 to 5 are based on data for the 14 practices that completed Year 5 of the demonstration and our estimates for Year 6 are based on data for the 12 practices that completed Year 6. Similarly, our estimates for Years 7 to 9 are based on data for the practices that completed Years 7, 8, and 9 (10 practices in Year 7 and seven practices in Years 8 and 9). An alternative to removing IAH practices from the sample if they did not participate in the demonstration in a given year would be to retain practices until the demonstration ended. This type of study design may have enhanced external generalizability of the impact estimates because the practices that left the demonstration may have been different from—and possibly less successful at reducing expenditures than—the practices that remained in the demonstration. We did not use this approach for the evaluation of the IAH demonstration for two reasons.

First, for a variety of reasons, we could not have included data from subsequent demonstration years for several of the practices that left the demonstration. For example, one practice that left the demonstration in Year 2 did not have enough home-based primary care patients in the pre-demonstration period to be included in our sample in any year. In other words, we could not include this practice in our analyses of the effect of the demonstration regardless of whether it continued participating. Another practice was terminated from the demonstration by CMS for violating the Federal False Claims Act and subsequently closed. Including this practice in our analysis when it was in operation would have caused bias in our results when

comparing expenditures for the IAH beneficiaries with those of a comparison group. A third practice—the practice that had a substantial influence on the estimated results for Year 5— stopped providing home-based primary care after it left the demonstration.<sup>9</sup> Even if we had wanted to include this practice until the demonstration ended, we could not have done so because we could not identify IAH beneficiaries for this practice after it stopped providing home-based primary care. We examined the relative influence of individual practices (see Chapter 6 of this appendix), however, and we considered this information when interpreting results.

Second, this demonstration was not designed to draw conclusions about the broad Medicare FFS population. The IAH practices were not selected to represent the national population of practices providing home-based primary care to Medicare beneficiaries with multiple chronic conditions and substantial functional limitations. Rather, among the pool of home-based primary care practices that volunteered for the demonstration, CMS selected 18 sites to represent different types of practices and geographic areas. Thus, even if we were to retain all IAH practices in the sample until the demonstration ended, we could not generalize the results of this study to Medicare FFS beneficiaries who received home-based primary care from practices other than those in the demonstration.

### 3.2.3. Eligibility and assessment data

We measured ADL limitations in accordance with the guidelines the IAH implementation contractor gave to IAH practices. Those guidelines stated that beneficiaries qualify as having an ADL limitation if they require any type of human assistance with the activity. The exception to this general guideline was for wheelchair use: use of a wheelchair as the primary mode of mobility with or without human assistance qualified as an ADL limitation for enrollment in the IAH demonstration.

To measure limitations in ADLs for the evaluation sample, we used assessment data from the given pre-demonstration or demonstration year. We used three sources of assessment data: (1) the Outcome and Assessment Information Set (OASIS), collected when beneficiaries receive home health care; (2) the Minimum Data Set (MDS), collected when beneficiaries receive SNF care; and (3) the Inpatient Rehabilitation Facility Patient Assessment Instrument (IRF-PAI), collected when beneficiaries receive inpatient rehabilitation facility care. All three data sets provided information about the extent to which beneficiaries could complete the six standard ADLs: dressing, bathing, toileting, transferring, ambulating, and feeding. Transferring includes transfer between bed and chair and excludes transferring to or from the bath or toilet. Each assessment instrument has one or more data elements that indicate the extent of limitations, if any, for each of the six ADLs. If beneficiaries did not have any assessment data in a given year, they were ineligible for the demonstration in that year, and we did not include them in our sample.

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<sup>9</sup> For more information, refer to the [evaluation report](#) covering Year 5 of the IAH demonstration.

We faced three challenges when measuring limitations with the six ADLs. First, each ADL is coded differently in each of the three data sets. Second, different providers collect ADL data at different points in time. Third, beneficiaries can have multiple assessments in a given year. Next, we discuss how we handled each of those three challenges.

**Each ADL limitation is coded differently in each data set,** and the codes do not always clearly define someone's need for human assistance to do the activity. We reviewed all of the values of each variable that measured ADL functioning. If the value for beneficiaries indicated that they required human assistance to do the activity safely, we classified them as requiring human assistance with that ADL.

In cases in which the level of functioning did not make clear that beneficiaries required human assistance to complete the activity, we erred on the side of not including patients. For example, one of the possible values for the transferring data element in an OASIS assessment was "able to transfer with minimal human assistance or with use of an assistive device," such as a walker. If beneficiaries had an OASIS assessment with that value for the transferring data element, we did not consider them to have a limitation that required human assistance for transferring based on that particular assessment. This conservative approach excluded from our sample beneficiaries who required a device but not human assistance, such as beneficiaries who could get out of bed alone when using a walker. It may also have excluded some people, however, who required human assistance and therefore could be IAH eligible.

Although we usually did not score beneficiaries as having a limitation if they required human assistance or an assistive device, we applied one exception to that rule. In accordance with the guidelines given to IAH practices by the implementation contractor, use of a wheelchair as the primary mode of mobility with or without human assistance qualified as an ADL limitation.

**Different providers collect ADL data at different points in time.** CMS requires that health care providers conduct OASIS, MDS, and IRF-PAI assessments at specific points in time. For example, beneficiaries who received skilled nursing services for a 60-day period may have had MDS data from assessments at admission, at discharge, and at the time of any significant changes in status. Because providers conduct each of these assessments at multiple points in time, we had to determine which assessments we would use in measuring ADL limitations to determine IAH eligibility. We used discharge assessments from all three data sets as well as interim assessments from the OASIS data set. We did not use admission or interim assessments from the MDS and IRF-PAI because beneficiaries must be discharged from a SNF or inpatient rehabilitation facility before becoming eligible for IAH. Unlike with skilled nursing and inpatient rehabilitation services, beneficiaries can receive Medicare-funded home health care on the date they become eligible for IAH.

Therefore, we included interim OASIS assessments in addition to discharge assessments to ensure we had the latest information in the study year.<sup>10</sup>

**Beneficiaries can have multiple assessments in a given year.** Beneficiaries could have had more than one assessment in a given year. For example, in one demonstration year, beneficiaries could have had three sets of assessment data: an interim OASIS assessment from home health care, a discharge OASIS assessment from home health care, and a discharge MDS assessment from skilled nursing care. When beneficiaries had more than one assessment in a given year, we kept the most recent assessment in which beneficiaries had at least two ADL limitations. We selected the most recent ADL assessment in which beneficiaries had at least two ADL limitations because we sought to identify beneficiaries who were least likely to recover from the ADL limitation. If beneficiaries had assessment data during a given year but not at least two ADL limitations in any of those assessments, they were ineligible for the demonstration in that year, and we did not include them in our sample. In addition, if beneficiaries did not have any assessment data in a given year, they were ineligible in that year, and we did not include them in our sample.

#### 3.2.4. Attribution and enrollment data

In addition to determining eligibility for the demonstration, in each year we applied the following criteria for attributing a patient to a demonstration site (we used Medicare claims data for visits to the IAH practice that occurred between the date of eligibility for the demonstration and the end of the demonstration year):

- Residence in the same state as the demonstration practice.
- At least one evaluation and management or other home visit from the demonstration practice; home included private homes, assisted living facilities, group homes, and custodial care facilities. Beginning in Year 7, we updated our home visit identification methodology to mirror changes made by the IAH implementation contractor in response to flexibilities offered by CMS during the COVID-19 public health emergency. Specifically, we counted telephone (audio-only) evaluation and management visits and home visits provided via telehealth.
- For beneficiaries eligible for the demonstration for more than three months, at least one additional visit from the demonstration practice in the home, an assisted living facility, an office, or by telephone.

The demonstration rules required that all patients of the IAH practice eligible for the demonstration be enrolled in the demonstration. Therefore, we required only one home visit for attribution to the IAH practice for beneficiaries eligible for the demonstration for three months or less. Some beneficiaries eligible for the demonstration for many months in a given year may have had only one visit with the IAH practice before returning to office-based primary care. To reduce the chance that

<sup>10</sup> Interim home health (OASIS) assessments do not include scoring on one activity: feeding. Because this item's effect on overall eligibility determination is small, we did not apply any adjustments to interim assessments.

the analysis sample would include beneficiaries who received only a single visit from the IAH practice, we required at least one additional visit from the practice for beneficiaries eligible for the demonstration for more than three months.

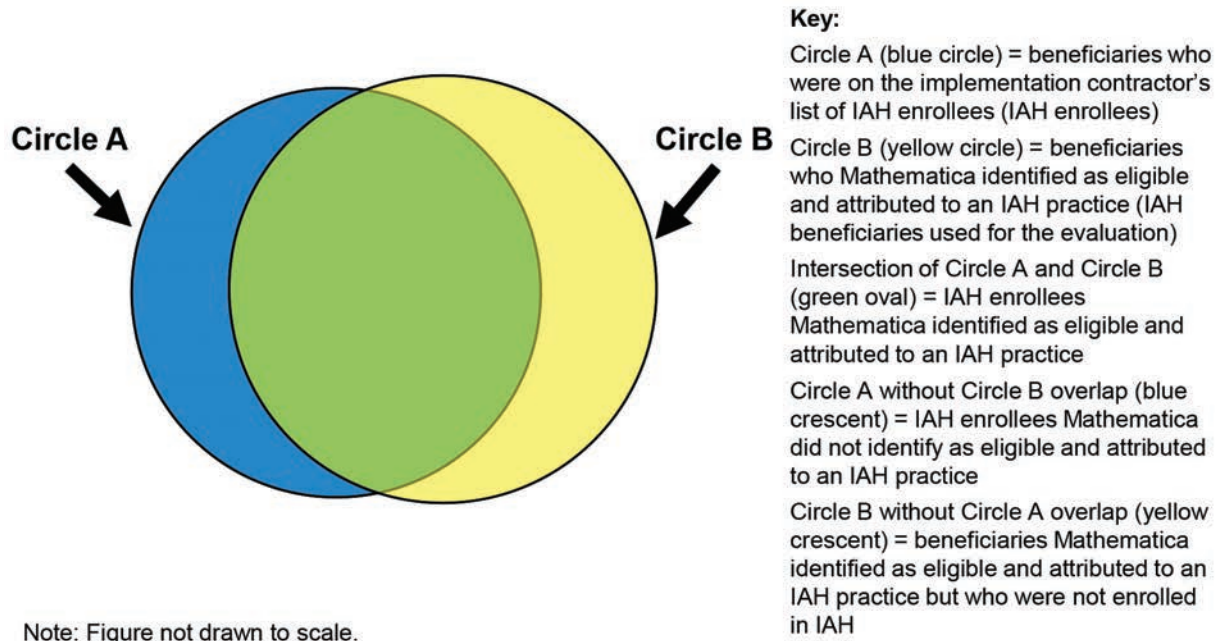
In each of the pre-demonstration and demonstration years, we refer to the beneficiaries who met eligibility criteria for IAH in administrative data and were attributed to a demonstration site as Mathematica-eligible IAH beneficiaries (or simply IAH beneficiaries). IAH beneficiaries were the treatment group for the evaluation. For beneficiaries to be in the IAH group for the evaluation, they had to meet the eligibility and attribution criteria outlined above according to Mathematica's analysis of Medicare enrollment, claims, and assessment data.

A beneficiary's enrollment (or non-enrollment) in the demonstration did not affect whether that person was in the IAH group for the evaluation. As we described, demonstration enrollment was based in part on data from the IAH practices, such as ADL limitations, chronic conditions, and residence in a long-term nursing home. In contrast, we excluded beneficiaries from the evaluation IAH group who were not eligible for the IAH demonstration and attributed to the IAH site according to administrative data (in Exhibit A.8, this is the part of Circle A excluding Circle B, or the blue crescent). We excluded those beneficiaries from the IAH group for two reasons: (1) we needed to identify the IAH group consistently in all study years, but demonstration enrollment data existed for the demonstration years only, not the pre-demonstration years; and (2) we could not replicate the enrollment process for comparison group members. In other words, we had no practice-reported data for identifying IAH beneficiaries in the pre-demonstration years, nor did we have such data for comparison group members in any year. Because our study design required that we use the same data sources to identify IAH and comparison beneficiaries in all years, we could not use practice-reported data to identify IAH beneficiaries in the demonstration years.

As shown in Exhibit A.8 and in the rest of this appendix, we use the term green oval to refer to beneficiaries who were enrolled in the demonstration and met its eligibility and attribution criteria in administrative data, according to Mathematica's analysis of those data. We use the term yellow circle to refer to beneficiaries who met the eligibility and attribution criteria for the demonstration regardless of whether they were enrolled in the demonstration. The yellow circle is the group we refer to as IAH beneficiaries (the treatment group for the evaluation). Enrollees who were not in the evaluation IAH group (the blue crescent) were those who were enrolled but not confirmed as eligible for the demonstration or attributed to the IAH site according to administrative data.



**Exhibit A.8. Groups of IAH beneficiaries based on different identification processes**



Note: Figure not drawn to scale.

After we identified an IAH beneficiary, that beneficiary remained in the sample for the rest of the demonstration or pre-demonstration year unless the person died or left Medicare FFS. For example, if an IAH beneficiary became eligible for the demonstration in February 2022 (month 2 of Year 9) and moved out of the IAH practice's geographic area or entered long-term care in September 2022, we continued to follow that beneficiary through the end of the study year (December 31, 2022).

**Demonstration Year 1 (June 2012 to May 2013).**<sup>11</sup> Mathematica identified 8,216 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practice during the first year (Exhibit A.9). This group represented the IAH group in the first year of the demonstration. It included 4,530 beneficiaries who were enrolled in the IAH demonstration according to the implementation contractor (in Exhibit A.8, the intersection of Circles A and B—the green oval) and 3,686 beneficiaries not enrolled in the IAH demonstration in Year 1 (in Exhibit A.8, Circle B excluding Circle A—the yellow crescent). The analysis sample did not include the 2,405 beneficiaries whom the implementation contractor identified as enrollees but whom we did not find eligible for the demonstration using administrative data (in Exhibit A.8, Circle A excluding Circle B—the blue crescent).

<sup>11</sup> For sites that began the demonstration in June 2012, month 1 was June. For sites that began the demonstration in September 2012, month 1 was September.



**Exhibit A.9. Numbers of beneficiaries based on different identification processes**

Demonstration year	Mathematica-eligible IAH beneficiaries <sup>a</sup>			IAH-enrolled only (blue crescent)
	Mathematica-eligible and IAH-enrolled (green oval)	Mathematica-eligible only (yellow crescent)	Total IAH group (all Mathematica-eligible regardless of enrollment, yellow circle)	
1	4,530	3,686	8,216	2,405
2	4,564	2,702	7,266	4,059
3	4,498	3,066	7,564	4,718
4	6,019	3,485	9,504	5,663
5	5,950	4,008	9,958	6,407
6	2,692 <sup>b</sup>	5,301 <sup>b</sup>	7,993	3,696 <sup>b</sup>
7	2,335	2,723	5,058	4,101
8	1,547	1,795	3,342	2,354
9	819	1,801	2,620	1,917

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse. Data for Years 1 to 5 reflect the 14 IAH practices that participated in Year 5. Data for Year 6 reflect the 12 IAH practices that participated in Year 6. Data for Year 7 reflect the 10 IAH practices that participated in Year 7. Data for Year 9 reflect the 7 IAH practices that participated in Years 8 and 9.

<sup>a</sup> This corresponds to the yellow circle in Exhibit A.8, which encompasses all Mathematica-eligible IAH beneficiaries (that is, those who met the demonstration eligibility criteria and were attributed to the demonstration practice).

<sup>b</sup> The withdrawal of Durham in month 10 of Year 6 was the largest contributor to the decrease in the number of Mathematica-eligible and IAH-enrolled beneficiaries from Year 5 to Year 6 and the increase in the number of beneficiaries who were only Mathematica-eligible. We retained Durham in the evaluation for Year 6 because it participated in the demonstration for most of the year. As a result of this early withdrawal, the implementation contractor did not identify any Durham patients as IAH enrollees in Year 6, which meant that all IAH beneficiaries we identified for Durham were only Mathematica-eligible.

**Demonstration Year 2 (June 2013 to May 2014).**<sup>12</sup> In Year 2, Mathematica identified 7,266 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practice. This group represented the IAH group in the second year of the demonstration. Of these 7,266 IAH beneficiaries, 4,564 were enrolled in the IAH demonstration in Year 2 (in Exhibit A.8, the green oval), and 2,702 beneficiaries were not enrolled (the yellow crescent). As in Year 1, the analysis sample for the evaluation did not include the 4,059 beneficiaries who were enrolled in the demonstration in Year 2 but whom we did not find eligible for the demonstration using administrative data (the blue crescent).

Beneficiaries enrolled but not eligible or attributed according to Mathematica in Year 2 (in Exhibit A.8, the blue crescent in Year 2) included people who enrolled for the first time in Year 2. They also included two groups of beneficiaries who initially

<sup>12</sup> For sites that began the demonstration in June 2012, month 1 was June. For sites that began the demonstration in September 2012, month 1 was September.

enrolled in Year 1 and continued to be enrolled in Year 2: those who were eligible and attributed according to administrative data in Year 1 (that is, those included in the yellow circle in Year 1) and those not eligible according to administrative data in Year 1 (the blue crescent in Year 1). The enrollment process did not require someone who was enrolled in Year 1 to meet the qualifications for enrollment in Year 2.

The IAH group for the Year 2 analysis sample consisted of the 7,266 beneficiaries identified as eligible and attributed by Mathematica (in Exhibit A.8, the yellow circle). As we explained, our method for measuring the effect of the demonstration required us to use the same data sources and approach to identify the IAH and comparison groups across all pre-demonstration and demonstration years. When we identified the Year 2 IAH beneficiaries, we did not consider whether a beneficiary was in the IAH group, comparison group, or neither group in Year 1. Therefore, the Year 2 IAH group included beneficiaries who were in the analysis sample in Year 1 and requalified in Year 2 by meeting eligibility and attribution requirements, as well as people not in the analysis sample in Year 1. It did not include beneficiaries who were in the IAH group in Year 1 but did not requalify for the IAH group in Year 2 because they failed to meet eligibility or attribution requirements. Including beneficiaries who qualified for the IAH group in Year 1 but did not requalify in Year 2 would potentially bias our estimates of the effect of the demonstration in Year 2, because non-requalifying beneficiaries in Year 2 could differ from the IAH beneficiaries in Year 1 and the pre-demonstration years—all of whom were selected without regard to which beneficiaries were in the IAH group in the prior year.

**Demonstration Year 3 (June 2014 to May 2015).**<sup>13</sup> In Year 3, Mathematica identified 7,564 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practices. This group represented the IAH group in the third year of the demonstration. Of these 7,564 IAH beneficiaries, 4,498 were enrolled in the IAH demonstration in Year 3, and 3,066 were not enrolled. These 7,564 beneficiaries included people in the analysis sample in Years 1 or 2 and who requalified in Year 3 by meeting eligibility and attribution requirements, as well as people not in the analysis sample in either of the first two years. These beneficiaries could be new patients who met the eligibility criteria or patients who previously received care from the IAH practice and did not meet the eligibility criteria for the demonstration until Year 3.

As in demonstration Year 1, the analysis sample for the evaluation did not include the 4,718 beneficiaries who were on the implementation contractor's enrollment list in Year 3 but whom we did not find eligible for the demonstration using administrative data. Beneficiaries enrolled but not eligible according to Mathematica in Year 3 included those who enrolled for the first time in Year 3. Beneficiaries enrolled but not eligible according to Mathematica in Year 3 also included beneficiaries who initially

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<sup>13</sup> For sites that began the demonstration in June 2012, month 1 was June. For sites that began the demonstration in September 2012, month 1 was September.

enrolled in Years 1 or 2, continued to be enrolled in Year 3, but did not requalify for the demonstration in Year 3 because they failed to meet eligibility or attribution requirements.

**Demonstration Year 4 (October 2015 to September 2016).** In Year 4, Mathematica identified 9,504 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practices. This group represented the IAH group in the fourth year of the demonstration. Of these 9,504 IAH beneficiaries, 6,019 were enrolled in the demonstration, and 3,485 were not. These 9,504 beneficiaries included people who were in the analysis sample in Years 1, 2, or 3 and requalified in Year 4 by meeting eligibility and attribution requirements, as well as people not in the analysis sample in any of the first three years.

As in Years 1 to 3, the analysis sample for the evaluation did not include the 5,663 beneficiaries enrolled in the IAH demonstration in Year 4 but who we found ineligible for or attributed to the demonstration using administrative data. The Year 4 IAH group also did not include beneficiaries who initially enrolled in Years 1, 2, or 3; continued to be enrolled in Year 4; but did not requalify for the demonstration in Year 4 because they failed to meet eligibility or attribution requirements.

The IAH group was substantially larger in Year 4 than in previous demonstration years. For all sites combined, this group increased 26 percent from Year 3 to Year 4. Five sites had increases of more than 20 percent from Year 3 to Year 4: Brooklyn, Durham, Dallas, Flint, and Portland. This increase could reflect the expansion of existing IAH practices. Brooklyn merged with another home-based primary care practice, and the Durham practice has expanded throughout North Carolina since the demonstration began. In Year 4, Dallas expanded into a new geographic area, and Flint added clinicians in its existing geographic area. Finally, Portland's sample size in Year 4 was larger than in Year 3 but was about the same size as in Year 1. The increase from Year 3 to Year 4 also could have been caused in part by some IAH practices participating in accountable care organizations (ACOs) in Year 4. Several practices did so in Year 4, including three of the five practices with the largest increases in sample sizes: Brooklyn, Dallas, and Flint. Other providers in the ACO may have referred some patients to the IAH practice. We explore the implications of ACO participation in Chapter 7 of this appendix.

**Demonstration Year 5 (October 2016 to September 2017).** In Year 5, Mathematica identified 9,958 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practices. Of these 9,958 IAH beneficiaries, 5,950 were enrolled in the demonstration, and 4,008 were not. These 9,958 beneficiaries included people in the analysis sample in Years 1 to 4 who requalified in Year 5 by meeting eligibility and attribution requirements, as well as those not in the analysis sample in any of the first four years.

As in Years 1 to 4, the analysis sample for the evaluation did not include the 6,407 beneficiaries who were enrolled in the IAH demonstration in Year 5 but whom we found ineligible for or attributed to the demonstration using administrative data. The Year 5 IAH group also did not include beneficiaries who initially enrolled in Years 1 to 4, continued to be enrolled in Year 5, but did not requalify for the demonstration in Year 5 because they failed to meet eligibility or attribution requirements.

The noticeable increase in size from Year 3 to Year 4, in which the IAH group increased by 26 percent, did not repeat in Year 5. Rather, the sample size increased by only 5 percent, consistent with the observed increase from Years 2 to 3 (4 percent). This stability suggests that the observed increase in the overall size of the IAH sample in Year 4 was likely the result of events that may not reoccur in subsequent years, such as Brooklyn merging with another home-based primary care practice. This finding would be consistent with the proposed reasons for sample size increases outlined in the Year 4 summary above.

**Demonstration Year 6 (January to December 2019).** In Year 6, Mathematica identified 7,993 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practices. Of these 7,993 IAH beneficiaries, 2,692 were enrolled in the demonstration, and 5,301 were not. These 7,993 beneficiaries included people in the analysis sample in Years 1 to 5 who requalified in Year 6 by meeting eligibility and attribution requirements, as well as those not in the analysis sample in any of the first five years.

As in Years 1 to 5, the analysis sample for the evaluation did not include the 3,696 beneficiaries who were enrolled in the IAH demonstration in Year 6 but whom we found ineligible for or attributed to the demonstration using administrative data.<sup>14</sup> The Year 6 IAH group also did not include beneficiaries who initially enrolled in Years 1 to 5, continued to be enrolled in Year 6, but did not requalify for the demonstration in Year 6 because they failed to meet eligibility or attribution requirements.

The number of beneficiaries in the IAH group according to our analysis of administrative data decreased by 20 percent from Year 5 to Year 6. This decrease was a departure from the increases seen in previous years. Nearly all of this decrease can be attributed to three factors: (1) Cleveland and Austin leaving the demonstration after Year 5, (2) a substantial decrease in the number of IAH beneficiaries identified for Brooklyn, and (3) a drop in clinicians treating patients at the Jacksonville practice.

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<sup>14</sup> When reviewing claims data for IAH enrollees at Brooklyn in Year 6, we found a large increase in the number of beneficiaries who were IAH-eligible and received care from a Brooklyn clinician but who were not included in the evaluation sample because their claims did not have the necessary procedure code(s) for attribution to the IAH practice. There were 55 such beneficiaries in Year 5 and 280 such beneficiaries in Year 6. Most of the reviewed claims for these 280 beneficiaries were for home health recertification with patient not present, suggesting that the observed changes may have been the result of changes in coding processes coinciding with a change in ownership from Years 5 to 6.

If we were to exclude those four practices in both years, the number of IAH beneficiaries was nearly as large in Year 6 as in Year 5.

The number of beneficiaries who were in the IAH group according to our analysis of administrative data but not enrolled in the demonstration increased by 32 percent from Year 5 to Year 6, a departure from the trend in previous years (13 to 15 percent year-over-year increases from Year 3 to Year 5). Most of this change was a result of the withdrawal of Durham from the demonstration toward the end of Year 6. The implementation contractor finalizes its list of enrollees after each demonstration year, reflecting practices that completed participation in that year. Beneficiaries from Durham were not identified as enrollees because of the midyear withdrawal, which means that none of the IAH beneficiaries from Durham that we included in the evaluation in Year 6 were enrolled in the demonstration.

In addition to site-level variation from Year 5 to Year 6, there were two data artifacts that may have contributed to the year-over-year sample variability. First, at the time we identified our Year 6 sample, assessment data we use to measure assistance with ADLs were unavailable for some beneficiaries. OASIS data were available for all assessments administered from January 2019 to November 2019 but were missing for a small share of those administered in December 2019. IRF-PAI data were available for all assessments administered from January 2019 to September 2019 but were missing for a small share of those administered from October 2019 to December 2019.

Second, the IRF-PAI underwent a major revision between Year 5 and Year 6, and most IRF-PAI variables we used for ADL identification in previous study years were not available in Year 6. The two versions of the IRF-PAI administered in 2019 contained other items that evaluated ADLs. Using these other variables, we constructed new measures of ADLs requiring human assistance that are as similar as possible to the original measures. Changes in the IRF-PAI assessment, however, may have led to slight differences in ADL measures in Year 6 compared with earlier years.

Neither of these issues—missing data for OASIS and IRF-PAI and the change in the ADL measures in the IRF-PAI—poses a substantial risk of bias to the estimated impacts of the demonstration in Year 6. This is because these issues affect both the IAH and comparison groups and the data were missing for all beneficiaries during certain months (unrelated to beneficiary health status or provider). Also, only one month of OASIS data were missing, and only a small share of the sample in each year qualified as IAH-eligible based on IRF-PAI data.

**Demonstration Year 7 (January to December 2020).** In Year 7, Mathematica identified 5,058 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practices. Of these 5,058 IAH beneficiaries, 2,335 were enrolled in the demonstration, and 2,723 were not. These 5,058 beneficiaries included people in the analysis sample in Years 1 to 6 who requalified in Year 7 by

meeting eligibility and attribution requirements, as well as those not in the analysis sample in any of the first six years.

As in Years 1 to 6, the analysis sample for the evaluation did not include the 4,101 beneficiaries who were enrolled in the IAH demonstration in Year 7 but whom we found ineligible for or attributed to the demonstration using administrative data. The Year 7 IAH group also did not include beneficiaries who initially enrolled in Years 1 to 6, continued to be enrolled in Year 7, but did not requalify for the demonstration in Year 7 because they failed to meet eligibility or attribution requirements.

The number of beneficiaries we attributed to the IAH group using administrative data decreased by 37 percent from Year 6 to Year 7. Much of this decrease can be attributed to Boston and Durham leaving the demonstration after Year 6. Excluding those two practices, the decrease from Year 6 to Year 7 was 14 percent. There was a general decrease in the number of beneficiaries attributed to each site; other than Brooklyn, the number of IAH beneficiaries at each site decreased by between 12 and 25 percent. There was a 14 percent increase in the number of IAH beneficiaries at the Brooklyn practice in Year 7, which we describe in more detail in this section. Some of the factors that led to the general decrease in the number of beneficiaries attributed to most sites are decreasing enrollment in Medicare FFS (because of increasing enrollment in Medicare Advantage) and changes in the availability of the ADL assessment data we used to identify beneficiaries eligible for the demonstration (largely because of factors related to the COVID-19 pandemic), which we describe in more detail in this section.

The number of beneficiaries who were in the IAH group (according to our analysis of administrative data) but not enrolled in the demonstration decreased by 49 percent from Year 6 to Year 7, a departure from increases in prior years. This large decrease was caused by three primary factors. First, the number of beneficiaries who were in the IAH group for the evaluation but not enrolled in the demonstration in Year 6 was unusually high because Durham withdrew from the demonstration late in Year 6 (discussed in greater detail earlier in this chapter). If we compare Year 7 to Year 5 for the group of 10 sites that participated in Year 7, the number of beneficiaries who were in the IAH group (according to our analysis of administrative data) but not enrolled in the demonstration in Year 7 was only 5 percent higher than among the same group of sites in Year 5.

Second, we included IAH-eligible patients cared for by 12 clinicians (9 in Brooklyn and 3 in Flint) who were not used by the IAH implementation contractor to identify the enrolled sample. These 12 clinicians were not included in the list of clinicians provided to us by the implementation contractor because sites did not identify them as IAH clinicians in the IAH reporting system; we identified them because they provided visits to a number of IAH-eligible beneficiaries. We verified the status of these clinicians with the sites and added them to the clinician list we used to identify IAH beneficiaries for the evaluation. By including these clinicians, we captured 280

additional beneficiaries in the IAH group who were not in the enrolled sample. Most of these beneficiaries were attributed to the Brooklyn practice.

Third, there were changes in the availability of the ADL assessment data we used to identify beneficiaries eligible for the demonstration. From Year 6 to Year 7, we identified 10 percent fewer beneficiaries with two or more ADLs in administrative data. This reduction was caused by multiple factors:

- Because of issues linking Medicare beneficiary identifiers to assessment data, a small share of OASIS and IRF-PAI data were not available for assessments administered between January and May of 2020. This issue was a continuation of the data anomaly originally identified late in Year 6, which we discussed earlier in this chapter.
- The number of MDS assessments decreased by 26 percent from March to December 2020 relative to the same timeframe in Year 6. This decrease was due to (1) less SNF and nursing facility use during the COVID-19 pandemic in 2020 than in previous years and (2) CMS temporarily waiving MDS assessment timeframe requirements during the COVID-19 public health emergency for SNFs and allowing states to waive the timeframe requirements for nursing facilities if needed.<sup>15</sup> Concerns about the risk of contracting COVID-19 may have led to a decrease in the number of beneficiaries who received care at a SNF (because of a decrease in the share of beneficiaries who were admitted to a SNF after hospital discharge and fewer overall hospital stays). When CMS reinstated the MDS timeframe requirement, they noted that most facilities completed assessments in a timely manner.<sup>16</sup> This suggests that decreased SNF and nursing facility use during the first year of the pandemic was primarily responsible for the decrease in MDS assessments, rather than the timeframe waiver.

To assess how the change in ADL data may have affected sample identification, we examined the percentage of beneficiaries we identified as needing human assistance with two or more ADLs by assessment type (Exhibit A.10). For both the IAH and comparison groups, the percentage of beneficiaries identified by OASIS only increased from Year 6 to Year 7: an increase of 4.0 percentage points for IAH beneficiaries and 4.1 percentage points for comparison beneficiaries. At the same time, the percentage identified by MDS only decreased: a decrease of 1.2 percentage points for IAH beneficiaries and 3.2 percentage points for comparison beneficiaries. The missing assessment data probably do not pose a substantial risk of bias to the estimated impacts of the demonstration in Year 7. These issues affected both groups, and differences between Years 6 and 7 in the share of beneficiaries identified by particular sources of assessment data were similar for the two groups.

<sup>15</sup> <https://www.cms.gov/files/document/covid19-emergency-declaration-health-care-providers-fact-sheet.pdf>.

<sup>16</sup> <https://www.cms.gov/files/document/qso-21-17-nh.pdf>.



**Exhibit A.10. Percentage of beneficiaries identified as needing human assistance with two or more ADLs, by assessment data source in Year 6 and 7 among sites participating in Year 7**

Assessment	IAH			Comparison <sup>a</sup>		
	Year 6 <sup>b</sup>	Year 7	Percentage point difference	Year 6 <sup>b</sup>	Year 7	Percentage point difference
OASIS only	56.4	60.4	4.0	38.3	42.4	4.1
MDS only	11.5	10.3	-1.2	34.9	31.7	-3.2
IRF-PAI only	0.6	0.6	0.0	1.8	2.6	0.8
MDS and IRF-PAI	0.5	0.4	-0.1	1.2	1.5	0.3
OASIS and MDS	27.7	24.1	-3.6	20.2	17.4	-2.8
OASIS and IRF-PAI	1.7	2.3	0.6	2.2	2.7	0.5
OASIS, MDS, and IRF-PAI	1.7	1.9	0.2	1.5	1.7	0.2

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims, assessment, and enrollment data from the Chronic Conditions Warehouse.

<sup>a</sup> See Chapter 4 of this appendix for details regarding the matched comparison beneficiary selection process.

<sup>b</sup> Year 6 percentages are restricted to sites that also participated in Year 7.

ADL = activities of daily living; IRF-PAI = Inpatient Rehabilitation Facility Patient Assessment Instrument; MDS = Minimum Data Set; OASIS = Outcome and Assessment Information Set.

These data make clear that, in Years 6 and 7, the share of beneficiaries identified only by OASIS was nearly 50 percent higher for the IAH group than the comparison group, while the share identified only by the MDS was two-thirds lower for the IAH group. This difference is not surprising given that, even before the demonstration, IAH-eligible patients of IAH practices were more likely to use home health at all and used home health for more days than comparison beneficiaries.<sup>17</sup> Given that OASIS data are generated when home health services are used while MDS are generated when SNF or nursing facility services are used, these differences suggest the possibility of unobservable differences between IAH and comparison beneficiaries—such as preferences for receiving health care in the home, caregiver support, and coordination between primary care and home health providers. The fact that three times as many comparison beneficiaries were identified using MDS data relative to the number of IAH beneficiaries could pose a risk of bias in Year 7. This would occur if unobserved factors associated with facility use (which led to the MDS assessment) or home health use (which led to the OASIS assessment) had a different relationship with expenditures and other outcomes during the COVID-19 pandemic (Year 7) than in earlier years.

<sup>17</sup> For more information about the probability of using home health and average number of home health days per beneficiary per year, refer to the [evaluation report](#) covering Year 4 of the IAH demonstration.



**Demonstration Year 8 (January to December 2021).** In Year 8, Mathematica identified 3,342 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practices. Of these 3,342 IAH beneficiaries, 1,547 were enrolled in the demonstration, and 1,795 were not. These 3,342 beneficiaries included people in the analysis sample in Years 1 to 7 who requalified in Year 8 by meeting eligibility and attribution requirements, as well as those not in the analysis sample in any of the first seven years.

As in Years 1 to 7, the analysis sample for the evaluation did not include the 2,354 beneficiaries who newly enrolled in the IAH demonstration in Year 8 but whom we found ineligible for or attributed to the demonstration using administrative data. The Year 8 IAH group also did not include beneficiaries who initially enrolled in Years 1 to 7, continued to be enrolled in Year 8, but did not requalify for the demonstration in Year 8 because they failed to meet eligibility or attribution requirements.

The number of beneficiaries we attributed to the IAH group using administrative data decreased by 34 percent from Year 7 to Year 8 (Exhibit A.11). Much of this decrease can be attributed to Brooklyn, Portland, and Wilmington leaving the demonstration after Year 7. Excluding those three practices, the decrease from Year 7 to Year 8 was 20 percent. As we described in Chapter 1 of the report, there was a general decrease in the number of beneficiaries attributed to each site; other than Philadelphia, the number of IAH beneficiaries at each site decreased by between 11 and 29 percent.

One factor that contributed to the decrease in the number of IAH beneficiaries is decreasing enrollment in Medicare FFS (because of increasing enrollment in Medicare Advantage). A second factor is the large decrease in the number of clinicians associated with the sites. There was a 24 percent decrease in the number of clinicians from Year 7 to Year 8, leaving only 109 active clinicians whose identification numbers we used to identify IAH beneficiaries in Year 8.

**Exhibit A.11. IAH beneficiaries and clinicians in Years 6, 7, and 8, by site**

Site	IAH beneficiaries					IAH clinicians				
	Year 6	Year 7	Percentage change, Year 6 to Year 7	Year 8	Percentage change, Year 7 to Year 8	Year 6	Year 7	Percentage change, Year 6 to Year 7	Year 8	Percentage change, Year 7 to Year 8
Long Island, NY	331	262	-21	222	-15	16	16	0	14	-13
Dallas, TX	1,290	1,121	-13	792	-29	23	22	-4	19	-14
Flint, MI	1,415	1,181	-17	978	-17	38	29	-24	22	-24
Jacksonville, FL	621	499	-20	402	-19	13	13	0	8	-38
Lansing, MI	608	458	-25	407	-11	26	15	-42	11	-27
Milwaukee, WI	450	394	-12	352	-11	12	13	8	10	-23
Richmond, VA (3 organizations) <sup>a</sup>	310	253	-18	189	-25	36	36	0	25	-31
<b>Total</b>	<b>5,025</b>	<b>4,168</b>	<b>-17</b>	<b>3,342</b>	<b>-20</b>	<b>164</b>	<b>144</b>	<b>-12</b>	<b>109</b>	<b>-24</b>

Source: Mathematica’s analysis of data from the IAH implementation contractor and 2018–2021 Medicare claims and enrollment data from the Chronic Conditions Warehouse for IAH practices that participated in Year 8.

<sup>a</sup> The Washington, DC-based component of the Baltimore/Washington organization that was a member of the consortium left the demonstration after Year 7 ended.

A final factor that may have contributed to identifying fewer IAH beneficiaries is COVID-19 pandemic-related changes in the availability of the ADL assessment data we used to identify beneficiaries eligible for the demonstration. When we examined assessment data for all states (not just states where IAH practices were located), we identified about the same number of beneficiaries who needed help from another person with two or more ADLs in Year 8 as in Year 7 (an increase of 1.3 percent). This followed a 10 percent decrease from Year 6 to Year 7. The similar number of beneficiaries identified with 2 or more ADLs in Years 7 and 8 suggests that factors that caused the decrease in the number of beneficiaries who met the ADL requirement—changes in health care use during the pandemic and changes CMS made in response to the public health emergency—continued to affect use of rehabilitation services in Year 8.

As we described earlier in this chapter, we use three ADL assessment data sources to identify IAH-eligible beneficiaries: OASIS, MDS, and IRF-PAI. To explore whether changes in ADL data from pre-pandemic years may have affected sample identification, we examined the percentage of beneficiaries we identified as needing assistance from another person with two or more ADLs by assessment type (Exhibit A.12). The percentage identified by MDS only increased slightly since the first year of the COVID-19 pandemic for both the IAH and comparison groups, while the percentage identified by OASIS only decreased slightly. More importantly, these data show that the share of beneficiaries identified by OASIS only was more than 40 percent higher for the IAH group than the comparison group (57 percent of IAH beneficiaries and 40 percent of comparison beneficiaries in Year 8). At the same time,

the share identified by the MDS only was two-thirds lower for the IAH group (12 percent of IAH beneficiaries and 33 percent of comparison beneficiaries). This was also true in the year before the pandemic began (Exhibit A.10). As we discussed earlier in this section, these differences suggest that changes in unobservable differences between IAH and comparison beneficiaries could pose a risk of bias during the pandemic.

**Exhibit A.12. Percentage of beneficiaries identified as needing human assistance with two or more ADLs, by assessment data source in Year 7 and 8 among sites participating in Year 8**

Assessment	IAH			Comparison <sup>a</sup>		
	Year 7 <sup>b</sup>	Year 8	Percentage point difference	Year 7 <sup>b</sup>	Year 8	Percentage point difference
OASIS only	59.6	57.0	-2.6	42.6	39.5	-3.1
MDS only	10.4	11.8	1.5	31.3	33.2	1.9
IRF-PAI only	0.7	0.9	0.2	2.8	3.2	0.4
MDS and IRF-PAI	0.5	0.6	0.1	1.6	1.7	0.1
OASIS and MDS	24.0	24.6	0.6	17.0	17.5	0.5
OASIS and IRF-PAI	2.6	2.9	0.3	3.0	3.1	0.1
OASIS, MDS, and IRF-PAI	2.2	2.1	-0.1	1.8	1.8	0.0

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims, assessment, and enrollment data from the Chronic Conditions Warehouse.

<sup>a</sup> See Chapter 4 of this appendix for details regarding the matched comparison beneficiary selection process.

<sup>b</sup> Year 7 data are restricted to sites that also participated in Year 8.

ADL = activities of daily living; IRF-PAI = Inpatient Rehabilitation Facility Patient Assessment Instrument; MDS = Minimum Data Set; OASIS = Outcome and Assessment Information Set.

**Demonstration Year 9 (January to December 2022).** In Year 9, Mathematica identified 2,620 beneficiaries who met the demonstration eligibility criteria and were attributed to the demonstration practices. Of these 2,620 IAH beneficiaries, 819 were enrolled in the demonstration, and 1,801 were not. These 2,620 beneficiaries included people in the analysis sample in Years 1 to 8 who requalified in Year 9 by meeting eligibility and attribution requirements, as well as those not in the analysis sample in any of the first eight years.

As in Years 1 to 8, the analysis sample for the evaluation did not include the 1,917 beneficiaries who newly enrolled in the IAH demonstration in Year 9 but whom we found ineligible for or attributed to the demonstration using administrative data. The Year 9 IAH group also did not include beneficiaries who initially enrolled in Years 1 to 8, continued to be enrolled in Year 9, but did not requalify for the demonstration in Year 9 because they failed to meet eligibility or attribution requirements.

The number of beneficiaries we attributed to the IAH group using administrative data decreased by 22 percent from Year 8 to Year 9 (Exhibit A.13). The number of IAH beneficiaries at each site decreased by between 12 and 40 percent. This followed decreases from Year 7 to Year 8 that ranged from 11 percent to 29 percent.

One factor that contributed to the decrease in the number of IAH beneficiaries is decreasing enrollment in Medicare FFS (because of increasing enrollment in Medicare Advantage). A second factor is the decrease in the number of clinicians associated with the sites, which we describe in Chapter 1 of the report. There was a 13 percent decrease in the number of clinicians from Year 8 to Year 9, leaving only 95 active clinicians whose identification numbers we used to identify IAH beneficiaries in Year 9. A similar decrease occurred from Year 7 to Year 8.

**Exhibit A.13. IAH beneficiaries and clinicians in Years 8 and 9, by site**

Site	IAH beneficiaries			IAH clinicians		
	Year 8	Year 9	Percentage change, Year 8 to Year 9	Year 8	Year 9	Percentage change, Year 8 to Year 9
Long Island, NY	222	133	-40%	14	14	0%
Dallas, TX	792	646	-18%	19	17	-11%
Flint, MI	978	754	-23%	22	17	-23%
Jacksonville, FL	402	353	-12%	8	6	-25%
Lansing, MI	407	320	-21%	11	8	-27%
Milwaukee, WI	352	248	-30%	10	8	-20%
Richmond, VA (3 organizations) <sup>a</sup>	189	166	-12%	25	25	0%
<b>Total</b>	<b>3,342</b>	<b>2,620</b>	<b>-22%</b>	<b>109</b>	<b>95</b>	<b>-13%</b>

Source: Mathematica’s analysis of data from the IAH implementation contractor and 2020–2022 Medicare claims and enrollment data from the Chronic Conditions Warehouse for IAH practices that participated in Years 8 and 9.

<sup>a</sup> The Washington, DC-based component of the Baltimore/Washington organization that was a member of the consortium left the demonstration after Year 7 ended.

A final factor that may have contributed to identifying fewer IAH beneficiaries in Year 9 (as in Years 7 and 8) is COVID-19 pandemic-related changes in the availability of the ADL assessment data we used to identify beneficiaries eligible for the demonstration. When we examined assessment data for all states (not just states where IAH practices were located), we found that the number of beneficiaries identified with two or more ADLs in all years affected by the COVID-19 pandemic were considerably lower than in Year 6. The number of beneficiaries who needed help from another person with two or more ADLs in Year 9 (3.57 million) was slightly higher than in Years 7 and 8 (3.24 million and 3.39 million, respectively) but still much lower than in Year 6 (4.10 million). This suggests that changes in health care use during the pandemic and changes CMS made in response to the public health emergency in Year 7 continued to affect use of rehabilitation services in Years 8 and

9—particularly SNFs and nursing homes where MDS data are gathered. As we discussed earlier in this section, these differences suggest that changes in unobservable differences between IAH and comparison beneficiaries could pose a risk of bias during the pandemic.

### 3.3. Reasons for the differences between demonstration enrollment and evaluation analysis cohorts

The evaluation analysis group identified by Mathematica and the enrolled group identified by the implementation contractor differed for two overarching reasons: (1) the use of different data sources and (2) the use of different analytic techniques. The primary reason Mathematica used different data sources and analytic techniques was that the implementation contractor had to identify only an IAH group, whereas Mathematica had to identify both an IAH group and a comparison group. Because Mathematica had to use the same procedures to identify both groups, and we could not obtain clinical data from the comparison group’s primary care providers, we relied on administrative data alone when identifying the IAH group for the evaluation. This approach was in contrast to that of the implementation contractor, which used administrative data and data from IAH practices to identify IAH enrollees. This difference resulted in Mathematica excluding some beneficiaries identified as enrollees by the implementation contractor and including some beneficiaries in the IAH group for the evaluation who were excluded by the implementation contractor. We presented a detailed discussion regarding the differences in the samples for the evaluation versus enrollment in a prior report; we highlight key findings in this chapter.<sup>18</sup>

#### 3.3.1. Reasons some IAH enrollees did not meet Mathematica’s eligibility or attribution criteria

The use of different data sources was the primary reason Mathematica excluded some beneficiaries from the IAH group that the implementation contractor identified as enrollees. In each demonstration year, most IAH enrollees not identified by Mathematica did not meet the ADL criterion because they had missing or insufficient ADL information in the assessment data. In contrast, the contractor used information provided by the IAH practices to determine whether a beneficiary required human assistance with at least two ADLs. In addition, the number of enrollees that Mathematica did not find eligible for the demonstration increased over time, because beneficiaries remained on the IAH enrollment list from one year to the next regardless of whether they met IAH eligibility criteria again.

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<sup>18</sup> For more information, refer to the [evaluation report](#) covering Year 4 of the IAH demonstration.

### 3.3.2. Reasons some beneficiaries found eligible and attributed by Mathematica were not enrolled

Among those who were in the IAH group for the evaluation but were not IAH enrollees, Mathematica identified three groups of beneficiaries:

- **Beneficiaries not found to be eligible by the implementation contractor based on administrative data.** As part of determining eligibility for enrolling in the demonstration, the contractor considered the dates that the beneficiary had a hospital admission, used rehabilitation services, and had a home visit from the IAH practice. Mathematica, however, considered only the dates of the qualifying hospital admission and rehabilitation services stay. Mathematica did not rely on the date of a home visit when measuring the 12-month period and setting the demonstration eligibility date because we could not replicate that requirement for the comparison group, who did not receive home-based primary care and therefore received no home visit.
- **Beneficiaries excluded from enrollment based on information from IAH practices.** The reason sites offered most frequently for excluding a beneficiary from enrollment was that the beneficiary did not meet the ADL criterion. The implementation contractor used information provided by the IAH practices to determine whether a given ADL required human assistance, which provided a more nuanced picture of ADL severity. Mathematica used only administrative data when identifying ADLs that required human assistance because information from clinicians was not available for the comparison group.
- **Beneficiaries who disenrolled from the demonstration.** Enrollees may voluntarily disenroll from the demonstration when they change clinicians within the practice service area, are discharged by the practice, decline home care, or elect hospice and change clinicians. If the beneficiary voluntarily disenrolled within six months of enrollment in the demonstration, the implementation contractor did not identify that beneficiary as an enrollee in the final enrollment list for a given year. Mathematica did not exclude a beneficiary who voluntarily disenrolled within six months because we could apply no such restriction to the comparison group.

### 3.4. Characteristics of IAH beneficiaries

To understand how characteristics of IAH-eligible beneficiaries differed from the average Medicare beneficiary at the start of the IAH demonstration, we used Medicare administrative data to identify beneficiaries who met IAH eligibility criteria and were treated by IAH practices in the year before the demonstration. In the year before the demonstration, more than half of beneficiaries who met the IAH eligibility criteria data were age 80 or older, and 40 percent were dually eligible for Medicare and Medicaid (Exhibit A.14). The demonstration eligibility criteria focused on Medicare beneficiaries who were chronically ill and disabled. As a result, about 43 percent of IAH-eligible beneficiaries had 10 or more chronic conditions, and 55 percent required human assistance with at least five ADLs. On average, IAH-eligible beneficiaries incurred nearly \$4,400 in Medicare expenditures PBPM in the year before the demonstration. They had an average of 1.8 hospital admissions and 2.9 ED visits per year.

IAH-eligible beneficiaries were more likely to be dually eligible, to be older, to have more chronic conditions, and to have a higher death rate than the average Medicare beneficiary. The average percentage of Medicare beneficiaries who were dually eligible in 2013 was 19 percent (CMS 2020). In 2012, 36 percent of beneficiaries who resided in the community (not a facility) were older than age 75, 26 percent had five or more chronic conditions, and 3 percent died over the course of the survey year (CMS 2012). IAH-eligible beneficiaries also struggled with daily activities at a higher rate than the average Medicare beneficiary. Only 12 percent of Medicare beneficiaries who resided in the community reported difficulties in performing three or more ADLs without human assistance or special equipment, such as a walker or grab bar (CMS 2012).

**Exhibit A.14. Demographic characteristics and health status, Medicare expenditures, and service use of beneficiaries who were eligible for IAH and treated by IAH practices in the year before the demonstration**

Variable name	Value for beneficiaries eligible for IAH in the year before the demonstration
<b>Demographic characteristics and health status</b>	
Percentage age 80 or older	51.7
Percentage dually eligible for Medicare and Medicaid	40.1
Average HCC score	3.5
Percentage with 10 or more chronic conditions	42.7
Percentage requiring human assistance with at least five activities of daily living	55.0
12-month death rate (percentage)	18.1
<b>Average Medicare expenditures per beneficiary per month</b>	
Total	\$4,397
Inpatient hospital services	\$1,741
Skilled nursing facility services	\$605
Home health (Parts A and B)	\$781
Hospice services	\$153
Outpatient services	\$253
Clinician/supplier services	\$715
Durable medical equipment	\$150
<b>Average numbers of key health service use events per beneficiary per year</b>	
Number of hospital admissions <sup>a</sup>	1.8
Number of potentially avoidable hospital admissions <sup>b</sup>	0.5
Number of ED visits	2.9
Probability (as a percentage) of having a qualifying hospital discharge and unplanned readmission within 30 days of discharge	19.6

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse for IAH practices that participated in Year 6.

<sup>a</sup> The number of hospital admissions includes observation stays.

<sup>b</sup> The number of potentially avoidable hospital admissions includes observation stays. A potentially avoidable hospital admission is one in which appropriate primary and specialty care may prevent or reduce the need for a hospital admission.

ED = emergency department; HCC = Hierarchical Condition Category.



## 4. Identifying the comparison group

In this chapter, we begin by describing how we used Medicare administrative data to identify a potential comparison group of beneficiaries who were eligible for the demonstration, lived in the same area as the IAH beneficiaries, and did not receive home-based primary care. Next, we present the methods and results of propensity score matching. Finally, we present the number of IAH and comparison beneficiaries and eligible months in the evaluation sample.

### 4.1. Potential comparison group

#### 4.1.1. Identifying the potential comparison group

To identify the potential comparison group beneficiaries, we relied on administrative data. We identified a set of potential comparison beneficiaries from each state in each year. We based our analyses on data for two pre-demonstration years and seven demonstration years. Beneficiaries who had no visits to any of the demonstration practices in the study year and met all demonstration eligibility criteria were eligible to be in the potential comparison group for all sites in that state in that year. For example, a beneficiary who lived in Michigan, had no visits from any IAH practice, and met all demonstration eligibility criteria in Year 2 was in the potential comparison group for Flint and Lansing. We refer to these comparison groups as potential because we identified the final comparison groups using propensity score matching (described later in this chapter). Because we sought to compare beneficiaries who primarily received in-home physician care with those who did not receive such care, we excluded from the potential comparison group all beneficiaries who had two or more home visits from any clinician (in person or via telehealth) during or after their first month of eligibility through the end of the study year. In addition, we excluded all beneficiaries who had any visit from an IAH practice in the study year. As with the IAH beneficiaries, we did not assess whether potential comparison beneficiaries had home visits before the first month of eligibility.

In addition, to control for possible geographic variation in practice styles, access to services, and costs, we restricted our comparison groups to beneficiaries who lived in the ZIP codes served by the demonstration practices. The list of ZIP codes served by a demonstration practice in a given year reflected all ZIP codes in which the practice's IAH beneficiaries lived in that year, according to beneficiary address information in Medicare administrative data. For example, if a site operated in one state and had at least one IAH beneficiary who lived in each of 57 ZIP codes in that state during demonstration Year 1, the potential comparison group for that site in Year 1 included all beneficiaries who met demonstration eligibility requirements, had no visits to any demonstration practice in that year, had no more than one home-based primary care visit in that year, and lived in one of those ZIP codes. We used this ZIP code-based restriction for all practices in all years.

For the practices located in states that had two demonstration practices (Flint and Lansing in Michigan in Years 1 to 9; Brooklyn and Long Island in New York in Years 1 to 7; and Austin and Dallas in Texas in Years 1 to 5), some ZIP codes contained IAH beneficiaries for two practices. We could not simply restrict potential comparison beneficiaries only to those living in the ZIP codes represented by beneficiaries served by the IAH practice in a given year, because it would have allowed a single potential comparison beneficiary to be selected as a matched comparison for two IAH beneficiaries in different practices. In those cases, we identified the potential comparison group by conducting a preliminary propensity score matching (using the same model to predict treatment status we describe below) to split the comparison sample into two potential comparison groups.<sup>19</sup> For each pair of sites located in the same state, we included in the preliminary model all of the IAH beneficiaries in those two sites as well as all beneficiaries in the comparison pool for both sites after applying the ZIP code restriction. Each comparison beneficiary was matched to an IAH beneficiary in one of the two sites; this process determined the site potential comparison pool to which the beneficiary was assigned. After using preliminary matching to split the overlapping comparison sample into two potential comparison groups (one group per practice), we matched IAH beneficiaries to the potential comparison group for each practice using the same approach as for other sites.

As with IAH beneficiaries, we again identified beneficiaries in the matched comparison group in earlier demonstration years as potential comparison beneficiaries if they met all IAH eligibility requirements in Year 9.

#### **4.1.2. Examination of how the potential comparison group differs from the IAH group**

IAH practices care for only a small share of IAH-eligible beneficiaries in the areas where those practices operate. For example, in Year 8, there were 3,342 IAH beneficiaries and 79,535 potential comparison beneficiaries who resided in the same markets as IAH beneficiaries. The factors that lead a beneficiary to begin home-based primary care with an IAH practice are likely complex, varied, and not measurable in the data sources available for the evaluation. These factors may include a recent change in the beneficiary's health or functional status; physical or financial barriers the beneficiary faces when leaving home to receive health care; the beneficiary's preference for a more palliative or more aggressive style of health care; and whether the beneficiary feels comfortable having a health care provider come to their residence. If IAH practices care for beneficiaries who differ in measurable ways from other IAH-eligible beneficiaries in the same market, there could be differences in unmeasurable factors between the IAH and matched comparison groups, which we discuss in the next section. Therefore, using data from Year 8, we examined how IAH beneficiaries—that is, IAH-eligible patients of IAH practices—differed from other IAH-

<sup>19</sup> Conducting a preliminary match typically provides a better match in both sites than using a random split, because it ensures that the covariate distribution for the pool of eligible comparison beneficiaries is closely aligned with the covariate distribution for the treatment beneficiaries at each of the two practices.

eligible beneficiaries in the same markets. For this analysis, we examined all variables for these two groups before using the same variables to select the comparison group via propensity score matching (Exhibit A.15). We also examined Medicare expenditures.

Relative to the potential comparison group of other IAH-eligible beneficiaries in the same markets, IAH beneficiaries were more than 50 percent more likely to (1) have had their last hospital admission at least four months before becoming eligible for IAH in Year 8 and (2) have met the IAH eligibility criteria in the first month of the demonstration year (January 2021). IAH beneficiaries were twice as likely as the potential comparison group to be on Medicaid. They were also much more likely to be younger than 65 years of age and have qualified for Medicare originally due to a disability. IAH beneficiaries were in areas that were more socially disadvantaged according to the Area Deprivation Index (ADI).

At the time they became IAH-eligible in Year 8, IAH beneficiaries had poorer health and functional status than potential comparison beneficiaries. For example, a larger share of IAH beneficiaries needed help from another person with five or all six ADLs than potential comparison beneficiaries (69.2 percent versus 60.5 percent), and they had a higher mean HCC score (4.7 versus 4.0). When looking at conditions where there was a large gap in the prevalence between IAH and potential comparison beneficiaries, typically, IAH beneficiaries had a higher prevalence. The largest gaps were for mental or cognitive disorders (such as dementia, depression, and schizophrenia), malnutrition, pressure ulcers, and quadriplegia and paraplegia. During Year 8, IAH beneficiaries had much higher Medicare expenditures PBPM for home health, DME, and hospice services. However, they had lower total Medicare PBPM expenditures relative to the potential comparison beneficiaries largely because of lower inpatient, SNF, and outpatient spending.

These results provide no evidence that IAH practices selected a healthier or wealthier patient population compared with other IAH-eligible beneficiaries in the same area. Instead, IAH-eligible patients of IAH practices have poorer health and functional status and greater levels of social need than other IAH-eligible beneficiaries in the same area. These measurable differences suggest the possibility that the IAH and matched comparison groups could differ in ways we did not measure, even after propensity score matching. We discuss these differences further in Chapter 4 of the report.

**Exhibit A.15. Characteristics of potential comparison beneficiaries and IAH beneficiaries, Year 8**

Variable	Potential comparison group	IAH beneficiaries	Relative Difference
<b>Eligibility for the demonstration</b>			
<b>Number of months since most recent hospital admission, percentage</b>			
One	58.3	41.4	-29.0%
Two or three	15.3	16.9	10.6%
Four or more	26.5	41.7	57.6%
<b>Month of the demonstration year that beneficiary met eligibility criteria, percentage</b>			
Month 1	40.1	61.7	53.7%
Months 2 to 6	29.6	23.1	-22.0%
Months 7 to 12	30.3	15.2	-49.7%
Observation stay and no hospital admission in previous 12 months	6.4	8.0	25.4%
<b>Demographic characteristics</b>			
Female	59.8	65.0	8.6%
Dually eligible for Medicare and Medicaid	21.3	44.1	107.3%
<b>Age, percentage</b>			
Younger than 65	10.8	20.4	89.4%
65 to 79	43.8	38.1	-13.1%
80 or older	45.4	41.5	-8.6%
<b>Original reason for Medicare entitlement, percentage</b>			
Age	75.0	56.9	-24.0%
Disability	23.0	41.4	80.1%
ESRD or ESRD and disability	2.1	1.7	-18.0%
<b>Level of disadvantage in the beneficiary's 9-digit ZIP code</b>			
Area Deprivation Index	49.0	59.5	21.4%
<b>Number of ADLs requiring human assistance, percentage</b>			
Two	10.7	6.0	-43.5%
Three or four	28.9	24.7	-14.3%
Five or six	60.5	69.2	14.5%
Missing information about feeding ADL	9.2	21.5	133.5%
<b>Health status</b>			
<b>HCC</b>			
HCC risk score	4.0	4.7	16.6%
HCC 2, 6, 46, 47, 186, immune deficiency	29.3	31.5	7.4%
HCC 8, metastatic cancer	5.4	1.9	-64.9%
HCC 9–10, lung, lymphoma, and other cancers	6.4	3.6	-43.1%

EVALUATION OF YEAR 9 OF THE IAH DEMONSTRATION - APPENDIX A

Exhibit A.15 (continued)

Variable	Potential comparison group	IAH beneficiaries	Relative Difference
HCC 11–12, colorectal, bladder, breast, prostate, and other cancers	11.7	8.0	-31.9%
HCC 18, diabetes with chronic complications	38.4	42.8	11.4%
HCC 21, protein-calorie malnutrition	17.2	28.4	65.6%
HCC 22, morbid obesity	16.5	23.1	39.9%
HCC 27, end-stage liver disease	2.0	1.1	-43.8%
HCC 28–29, cirrhosis of liver and chronic hepatitis	3.0	2.6	-12.8%
HCC 46, severe hematological disorders	1.8	1.2	-32.4%
HCC 48, coagulation defects and other specified hematological disorders	21.6	16.2	-24.9%
HCC 51, dementia with complications	7.3	12.8	73.9%
HCC 52, dementia without complications	18.8	26.8	42.7%
HCC 54–55, drug/alcohol psychosis and drug/alcohol dependence	8.0	8.7	9.0%
HCC 57–58, schizophrenia, major depressive, bipolar, and paranoid disorders	25.5	36.2	42.0%
HCC 70–71, quadriplegia, paraplegia	3.1	10.2	233.7%
HCC 72, spinal cord disorders/injuries	3.0	2.0	-31.7%
HCC 85, congestive heart failure	46.7	54.6	17.0%
HCC 96, specified heart arrhythmias	42.7	38.8	-9.3%
HCC 103–104, hemiplegia/hemiparesis, monoplegia, other paralytic syndromes	10.4	15.5	48.1%
HCC 106, atherosclerosis of the extremities with ulceration or gangrene	5.2	5.1	-1.0%
HCC 107–108, vascular disease with or without complications	45.4	54.4	19.8%
HCC 111, chronic obstructive pulmonary disease	31.0	39.5	27.6%
HCC 134, dialysis status	6.4	5.3	-17.2%
HCC 136–138, chronic kidney disease, stages 3–5	10.1	14.4	42.6%
HCC 139–140, chronic kidney disease stages 1–2, unspecified renal failure	4.2	6.5	57.2%
HCC 157–159, pressure ulcer of skin with necrosis or skin loss	9.6	22.6	134.4%
<b>Number of chronic conditions measured by Chronic Conditions Warehouse</b>			
Fewer than six	10.3	8.3	-19.6%
Six to nine	40.7	36.1	-11.4%
More than nine	49.0	55.7	13.6%
<b>Other measures of health status</b>			
Anemia	18.8	21.2	13.2%

Exhibit A.15 (continued)

Variable	Potential comparison group	IAH beneficiaries	Relative Difference
Depression	51.6	63.3	22.6%
Fluid and electrolyte disorders	45.0	48.5	7.6%
Diagnosis of chronically critically ill or medically complex	43.3	47.1	8.9%
Complication or comorbidity or major complication or comorbidity during the most recent hospital admission	65.6	66.6	1.6%
<b>Medicare expenditures per beneficiary per month</b>			
Total	\$5,894	\$5,475	-7.1%
Inpatient	\$2,645	\$2,342	-11.4%
Home health services	\$504	\$841	66.8%
Outpatient	\$581	\$374	-35.7%
Skilled nursing facility	\$967	\$659	-31.9%
Clinician/supplier	\$977	\$908	-7.1%
Hospice	\$116	\$205	76.7%
Durable medical equipment	\$103	\$147	42.1%

Source: Medicare claims and enrollment data obtained from the Chronic Conditions Warehouse for IAH and matched comparison group beneficiaries in all IAH practices that participated in Year 8.

Notes: For more information about the measures in this table, see section 4.2 of this appendix.

ADLs = activities of daily living; ESRD = end-stage renal disease; HCC = Hierarchical Condition Category.

## 4.2. Propensity score matching methods

For each analysis year before and after the demonstration began, we used propensity score matching to create a comparison group of nonparticipants similar in observable characteristics to IAH beneficiaries but who did not receive home-based primary care. The goals of matching were twofold. First, we sought to minimize nonrandom selection of people in the IAH group by constructing a matched comparison group that appeared similar to the treatment group on key observable characteristics that affect treatment status (such as receipt of home-based primary care from an IAH practice) and outcomes. Subject to that constraint, we then sought to maximize the size of the comparison group to increase statistical efficiency. For the IAH demonstration, key characteristics for matching included those that determined eligibility for the demonstration and measures of health status, health trajectory, and other personal characteristics observable in administrative data that predict health care expenditures. Limiting the comparison group to Medicare beneficiaries who closely matched the observed characteristics of the IAH group may also have reduced differences between the two groups on unobserved characteristics if those characteristics were correlated with matching variables.

We conducted matching for the entire IAH group, which consisted of beneficiaries who met the eligibility and attribution criteria based on administrative data. For Year

9, for example, we matched 2,620 IAH beneficiaries on observable characteristics with beneficiaries who were similar and lived in the same geographic area but did not receive home-based primary care. We matched each site separately, including each member of the Richmond-based consortium. We created a comparison group for each practice by estimating a propensity score equation using data for the IAH group and the potential comparison group, and then using the results to find the best matches for each IAH beneficiary.

We used demographic and health-related variables to match beneficiaries in the IAH group with comparison beneficiaries. We used only one measure for exact matching: the number of months since the beneficiary's last hospital admission (one, two or three, or four or more months). Exact matching means that an IAH beneficiary could be matched only to potential comparison beneficiaries who had the same value of that variable. We chose this measure for exact matching because expenditures and use—our key outcomes of interest—tend to be substantially higher in the months after a hospital admission. Preliminary data analyses indicated that adding other exact matching variables would likely result in dissimilarities on other key characteristics, such as disability. Therefore, we chose not to add other exact matching variables. We used two other measures related to eligibility for the demonstration as ordinary matching variables: (1) because a beneficiary can enter the sample at any time in a given year, we used a categorical measure of the month the beneficiary met eligibility criteria (months 1, 2 to 6, or 7 to 12); and (2) because beneficiaries who had an observation stay may have been less acutely ill than those with a hospital admission, we used whether the beneficiary had an observation stay but not a hospital admission in the prior year. We included several demographic and enrollment variables as well as the number of ADLs (two, three or four, or five or six) in the matching model but did not seek exact matches for them. We used an indicator variable to identify beneficiaries with missing information for feeding assistance.

We also used various measures of health status in the matching model. We measured individual HCCs using each beneficiary's claims history for the 12 months before the date of eligibility for the demonstration in a given year. Beneficiaries who meet IAH eligibility criteria are at much higher risk of death in a given year than the average Medicare FFS beneficiary, and expenditures in the year before death are sometimes substantially higher than in other years. To increase the likelihood that the comparison group was as similar as possible to the IAH beneficiaries in health status measures that predict death, we matched the IAH and comparison beneficiaries on risk factors for death. After reviewing the literature on death among Medicare beneficiaries, we selected chronic conditions or diagnoses that were significant predictors of death for use in matching. We included an HCC in the matching equation if Gagne et al. (2011) had identified a diagnosis code as predicting death among elderly Medicare beneficiaries with low income. We collapsed several of the individual HCCs based on the type of condition, frequency in the IAH group, and a

relative factor, the last of which represents the contribution of that HCC to the overall HCC risk score.<sup>20,21,22</sup> Beginning in Year 7, we included individual HCCs for morbid obesity and immune deficiency, because they were identified as risk factors for negative outcomes resulting from COVID-19 infection (Bosworth et al., 2021). We also used the HCC risk score itself as a matching variable. Additional details about how we calculated the HCC score and HCC indicators are available in Chapter 5 of this appendix.

In addition to the HCCs included in the matching equation based on Gagne et al. (2011) and Bosworth et al. (2021), we included an HCC indicator of pressure ulcers because a large share of the IAH population has poor functional status and could be at higher-than-average risk for a pressure ulcer. We included three other conditions not measured by HCCs: anemia, depression, and electrolyte disorders. Gagne et al. (2011) identified anemia and electrolyte disorders as predictive of death.

We included two other measures of health status using diagnosis codes from the beneficiary's most recent hospital admission in the past year. The first measure indicated whether the Medicare Severity Diagnosis Related Group included a complicating condition or major complicating condition. The second measure indicated whether, according to the diagnosis in the claim, the beneficiary was chronically critically ill or medically complex (Kandilov et al. 2014).

We did not match on previous health care expenditures or health care use, such as type of post-acute care (including source of ADL assessment data) or number of hospital admissions. This was because we were interested in ascertaining whether patients receiving home-based primary care from IAH practices even before the demonstration began were experiencing lower levels of expenditures and use than similarly frail and disabled Medicare beneficiaries who were not receiving in-home primary care. If receiving home-based primary care did result in lower expenditures and hospital use during the pre-demonstration period, matching beneficiaries in the year before the demonstration using utilization experience would yield a comparison group that was healthier, on average, than the IAH group. Thus, a comparison of the two groups would not provide an estimate of the difference in expenditures and use for beneficiaries with equal health care needs resulting from the receipt of home-based primary care. Rather, it would test whether there were increasing differences in the current year between the level of expenditures and use for an IAH group that

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<sup>20</sup> For example, we combined cirrhosis of the liver (HCC 28) and chronic hepatitis (HCC 29) into a single indicator for matching but did not combine them with end-stage liver disease (HCC 27). Less than 2 percent of the treatment group had cirrhosis of the liver or chronic hepatitis; the relative factor for those conditions was less than half of the relative factor for end-stage liver disease.

<sup>21</sup> Table 9 of the "Announcement of Calendar Year (CY) 2012 Medicare Advantage Capitation Rates and Medicare Advantage and Part D Payment Policies and Final Call Letter" lists the relative factor for each HCC. Available at <https://www.cms.gov/Medicare/Health-Plans/MedicareAdvtgSpecRateStats/Downloads/Announcement2012.pdf>.

<sup>22</sup> We used software version V2119 to calculate HCC scores for beneficiaries in Year 8, and incorporated 2021 updates from version 10 of the *International Classification of Diseases*.



would be sicker, on average, than the comparison group with the same level of expenditures and use in the previous year. Similarly, if receiving home-based primary care affected whether a beneficiary received a particular type of post-acute care (such as home health care versus care in a skilled nursing facility), matching beneficiaries on prior use of post-acute care or source of ADL assessment data would be problematic.

We did not use COVID-19 diagnosis as a matching variable because being in the IAH group could have affected the probability that a beneficiary was diagnosed with COVID-19. For example, IAH beneficiaries may disproportionately use home health rather than SNFs for post-acute care, lowering their risk of infection. Or if IAH practices had a more aggressive COVID-19 testing strategy than other primary care providers, then IAH beneficiaries diagnosed with COVID-19 might have had relatively less severe illness than comparison beneficiaries diagnosed with COVID-19. We wanted to be able to observe whether the prevalence of COVID-19 varied for the IAH and comparison groups. As we discuss in Chapter 6 of this appendix, we estimated sensitivity analyses controlling for COVID-19 diagnosis and COVID-19 hospitalization.

More information about variables used in propensity score matching is available upon request.

### 4.3. Results of propensity score matching

The standardized difference in means is a standard statistic used to assess similarities between the treatment group and the final matched comparison group (Stuart 2010). The literature suggests that a standardized difference of less than 0.25 is an appropriate threshold for determining that the treatment and comparison groups are well matched on a particular variable (Rubin 2001). We applied a more stringent standard of 0.10 for our matching. We examined the matching results for the variables used in the matching algorithm and additional variables, such as individual HCCs aggregated with other HCCs in the matching equation (for example, cirrhosis of the liver and chronic hepatitis).

Across all seven sites together (treating the three Richmond-based consortium sites as one), the absolute value of the standardized difference in Year 9 was less than 0.10 on all matching variables and nonmatching variables (Exhibit A.16). All seven sites individually had standardized differences of less than 0.10 on all of the matching variables. Furthermore, all seven sites had standardized differences of less than 0.25 on all nonmatching variables with the exception of acquired hypothyroidism for the Lansing site and schizophrenia for the Milwaukee site. Though COVID diagnosis was not used as a matching variable, the two groups were well-balanced on this indicator; the standardized difference was -0.047 in Year 9.

**Exhibit A.16. Characteristics of potential comparison beneficiaries, matched comparison beneficiaries, and IAH beneficiaries, Year 9**

Variable	Potential comparison group	Matched comparison group	IAH beneficiaries	Standardized difference
<b>Eligibility for the demonstration</b>				
<b>Number of months since most recent hospital admission, percentage<sup>a</sup></b>				
One	57.0	37.3	37.3	0.000
Two or three	15.5	19.5	19.5	0.000
Four or more	27.4	43.2	43.2	0.000
<b>Month of the demonstration year that beneficiary met eligibility criteria, percentage<sup>b</sup></b>				
Month 1	41.3	67.5	65.7	-0.036
Months 2 to 6	28.7	19.5	20.5	0.024
Months 7 to 12	30.1	13.0	13.7	0.021
Observation stay and no hospital admission in previous 12 months	6.7	9.0	8.8	-0.006
<b>Demographic characteristics</b>				
Female	60.0	64.7	64.7	0.001
Dually eligible for Medicare and Medicaid	21.7	42.5	43.5	0.019
<b>Age, percentage</b>				
Younger than 65	9.7	18.8	19.4	0.017
65 to 79	43.7	38.6	38.9	0.006
80 or older	46.5	42.6	41.6	-0.019
<b>Original reason for Medicare entitlement, percentage</b>				
Age	75.6	58.1	57.2	-0.018
Disability	22.5	40.7	41.8	0.022
ESRD or ESRD and disability	1.9	1.2	1.0	-0.017
<b>Number of ADLs requiring human assistance, percentage</b>				
Two	10.3	6.2	6.0	-0.007
Three or four	28.7	27.6	26.7	-0.019
Five or six	61.0	66.2	67.3	0.022
Missing information about feeding ADL	9.1	19.9	21.3	0.036
<b>Health status</b>				
<b>HCC</b>				
HCC risk score	408.6	465.3	470.8	0.027
HCC 2, 6, 46, 47, 186, immune deficiency	29.7	31.8	32.9	0.024
HCC 8, metastatic cancer	5.3	1.6	1.7	0.006
HCC 9–10, lung, lymphoma, and other cancers	6.6	4.3	3.9	-0.020
HCC 11–12, colorectal, bladder, breast, prostate, and other cancers	12.2	8.2	7.9	-0.009

Exhibit A.16. (continued)

Variable	Potential comparison group	Matched comparison group	IAH beneficiaries	Standardized difference
HCC 18, diabetes with chronic complications	38.4	42.8	42.4	-0.007
HCC 21, protein-calorie malnutrition	18.4	27.2	28.3	0.025
HCC 22, morbid obesity	16.7	22.1	22.1	0.000
HCC 27, end-stage liver disease	1.9	1.2	1.1	-0.011
HCC 28–29, cirrhosis of liver and chronic hepatitis	3.0	2.9	2.7	-0.016
HCC 46, severe hematological disorders	1.9	1.1	1.2	0.007
HCC 48, coagulation defects and other specified hematological disorders	22.1	17.5	16.9	-0.017
HCC 51, dementia with complications	7.9	13.0	13.4	0.012
HCC 52, dementia without complications	18.7	27.5	26.8	-0.016
HCC 54–55, drug/alcohol psychosis and drug/alcohol dependence	8.1	9.2	9.2	0.002
HCC 57–58, schizophrenia, major depressive, bipolar, and paranoid disorders	27.0	37.1	36.7	-0.008
HCC 70–71, quadriplegia, paraplegia	3.3	10.9	12.0	0.040
HCC 72, spinal cord disorders/injuries	3.3	2.6	2.6	0.001
HCC 85, congestive heart failure	47.4	56.3	55.6	-0.014
HCC 96, specified heart arrhythmias	43.3	38.2	37.4	-0.016
HCC 103–104, hemiplegia/hemiparesis, monoplegia, other paralytic syndromes	10.5	15.8	15.8	-0.001
HCC 106, atherosclerosis of the extremities with ulceration or gangrene	5.2	5.3	5.2	-0.002
HCC 107–108, vascular disease with or without complications	47.3	54.2	53.5	-0.015
HCC 111, chronic obstructive pulmonary disease	31.1	37.9	38.6	0.015
HCC 134, dialysis status	6.1	4.6	4.3	-0.013
HCC 136–138, chronic kidney disease, stages 3–5	10.6	14.1	14.3	0.006
HCC 139–140, chronic kidney disease stages 1–2, unspecified renal failure	4.3	6.1	6.4	0.011
HCC 157–159, pressure ulcer of skin with necrosis or skin loss	10.4	22.3	23.5	0.033
<b>Number of chronic conditions measured by Chronic Conditions Warehouse</b>				
Fewer than six	9.8	8.0	8.8	0.030
Six to nine	40.7	35.4	35.6	0.003
More than nine	49.5	56.6	55.6	-0.019

Exhibit A.16. (continued)

Variable	Potential comparison group	Matched comparison group	IAH beneficiaries	Standardized difference
<b>Other measures of health status</b>				
Anemia <sup>c</sup>	19.7	20.8	20.6	-0.003
Depression	51.8	63.8	63.5	-0.006
Fluid and electrolyte disorders <sup>c</sup>	44.8	46.1	46.3	0.004
Diagnosis of chronically critically ill or medically complex <sup>d</sup>	42.6	48.1	48.1	0.000
Complicating condition or major complicating condition during the most recent hospital admission	65.8	66.3	66.1	-0.003

Source: Medicare claims and enrollment data obtained from the Chronic Conditions Warehouse for IAH and matched comparison group beneficiaries in all IAH practices that participated in demonstration Year 7.

Notes: The final sample sizes in Year 9 were 2,620 IAH beneficiaries and 10,703 matched comparison beneficiaries. The number of weighted matched comparison beneficiaries equaled the number of IAH beneficiaries.

<sup>a</sup> Variable used for exact matching.

<sup>b</sup> Month refers to the first month in the demonstration year after the beneficiary met eligibility criteria. For example, if a beneficiary had a qualifying admission and rehabilitation services in one or more months before the demonstration, the month 1 group included that person. In Years 6 to 9, month 1 was January.

<sup>c</sup> Measured using claims from the most recent hospital admission or observation stay in the year before the demonstration eligibility date. We drew diagnosis codes for these conditions from Gagne et al. (2011).

<sup>d</sup> Measured using diagnoses from the most recent hospital admission in the year before the demonstration eligibility date. We drew diagnosis codes from Kandilov et al. (2014).

ADLs = activities of daily living; ESRD = end-stage renal disease; HCC = Hierarchical Condition Category.

Most subgroups for which we estimated effects of IAH were relatively well-balanced. We examined balance for the following subgroups: number of ADLs requiring human assistance (2 to 4 and 5 to 6), dual status (dual and non-dual), original reason for Medicare entitlement (age and reason other than age), and residence in a more or less disadvantaged area. Nearly all variables across all subgroups had standardized differences between -0.15 and 0.15.

#### 4.4. Number of beneficiaries and eligible months

Beneficiaries in both the IAH group and comparison group were analyzed from the month they became eligible for the demonstration and observed for the remaining months in a given demonstration year. Over the nine years of the demonstration, the number of IAH beneficiaries varied; for each IAH beneficiary, we matched up to five comparison beneficiaries. On average, each IAH beneficiary matched to four comparison beneficiaries.

Across the demonstration years, the average number of eligible months for the comparison beneficiaries was slightly smaller than among the IAH beneficiaries

(Exhibits A.18 through A.21). This difference arose because the comparison beneficiaries were more likely to die during the demonstration year than the IAH beneficiaries (the rate of death in Year 9 was 17.7 percent for IAH beneficiaries and 25.7 percent for comparison beneficiaries), and the IAH beneficiaries were more likely to qualify for the demonstration earlier in the 12-month period than the comparison beneficiaries. To address any possible concerns that this difference might cause, we incorporated an eligibility fraction into the weighting design for regressions, in which the eligibility weight reflected the number of months eligible for the demonstration in a given year. For example, a beneficiary eligible for the demonstration for 6 months in Year 9 had half the weight of a beneficiary eligible for the demonstration for 12 months in Year 9. Using an eligibility fraction in the weight ensured that each beneficiary's contribution to the estimation was proportionate to how long we observed that person during a given year. In addition, we used the following as matching and control variables: number of months since most recent hospital admission and month of the demonstration year that the beneficiary met the eligibility criteria. In this way, we accounted for differences in the time between when beneficiaries met the service use criteria required for demonstration eligibility and their eligibility date. Those who qualified in the first month may have met both the service use criteria up to one year before the demonstration year began, and those who qualified in later months met at least one of the two service use criteria in the month immediately before the eligibility date. Chapter 6 of this appendix provides additional details about weights and control variables.

**Exhibit A.17. Analysis sample, by years, practices that participated in Years 1 to 5**

	Two years before the demonstration	One year before the demonstration	Year 1	Year 2	Year 3	Year 4	Year 5
Number of IAH beneficiaries	6,837	7,367	8,216	7,266	7,564	9,504	9,958
Total number of eligible months for IAH beneficiaries	65,781	70,591	79,396	69,768	72,215	90,223	95,003
Average number of eligible months per IAH beneficiary	9.6	9.6	9.7	9.6	9.5	9.5	9.5
Number of comparison beneficiaries	29,517	31,888	33,916	32,248	31,259	38,365	41,387
Total number of eligible months for comparison beneficiaries	264,558	286,314	303,770	293,081	278,015	335,250	363,251
Average number of eligible months per comparison beneficiary	9.0	9.0	9.0	9.1	8.9	8.7	8.8

Source: Medicare claims and enrollment data obtained from the Chronic Conditions Warehouse for IAH and matched comparison group beneficiaries in all IAH practices that participated in Year 5.

Note: This table reflects the sample we used to estimate the effects of the IAH payment incentive in Years 1 to 5.

**Exhibit A.18. Analysis sample, by years, practices that participated in Year 6**

	Two years before the demonstration	One year before the demonstration	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Number of IAH beneficiaries	5,524	5,826	7,037	6,266	6,626	8,487	9,006	7,993
Total number of eligible months for IAH beneficiaries	53,071	55,802	67,596	59,993	63,068	80,595	85,611	77,224
Average number of eligible months per IAH beneficiary	9.6	9.6	9.6	9.6	9.5	9.5	9.5	9.7
Number of comparison beneficiaries	23,839	25,089	28,325	27,315	26,630	33,348	36,707	32,496
Total number of eligible months for comparison beneficiaries	212,510	225,531	251,398	247,050	235,762	291,711	320,428	291,352
Average number of eligible months per comparison beneficiary	8.9	9.0	8.9	9.0	8.9	8.7	8.7	9.0

Source: Medicare claims and enrollment data obtained from the Chronic Conditions Warehouse for IAH and matched comparison group beneficiaries in all IAH practices that participated in Year 6.

Note: This table reflects the sample we used to estimate the effects of the IAH payment incentive in Year 6.

**Exhibit A.19. Analysis sample, by years, practices that participated in Year 7**

	Two years before the demonstration	One year before the demonstration	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Number of IAH beneficiaries	4,693	4,944	6,026	5,034	5,202	6,633	6,896	5,907	5,058
Total number of eligible months for IAH beneficiaries	45,364	47,635	58,387	48,555	49,830	63,668	66,346	56,890	49,301
Average number of eligible months per IAH beneficiary	9.6	9.6	9.7	9.6	9.6	9.6	9.6	9.6	9.7
Number of comparison beneficiaries	20,395	21,536	24,240	22,373	20,800	26,026	28,489	24,526	20,831
Total number of eligible months for comparison beneficiaries	182,421	194,836	216,825	204,016	185,186	228,864	251,438	218,136	182,112
Average number of eligible months per comparison beneficiary	8.9	9.0	8.9	9.1	8.9	8.8	8.8	8.9	8.7

Source: Medicare claims and enrollment data obtained from the Chronic Conditions Warehouse for IAH and matched comparison group beneficiaries in all IAH practices that participated in Year 7.

Note: This table reflects the sample we used to estimate the effects of IAH in Year 7.



**Exhibit A.20. Analysis sample, by years, practices that participated in Years 8 and 9**

	Two years before the demonstration	One year before the demonstration	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9
Number of IAH beneficiaries	4,294	4,484	5,269	4,226	4,318	5,194	5,490	5,025	4,168	3,342	2,620
Total number of eligible months for IAH beneficiaries	41,519	43,275	51,123	40,782	41,446	50,222	52,809	48,247	40,276	31,048	24,966
Average number of eligible months per IAH beneficiary	9.7	9.7	9.7	9.7	9.6	9.7	9.6	9.6	9.7	9.3	9.5
Number of comparison beneficiaries	18,597	19,436	20,745	18,756	16,993	19,924	22,348	20,765	17,032	13,525	10,703
Total number of eligible months for comparison beneficiaries	166,677	175,955	185,922	171,451	152,174	177,333	196,799	184,314	148,125	111,949	90,842
Average number of eligible months per comparison beneficiary	9.0	9.1	9.0	9.1	9.0	8.9	8.8	8.9	8.7	8.3	8.5

Source: Medicare claims and enrollment data obtained from the Chronic Conditions Warehouse for IAH and matched comparison group beneficiaries in all IAH practices that participated in Years 8 and 9.

Note: This table reflects the sample we used to estimate the effects of IAH in Years 8 and 9.

## 5. Medicare data and measures

In this chapter, we describe the data sources and measures we used in our analyses of the effect of the demonstration.

We constructed our yearly analytic files with observations at the beneficiary year level. We drew data for determining demonstration eligibility and measuring outcomes in the analytic files from several sources (Exhibit A.21). We accessed all data through the Chronic Conditions Warehouse Data Enclave.

**Exhibit A.21. Data sources**

Data	Demographic characteristics	Chronic conditions	Activities of daily living	Service use: Demonstration eligibility	Service use: Outcome measures	Health outcomes
Medicare enrollment database	✓					✓
Master beneficiary summary file		✓				
Inpatient claims				✓	✓	
Outpatient claims				✓	✓	
Clinician/supplier claims				✓	✓	
Home health agency claims				✓	✓	
Skilled nursing facility claims				✓	✓	
Hospice claims				✓	✓	
Durable medical equipment claims					✓	
IRF-PAI <sup>a</sup>			✓			
MDS			✓		✓	
OASIS			✓			
Timeline file						✓
Area Deprivation Index	✓					

Source: Medicare claims and enrollment data.

<sup>a</sup> This instrument includes inpatient rehabilitation hospitals and rehabilitation units and excludes long-term care hospitals.

IRF-PAI = Inpatient Rehabilitation Facility Patient Assessment Instrument; MDS = Minimum Data Set; OASIS = Outcome and Assessment Information Set.

### 5.1. HCC score and indicators

To account for differences in health status and the differential risks of incurring high Medicare expenditures, we used the CMS-HCC risk-adjustment model to create HCC

scores and indicators. To estimate the HCC scores, we used a 12-month look-back period for Medicare claims to obtain diagnosis information. Because the claims-based eligibility dates for IAH and comparison beneficiaries can vary for a specific pre-demonstration or demonstration year, the 12-month look-back period also varied depending on the beneficiaries' eligibility dates. For each beneficiary in the IAH and comparison groups, we estimated the HCC score by using the publicly available HCC software (CMS 2019) and information on demographics, Medicare eligibility, and dual eligibility status, as well as Medicare claims for the 12 months before the person's claims-based eligibility date. We used fewer than 12 months of Medicare claims if a beneficiary was not enrolled in Medicare for all 12 months.

As with all previous years of the demonstration, Year 9 HCC scores were calculated using HCC Version 21. This model was developed and calibrated for the Program of All-Inclusive Care for the Elderly population, which resembles the IAH-eligible population in being sicker and frailer than the average Medicare beneficiary. Though CMS ended support for Version 21 in 2019, we chose to continue using it in Year 9 rather than switching to the updated Version 24 to maintain consistency across years. CMS-HCC Model V24 is fundamentally different from V21. For example, V24 creates separate models for six segments of the population depending on the beneficiary's reason for Medicare entitlement and Medicaid status. Maintaining consistency is important, because our difference-in-differences approach uses data from all previous demonstration and pre-demonstration years when estimating the impacts in the latest demonstration year. It is possible that changing from Version 21 to Version 24 could affect IAH and comparison beneficiaries differently, which would pose a risk of bias in the study results. Although CMS ended support for Version 21, it continues to maintain the Version 21 code sets to include new codes to ensure they are up-to-date.

CMS has separate HCC models for beneficiaries residing in the community and those residing in an institution. We used the HCC score estimated by the community model for all beneficiaries in our sample. Beneficiaries cannot reside in an institution when they become eligible for the demonstration, so we did not use scores generated by the institutional model for any beneficiary. We also did not use the demographics-only model for new enrollees. Because of the service use requirements for the demonstration, all IAH-eligible beneficiaries had some claims history during the previous 12 months. Using any available diagnosis information in the HCC model should have provided a score that captured health status better than a demographics-only model. The specific scale of the HCC score should not have affected propensity score matching if the score was estimated similarly for both IAH and potential comparison beneficiaries; thus, we did not normalize or rescale HCC scores.

## 5.2. Dual eligibility

When we did propensity score matching for the full sample in all demonstration and pre-demonstration years, we measured dual eligibility using the monthly Part A and Part B state buy-in variables on Medicare enrollment data. We used this approach because Medicaid enrollment data were not available promptly enough for us to define dual eligibility using those data, and the evaluation began several years before the Medicare Beneficiary Summary File included monthly Medicare-Medicaid dual eligibility codes. If a beneficiary had state buy-in for Part A, Part B, or both in any month in a pre-demonstration or demonstration year, we identified that person as being dually eligible in that year. We used the same measure of dual eligibility as a control variable in the regression models for Medicare expenditures and other Medicare claims-based outcomes.

## 5.3. Residence in a more or less disadvantaged area

We used the ADI to distinguish between more or less disadvantaged areas. The ADI score ranks neighborhoods by socioeconomic disadvantage at the national level, with a higher score corresponding to a higher level of disadvantage. It includes factors for the theoretical domains of income, education, employment, and housing quality. We define residing in a more disadvantaged area as the beneficiary living in a 9-digit ZIP code with an ADI score at or above the 75th percentile across the United States. Residing in a less disadvantaged area reflects a score of less than 75. In this section, we describe how we constructed this measure in Year 8; the same approach applies to other years of the demonstration and the two pre-demonstration years. In Year 8, 36.4 percent of IAH beneficiaries lived in a more disadvantaged area compared with 32.6 percent of comparison beneficiaries.

We used beneficiaries' 9-digit ZIP code from the Medicare enrollment data. Since the ADI is measured at the Census block group level, we used the 9-digit ZIP code to ADI crosswalk from the Neighborhood Atlas, which was constructed to link to Census block groups. We used the 2015 ADI, which is based on socioeconomic variables from the American Community Survey in the previous five years, to ensure consistency over the long demonstration in measurement of living in a disadvantaged area. See <https://www.neighborhoodatlas.medicine.wisc.edu/> for more information about how ADI is calculated.

Across all years (two pre-demonstration and eight demonstration years), we were unable to find 1.95 percent of beneficiary 9-digit ZIP codes in the ADI crosswalk (a total of 5,272 9-digit ZIP codes). For these missing 9-digit ZIP codes, we matched them to the next observable ZIP-level, by creating ADI scores using aggregated data from a higher-level measure of ZIP code (eight, seven, six, or five digits). These measures were simple averages of all the 9-digit ZIP codes contained within that higher-level ZIP code. For example, if an IAH or comparison beneficiary had 30605-9999 as their 9-digit ZIP code and it was not listed in the crosswalk, there may be ZIP

codes with the same first 8 digits in the crosswalk. Therefore, we assigned this beneficiary to the average ADI score for all ZIP codes with those first eight digits. Of the 1.95 percent of unassigned 9-digit ZIP codes, we were able to assign 37 percent to an 8-digit aggregated ADI score, 13 percent to a 7-digit aggregated ADI score, 6 percent to a 6-digit ADI score, and 42 percent to a 5-digit aggregated ADI score. This left only 2 percent of the original 1.95 percent that we were unable to assign (or a total of 95 ZIP codes) and had to drop from the regression we estimated using the ADI measure; we did not exclude those observations from any other regression.

One limitation of using the ADI score to measure disadvantage is that, even though the ADI is a composite of 17 variables from the American Community Survey, the way it is constructed puts a large weight on only the area median home value (Hannan et al. 2023). Therefore, there are limitations to interpreting the ADI as a summary measure of deprivation across multiple dimensions. However, even if the ADI cannot be interpreted as a composite measure as originally intended, it still represents more disadvantaged areas, and the previous research that shows that the ADI is highly predictive of clinical outcomes still holds true.

#### 5.4. Outcome variables

We measured outcomes for the period that beneficiaries were eligible during a given pre-demonstration or demonstration year, which started from the date of eligibility through the end of the demonstration year or date of death. Therefore, the eligibility period differed across beneficiaries, depending on their eligibility start dates and death dates.

We used four groups of measures for the regression analysis of outcomes in the demonstration based on Medicare Part A and Part B claims as well as the Medicare enrollment database: (1) Medicare expenditures, (2) hospital care use, (3) quality of care, and (4) health outcomes (Exhibit A.22). We measured these outcomes for the number of months a beneficiary was observed in a study year, starting with the first day of the first month after the beneficiary met all eligibility criteria in each year based on our analysis of Medicare enrollment and administrative data.

We measured all claims-based outcomes at the beneficiary level in that particular study year. For expenditures, we measured each outcome PBPM. For example, if a beneficiary was alive and in Medicare FFS for four months from the demonstration eligibility date through the end of the year, we divided expenditures during those four months by four to measure expenditures PBPM. We annualized claims-based outcomes other than expenditures and binary measures (such as the likelihood of unplanned readmission or death). For example, if beneficiaries had four hospital admissions and an eligibility weight of 0.5 (because they were eligible for the demonstration for 6 of 12 months in the demonstration year), the annualized number of hospital admissions would be eight.

**Exhibit A.22. Measures of Medicare expenditures, hospital use, quality of care, and health outcomes used in regressions**

Measure
<b>Medicare expenditures per beneficiary per month</b>
Total
Inpatient
Home health <sup>a</sup>
Outpatient
Skilled nursing facility
Clinician/supplier
Hospice
Durable medical equipment
<b>Hospital use</b>
Number of hospital admissions per beneficiary per year <sup>b</sup>
Number of hospital admissions preceded by an ED visit per beneficiary per year
Number of outpatient ED visits per beneficiary per year
<b>Quality of care</b>
Number of potentially avoidable hospital admissions per beneficiary per year (AHRQ PQI) <sup>b</sup>
Number of potentially avoidable outpatient ED visits per beneficiary per year (AHRQ PQI) <sup>c</sup>
Probability (as a percentage) of having a qualifying hospital discharge and unplanned readmission within 30 days of discharge <sup>d</sup>
<b>Health outcomes</b>
Death within the study year
Days at home
Entry into institutional long-term care within the study year

Notes: We constructed measures using data from the date the beneficiary became eligible in the demonstration year through the end of that demonstration year. Following the CMMI Priority Measures for Monitoring and Evaluation, we did not truncate expenditure measures. Instead, we risk-adjusted, annualized, and weighted them to reflect partial year observations. We did not price standardize the expenditure measures.

<sup>a</sup> Total home health expenditures include all care provided under the home health benefit.

<sup>b</sup> This includes hospital admissions and observation stays.

<sup>c</sup> We measured this as specified in the CMMI Priority Measures for Monitoring and Evaluation.

<sup>d</sup> Qualifying hospital discharges include discharges for patients who were enrolled in Medicare FFS, discharged from nonfederal acute care hospitals, alive at the time of discharge, and not transferred to another acute care facility. Home-based primary care and the demonstration may affect whether a beneficiary has a qualifying hospital discharge in a particular year. Such an effect could lead to estimating biased rates of readmission for the IAH and comparison groups if readmission is defined only for beneficiaries who had a qualifying hospital discharge, as recommended by the CMMI Priority Measures for Monitoring and Evaluation. Thus, we defined the readmission measure using all beneficiaries in the denominator rather than limiting it to beneficiaries with a qualifying discharge. For example, if home-based primary care or the demonstration reduces the likelihood of having a qualifying hospital discharge, IAH beneficiaries who have such a discharge may be sicker on average than comparison beneficiaries who have such a discharge. Being sicker could lead to an increased risk of readmission.

AHRQ = Agency for Healthcare Research and Quality; CMMI = Center for Medicare & Medicaid Innovation; ED = emergency department; FFS = fee-for-service; PQI = Prevention Quality Indicator.

**Potentially avoidable hospital admissions and outpatient ED visits.** Potentially avoidable hospital use occurs when ambulatory care may have prevented or reduced the need for a hospital admission or ED visit. We measured a beneficiary as having a potentially avoidable hospital admission or ED visit if the principal diagnosis for the hospital admission or ED visit was an ambulatory care-sensitive condition. We based our definition of ambulatory care-sensitive conditions on the Agency for Healthcare Research and Quality's Prevention Quality Indicator 90, which includes the following conditions for 2022: diabetes short-term complications, diabetes long-term complications, uncontrolled diabetes, lower-extremity amputation among diabetics, chronic obstructive pulmonary disease or asthma in older adults, hypertension, heart failure, community-acquired pneumonia, and urinary tract infection. The measure of potentially avoidable ED visits included only outpatient ED visits (that is, ED visits not accompanied by an admission). We excluded ED visits that led to a hospital admission because the principal diagnosis on the inpatient claim would not necessarily be the ambulatory care-sensitive condition leading to the ED visit.<sup>23</sup>

**Hospital admission preceded by an ED visit.** In addition to measuring total and potentially avoidable hospital admissions, we measured hospital admissions preceded by an ED visit. The IAH demonstration could have different effects on the various hospital admission measures. Also, hospital admissions preceded by an ED visit are likely to be a larger component of total hospital admissions for beneficiaries who meet IAH eligibility requirements than for the general population of Medicare FFS beneficiaries.

**Outpatient ED visits.** Our measure of emergency care was the number of outpatient ED visits (including those visits that led to an observation stay). This measure included cases in which a beneficiary was transferred to a different hospital for admission and may have included some cases in which a hospital billed ED and inpatient services separately.

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<sup>23</sup> ED visits appear in Medicare inpatient and outpatient claims. A beneficiary whose ED visit led to a hospital admission would not have a separate claim in the outpatient file; the ED claim would be part of the hospital claim in the inpatient file, which would have diagnoses that reflect the hospital stay. Using inpatient claims to measure potentially avoidable ED visits that led to hospital admission poses two problems. First, the diagnosis that led someone to the ED may be different from the diagnoses on the inpatient claim (for example, a beneficiary visits the ED because of shortness of breath but is later admitted because of another underlying factor). Second, hospital admissions with potentially avoidable diagnoses are counted in the potentially avoidable hospital admission measure. If we also counted them as potentially avoidable ED visits, we would double count the utilization.

**Unplanned readmission within 30 days of discharge.** The unplanned readmission measure indicated whether the beneficiary had at least one unplanned readmission within 30 days of a qualifying hospital discharge. Qualifying hospital discharges for the readmission measure included discharges from nonfederal acute care hospitals for patients who were enrolled in Medicare FFS, alive at the time of discharge, and not transferred to another acute care facility. The qualifying discharges included patients discharged to nonacute care settings. Index discharges did not include admissions to Prospective Payment System–exempt cancer hospitals or admissions for patients without at least 30 days of post-discharge enrollment in FFS Medicare Parts A and B (unless a patient was enrolled in FFS but died within 30 days), patients discharged against medical advice, primary psychiatric diagnoses, rehabilitation, and medical treatment of cancer or COVID-19.

We excluded planned readmissions from this measure. To identify them, we followed the approach used by CMS's hospital-level 30-day risk-standardized readmission measure developed by the Yale New Haven Health Services Corporation/Center for Outcomes Research & Evaluation. Unlike the Yale measure, our list of procedure codes to identify planned readmissions did not include codes that apply only to all-payer populations.

All beneficiaries who had a qualifying hospital discharge and an unplanned readmission within 30 days were identified as having an unplanned readmission. Therefore, the measure provided an estimate of the combined effect of the demonstration on whether patients had a qualifying hospital discharge and, if so, whether they had an unplanned readmission within 30 days.

**Entry into institutional long-term care.** The institutional long-term care measure identified beneficiaries who had at least one episode of long-term care spanning 90 or more days during a given study year. An episode of long-term care began when a beneficiary entered a skilled or unskilled nursing facility and ended when the beneficiary spent more than 14 consecutive days in the community or the study year ended. We evaluated each study year (demonstration or pre-demonstration year) separately. In other words, we required a beneficiary to have a 90-day episode of institutional long-term care during a single study year to identify that person as entering long-term care in that study year. Beneficiaries in long-term care for the entire time they were otherwise eligible for the demonstration in a given year could not be in the IAH group for the evaluation in that year.

We created this measure using the Timeline file, which combines data from claims (inpatient, SNF, and home health) and assessment data (MDS and OASIS) to flag a beneficiary's residency status for each day of a calendar year. The daily residency flag can contain one of the following values: I (inpatient), S (SNF), M (MDS, which includes nursing home days not paid by Medicare), C (community, which includes days identified by home health claims or OASIS assessment data and days with no claims or assessment data), D (dead), or blank (not Medicare eligible). We considered all



days flagged with a C, H, or O, or that were blank, to be community days. The small amount of missing OASIS data and decrease in number of MDS assessments that we discussed in Chapter 3 of this appendix pose little risk of error for the measure of entry into institutional long-term care. This is because (1) OASIS assessments are used to identify community days in the Timeline file, and community is residency status assigned to a beneficiary when data are missing; and (2) CMS has reported that most facilities submitted the MDS within the usual timeframe despite the timeframe waiver available during the COVID-19 public health emergency in 2020.

Potential episodes of long-term care began when the beneficiary entered a long-term care institution (a daily status of S or M) in a given study year. Inpatient days that occurred during a potential episode of long-term care were considered part of the long-term care episode. An episode of long-term care, however, could not begin with an inpatient stay. For example, an inpatient day that immediately preceded the beneficiary's first SNF or MDS day did not count toward an episode of long-term care, but an inpatient day that occurred the day after a SNF day did. We counted days in the community that occurred during an episode of long-term care toward the 90-day requirement as long as there were no more than 14 consecutive community days and the beneficiary reentered an institution—a daily status of S, M, or I—on or before a 15th community day.

**Days at home.** The days at home measure creates a count of the number of days a beneficiary spent at home (as opposed to in a facility) during the demonstration year. According to the Yale documentation for their days at home measure, any day that a patient receives care in one of the following settings is counted as a day in care: inpatient acute (including hospital at home services); inpatient non-acute (inpatient rehabilitation facilities, inpatient psychiatric facilities, and long-term care hospitals); SNF; ED; or observation stay.<sup>24</sup> All other days are considered days at home (also referred to as home days). We used the Timeline file to create daily indicators for whether a beneficiary was in an inpatient or SNF setting during each study year for the evaluation. We used outpatient claims to identify ED and observation stay days. We excluded days in hospice care from facility days, following the Yale approach.

We considered days in institutional long-term care as home days, following the Yale approach for two reasons. First, once a patient is admitted to an institution, that patient resides in that institution.<sup>25</sup> Second, we wanted this outcome to be conceptually different from the health outcome we use for the evaluation of IAH which measures entry into institutional long-term care. If we were to count days in institutional long-term care as facility days, then the days at home outcome measure

<sup>24</sup> Yale-New Haven Health Services Corporation – Center for Outcomes Research and Evaluation (CORE). Measure Information Form: Days at Home for Patients with Complex, Chronic Conditions. Information current as of September 2022.

<sup>25</sup> The academic literature has not settled on a recommended approach for measuring days at home for beneficiaries in institutional long-term care. For example, see van Houtven, C.H., V.A. Smith, N.R. Sperber et al. Advancing the science of population-based measures of home-time. *Healthcare*, vol. 8, 2020.

could be highly correlated with the measure of entry into institutional long-term care since all beneficiaries in an institution would have no home days for that period. In other words, beneficiaries who entered institutional long-term care would average many fewer days at home compared with beneficiaries who did not enter such care. Instead, we followed the Yale approach, which counts days in institutional long-term care as home days.

## 5.5. Measures of visits and home health use

As with outcomes for regression analysis, we measured visits and home health use for the period that beneficiaries were eligible during a given pre-demonstration or demonstration year. This period started from the date of eligibility through the end of the demonstration year or date of death. We used clinician/supplier claims from Year 9 to measure visits along three dimensions:

1. **Mode of visit:** In-person, telehealth, and telephone. A telehealth visit requires real-time audio and video communication between the clinician and the patient whereas a telephone visit requires only real-time audio. We identified telephone visits using procedure codes. Unlike telephone visits, telehealth visits use the same procedure code that would have been used had the visit occurred in person. Therefore, we identified telehealth visits based on the telehealth modifier.
2. **Location of visits:** Home and office/clinic. Home visits include visits that took place in private homes, assisted living facilities, group homes, and custodial care facilities. Unless otherwise specified, home and office visits include in-person visits and telehealth visits. Because we did not use outpatient claims to measure visits to federally qualified health centers and rural health clinics, the measure of office/clinic visits may slightly undercount visits. This limitation applies to the comparison group more than to the IAH group, because the IAH group received care from IAH practices that submit clinician/supplier claims. We included care at federally qualified health centers and rural health clinics as part of the primary care expenditure measure. Care provided by federally qualified health centers and rural health clinics accounted for about 10 percent of primary care spending by comparison beneficiaries in Years 8 and 9. Because of this, we know that the average number of office visits by comparison beneficiaries would not increase substantially if the measure of primary care visits included federally qualified health centers and rural health clinics.
3. **Type of clinician:** Primary care (including primary care physicians, physician assistants [PAs], and NPs and other advanced practice nurses) and specialty physicians. We used provider specialty codes from claims to identify clinician type. There are two limitations to these measures. First, because we could not identify the specialty for PAs and NPs, the measure of primary care visits may overcount primary care, and the measure of specialty care visits may undercount specialty care. This limitation applies to the comparison group more than to the IAH group, because most visits we identified from NPs and PAs for IAH

beneficiaries were provided by IAH practices, all of which provide primary care exclusively. Second, as noted previously, we did not use outpatient claims to measure visits to federally qualified health centers and rural health clinics. Yet results from primary care spending in those settings tell us that the large gap in the number of primary care visits between IAH and comparison beneficiaries would remain even if the measure of primary care visits included federally qualified health centers and rural health clinics.

In all cases, we used procedure codes to limit visits to the following: evaluation and management services; transitional care management services; annual wellness visits; advance care planning; and cognitive assessment and care plan services. We limited visits to those made in an outpatient clinic, office, or the beneficiary's home because we wanted to focus on visits that occurred in the community. To limit to these settings, we excluded claims with place of service codes indicating that the service was provided in an inpatient hospital, emergency department, ambulatory surgical center, birthing center, nursing facility or skilled nursing facility, ambulance, psychiatric facility, inpatient rehabilitation facility, or treatment facility for end-stage renal disease.

Unless otherwise stated, results in Chapter 2 of the report for primary care visits and primary care spending reflect all modes of care (in-person, telehealth, and telephone) and locations (home and office/clinic) for visits provided by all primary care physicians, PAs, and NPs. We note cases where we limited data for IAH beneficiaries to visits provided by clinicians at IAH practices. Likewise, specialist visits and specialist spending reflect all modes of care (in-person, telehealth, and telephone) and locations (home and office) for visits provided by specialty physicians.

Finally, as described in Chapter 2 of the report, we used home health claims to measure the following:

- Share of beneficiaries who used any home health services;
- Medicare spending for home health services;
- Number of home health visits, which reflected the total number of skilled nursing, physical therapy, occupational therapy, speech pathology, aide, and social work visits; and
- Days in home health, which reflected the duration from the beginning to the end of a home health episode, with all episodes for a beneficiary summed across the year.

## 6. Estimation of demonstration impacts

We used a difference-in-differences model to estimate the impact of IAH in each demonstration year. Our difference-in-differences impact estimates measured the difference in a given outcome between the year before the demonstration started and any demonstration year for beneficiaries comprising the IAH group relative to the difference during the same period for beneficiaries comprising the comparison group. We implemented the difference-in-differences model using two approaches: a frequentist approach and a Bayesian approach.

In this chapter, we describe changes in the sample and how those differences affect our estimation. Next, we discuss how the interpretation of estimated effects starting in Year 7 and continuing in Years 8 and 9 differ from Years 1 to 6. We then present all methodology related to the frequentist analyses, followed by describing aspects of the Bayesian analysis that differed from the frequentist analyses.

### 6.1. Samples used to estimate effects in each demonstration year

Our primary estimates of the effect of IAH on outcomes are based on four samples of IAH practices from separate regressions, depending on the years being estimated. For Years 1 to 5, we estimated effects using a sample containing the 14 sites that participated through Year 5 of the demonstration; for Year 6, we estimated effects using a separate regression from a sample containing the 12 sites that participated in Year 6. For Year 7, we estimated effects using a separate regression from a sample containing the 10 sites that participated in Year 7. Finally, for Years 8 and 9, we estimated effects using a separate regression from a sample containing the seven sites that participated in Years 8 and 9. (See Chapter 3 of this appendix for additional information about why we did not retain IAH practices after they stopped participating in the demonstration.) In addition to the primary impact estimates for Years 6 and 7 based on 12 and 10 sites, respectively, we used results from the regression containing only the seven sites that participated in Years 8 and 9 to examine whether the estimated effect of IAH changed from Years 6 to 9.

### 6.2. Interpretation of estimated effects

In reports that focused on Years 1 to 6, we interpreted the estimated effects from our difference-in-differences model as estimated effects of the IAH payment incentive. As we note in several places throughout this report, Year 9 effects from the same models should be interpreted differently—specifically, as effects of IAH *during the second year of the COVID-19 pandemic*. This is similar to our interpretation of results in Years 7 and 8, the first two years of the COVID-19 pandemic. When examining effects for Years 1 to 6, we assumed that the relative effectiveness of care for IAH and comparison beneficiaries remained constant from before the demonstration through Year 6 (2019). This assumption means that any estimated effect of IAH in Years 1 to 6 would have been due to changes made by IAH practices because of the

demonstration payment incentive. In Years 7 to 9 (2020 to 2022), the estimates include any changes to the relative effectiveness of care for IAH and comparison beneficiaries if any of the following occurred:

- IAH practices adopted new strategies during the COVID-19 pandemic
- Strategies that IAH practices had been using since before the IAH demonstration increased in effectiveness during the pandemic
- Changes in care experienced by the comparison group did not affect the IAH group.

In addition to potential changes in the relative effectiveness of care, unmeasured factors may have played a larger role in Years 7, 8, and 9 than in prior demonstration years. The difference-in-differences methodology removes the effect of time-invariant unmeasured factors that influence outcomes. However, if those factors or their influence on outcomes changed over time (in either direction), then the estimated effect may be different from what it would have been if we had been able to accurately measure and control for those unmeasured factors as part selecting the comparison group and estimating regressions.

In summary, results from Year 9 should be interpreted as estimated effects of IAH during the third year of the COVID-19 pandemic. In addition, there could be an increased risk of confounding in the estimated effects in Year 9 (relative to the risk for Years 1 to 6) due to changes in unmeasured factors; even if any such changes were small individually, they could have accumulated to account for a non-trivial share of the estimated effects of IAH in Year 9. In Chapter 5 of the report, we discuss interpretation of estimated effects in more detail.

### 6.3. Frequentist difference-in-differences model

#### 6.3.1. Model specification for continuous and count outcomes

We estimated the impacts of the demonstration by comparing the regression-adjusted differences in outcomes between the IAH treatment and comparison groups in the pre- and post-demonstration periods. We used a difference-in-differences estimation strategy to test for differential changes in all claims-based outcomes between the IAH and comparison groups during the two pre-demonstration years and the first nine years of the demonstration. Equation (1) shows the model we estimated for each outcome in Year 9:

(1)

$$Y_{it} = \alpha + X_{it}\beta + \tau \cdot treatment_{it} + \gamma_{-1} PD_1 + \gamma_1 DY_1 + \gamma_2 DY_2 + \gamma_3 DY_3 + \gamma_4 DY_4 + \gamma_5 DY_5 + \gamma_6 DY_6 + \gamma_7 DY_7 + \gamma_8 DY_8 + \gamma_9 DY_9 + \theta_{-1} treatment_{it} \cdot PD_1 + \theta_1 treatment_{it} \cdot DY_1 + \theta_2 treatment_{it} \cdot DY_2 + \theta_3 treatment_{it} \cdot DY_3 + \theta_4 treatment_{it} \cdot DY_4 + \theta_5 treatment_{it} \cdot DY_5 + \theta_6 treatment_{it} \cdot DY_6 + \theta_7 treatment_{it} \cdot DY_7 + \theta_8 treatment_{it} \cdot DY_8 + \theta_9 treatment_{it} \cdot DY_9 + \varepsilon_{it}$$

Where  $Y_{it}$  is the claims-based outcome measured for a beneficiary  $i$  in pre-demonstration or demonstration year  $t$ ;  $\alpha$  is a constant term;  $X_{it}$  is a set of beneficiary characteristics measured in the index year;  $PD_1$  is an indicator for pre-demonstration Year 1 (that is, two years before the start of the demonstration, with the year immediately preceding the demonstration serving as the reference or omitted category);  $DY_1 - DY_9$  are a set of indicators for each post-demonstration year;  $treatment_{it}$  is an indicator variable for being in an IAH practice; and  $\varepsilon_{it}$  is a random error term. As we describe later in this chapter, the set of beneficiary characteristics included in  $X_{it}$  were largely the same as the variables used for matching; they controlled for any remaining differences between the IAH and matched comparison groups in these characteristics.

The key parameters are  $\theta_1 - \theta_9$ , which constitute the difference-in-differences coefficients; they are the change in an outcome from the year before the demonstration to each year after the demonstration for the IAH group, net of the change in outcome for the comparison group during the same period. Separate estimates for each year (that is, one  $\theta$  per year) allowed for nonlinearities in such trends. Last, the parameter  $\theta_{-1}$  captures the differential change in outcome between the IAH and matched comparison groups during the two pre-intervention years. We use  $\theta_{-1}$  to examine whether the two groups were on the same outcome trajectories before the demonstration; we discuss this test later in this chapter.

In cases in which we estimated a linear model, such as total Medicare expenditures, the difference-in-differences coefficients  $\theta_1 - \theta_9$  equaled the difference-in-differences impact estimates. In cases in which we used non-linear models, such as a negative binomial regression for the number of hospital admissions, we transformed  $\theta_1 - \theta_9$  into difference-in-differences impact estimates using the following steps using the estimated impact in Year 9 as an example:

1. Using the coefficients obtained from Equation (1), we calculated the average outcomes for the IAH treatment and comparison groups in each year. We adjusted the yearly average outcomes for both groups to reflect the covariate distribution of the IAH group in the latest demonstration year (Year 9). For example, we used the mean covariate values of the Year 9 IAH group to generate two estimates of predicted total Medicare expenditures in the year before the demonstration: one estimate assumed that beneficiaries received home-based primary care in that year (the IAH treatment group estimate), and one assumed that beneficiaries did not receive home-based primary care in that year (the comparison group estimate).

2. We calculated the difference of the regression-adjusted outcome for the IAH group and matched comparison group in Year 9.
3. We calculated the change in the difference between the IAH and matched comparison groups in Year 9 relative to the difference in the year before the demonstration. We refer to this estimate as the difference-in-differences impact estimate.

Our difference-in-differences impact estimates measured the change between two differences: the pre- and post-demonstration difference for IAH beneficiaries, and the pre- and post-demonstration difference for comparison beneficiaries. This method isolated the impact of the demonstration by accounting for two factors that affected outcomes. First, it accounted for the difference in outcomes between IAH and comparison beneficiaries before the demonstration, controlling for differences in observed beneficiary characteristics. Second, it accounted for changes in outcomes during the demonstration caused by factors unrelated to the demonstration that affected IAH and comparison beneficiaries over time. However, as we discussed previously in this chapter, the interpretation of the impact estimates differed during the COVID-19 pandemic compared with Years 1 to 6.

In addition to reporting all difference-in-differences estimates in absolute terms, we calculated the impacts in percentage terms by dividing the impact estimate for an outcome by the unadjusted IAH group mean for that same outcome in the year before the demonstration. The percentage impact helped us to interpret whether the magnitude of an impact in a given year is meaningful in practical terms.

We used linear regressions for expenditures. We used negative binomial regressions for the number of hospital admissions and ED visits to account for over-dispersion of counts, and zero-inflated negative binomial regressions for the number of potentially avoidable hospital admissions and outpatient ED visits to account for both over-dispersion and the large percentage of beneficiaries with no admissions or outpatient ED visits during the time period.

For all outcomes, we adjusted standard errors for clustering at the practice level for the IAH group and at the beneficiary level for the comparison group (which we refer to below as hybrid clustering). We estimated the effect of the demonstration on all outcomes using two weighting schemes, which we refer to as beneficiary weighting and practice weighting. Later sections of this chapter describe clustering and weighting in detail.

### **6.3.2. Model specification for death**

We used survival modeling techniques to estimate whether the demonstration had an effect on the probability of a beneficiary dying within the demonstration year. The advantage of this approach relative to a logistic regression model is that it allowed us to use a flexible functional form to account for some beneficiaries becoming eligible after the beginning of the demonstration year and thus having shorter periods of



observation relative to other beneficiaries. We used the accelerated failure time hazard specification to estimate a survival-time model in Equation (2) as follows:

(2)

$$\begin{aligned} \log(T_{it}) = & X_{it}\beta + \tau \cdot treatment_{it} + \gamma_{-1} PD_1 + \gamma_1 DY_1 + \gamma_2 DY_2 + \gamma_3 DY_3 + \gamma_4 DY_4 + \gamma_5 DY_5 + \gamma_6 DY_6 \\ & + \gamma_7 DY_7 + \gamma_8 DY_8 + \gamma_9 DY_9 + \theta_{-1} treatment_{it} \cdot PD_1 + \theta_1 treatment_{it} \cdot DY_1 + \theta_2 treatment_{it} \cdot DY_2 \\ & + \theta_3 treatment_{it} \cdot DY_3 + \theta_4 treatment_{it} \cdot DY_4 + \theta_5 treatment_{it} \cdot DY_5 + \theta_6 treatment_{it} \cdot DY_6 \\ & + \theta_7 treatment_{it} \cdot DY_7 + \theta_8 treatment_{it} \cdot DY_8 + \theta_9 treatment_{it} \cdot DY_9 + z_{it} \end{aligned}$$

Where  $T_{it}$  denotes the number of days that beneficiary  $i$  survived in demonstration year  $t$  subsequent to that individual's eligibility date in that year;  $X_{it}$  includes the same set of beneficiary characteristics measured in the index year as in Equation (1);  $PD_1$  is an indicator for two years before the demonstration;  $DY_1 - DY_9$  are a set of indicators for each post-demonstration year; and  $treatment_{it}$  is an indicator variable for being in an IAH practice. The term  $z_{it}$  is an error term with a distribution  $f(\cdot)$ .

The model in Equation (2) accounts for the exact survival time not being observed for beneficiaries who did not die at the end of a given demonstration year (that is, right censoring) and the survival time not being measured from the beginning of the demonstration year for beneficiaries who entered the study sample late (that is, left truncation). We estimated the model using the maximum likelihood method with a generalized gamma distribution for  $f(\cdot)$  to allow for the possibility of non-monotonic hazard functions.<sup>26</sup> We used matching weights to account for the number of matched comparisons per IAH beneficiary so that the two groups were the same size. We adjusted standard errors using the hybrid clustering approach, which we describe in detail below.

After estimating the survival regression, we transformed  $\theta_1 - \theta_9$  into difference-in-differences effect estimates, following steps similar to those we used for estimating impacts for other outcomes. Specifically, we obtained the regression-adjusted average death rate (that is, one minus the probability of survival by the end of the demonstration year) for the IAH and comparison groups in each year. We adjusted the yearly average outcomes for both groups to reflect the covariate distribution of the IAH group in Year 9. Finally, we estimated the difference-in-differences impact by calculating the difference of the regression-adjusted death rate for the IAH group

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<sup>26</sup> To inform our choice of the survival function, we compared the goodness of fit of models using different distributions. We considered five types of parametric survival distributions: (1) Weibull, (2) log logistic, (3) log normal, (4) generalized gamma, and (5) Gompertz. In choosing the final model, we analyzed the log likelihood, the Akaike information criterion, and the Bayesian information criterion across these different models, selecting the distribution that consistently produced the smallest value on these metrics.



and matched comparison groups in that year relative to the difference between the two groups in the year before the demonstration.

As part of the outputs from the survival regression, we obtained the predicted death rate for each beneficiary during a given demonstration year based on the individual's treatment status and baseline characteristics. This predicted death rate, denoted as  $h_{it}$ , then fed into the estimation model for other binary outcomes, which we describe next.

### 6.3.3. Model specification for other binary outcomes

In addition to death, we estimated the impact of the demonstration on two other binary outcomes: the probability of having an unplanned readmission and the probability of entering institutional long-term care within the demonstration year. Our model specification for these outcomes was similar to that for continuous and count outcomes, but we used additional controls to account for differences between IAH and comparison group beneficiaries in the length of time they were exposed to the risk of the outcome (as a proportion of days eligible for the demonstration in a given demonstration year).

We measured outcomes for the period that beneficiaries were eligible during a given demonstration year, which started from the date of eligibility through the end of the demonstration year or date of death. Therefore, the eligibility period differed across beneficiaries, depending on their eligibility start dates and death dates. In particular, death occurred less frequently in each demonstration year for the IAH group than for the matched comparison group (for example, 20.5 percent of IAH beneficiaries died during Year 8 compared with 27.7 percent of matched comparison beneficiaries).<sup>27</sup> Such a difference implied the importance of controlling for observation length because, all else being equal, IAH beneficiaries spent more time during the demonstration year at risk for the outcome than did the matched comparison beneficiaries. Further, death might directly affect the probability of readmission (or entry into long-term care) if the probability changes as people approach death. Thus, not controlling for death could bias the estimated effect of the demonstration.

For continuous and count outcomes, we accounted for differential observation lengths by annualizing the outcome and using eligibility weights in regressions. However, because we could not annualize binary outcomes, we employed a modeling approach similar to the one used in Deb (2016). The basic idea behind Deb's model is to first estimate a survival model to derive the predicted probability of dying for each individual in each time period and then include the predicted

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<sup>27</sup> Ideally, the matching process would result in a comparison group with the same expected survival (as of the eligibility date) as the IAH beneficiaries. But it is possible that factors not observable in claims data caused a differential expected survival between the two groups. To the extent that these differences are changing over time in a way that we cannot control for in claims data, the differential trend could lead to bias in our impact estimates.

probability of dying in the second stage to account for the differences in outcomes because of the differences in the death rate across individuals.

Following Deb’s approach, we estimated a survival-adjusted difference-in-differences model, controlling for the predicted probability of dying within the demonstration year ( $h_{it}$ ), the interaction between treatment status and the probability of dying, and the proportion of time during the demonstration year that the beneficiary was eligible and alive ( $survdays_{it}$ ).

Equation (3) shows our model specification:

$$\begin{aligned}
 (3) \quad P(Y_{it} = 1) = & \alpha + X_{it}\beta + \tau.treatment_{it} + \beta_h h_{it} + \beta_{Rh} treatment_{it} h_{it} + \beta_s survdays_{it} \\
 & + \gamma_{-1} PD_1 + \gamma_1 DY_1 + \gamma_2 DY_2 + \gamma_3 DY_3 + \gamma_4 DY_4 + \gamma_5 DY_5 + \gamma_6 DY_6 + \gamma_7 DY_7 + \gamma_8 DY_8 + \gamma_9 DY_9 \\
 & + \theta_{-1} treatment_{it} \cdot PD_1 + \theta_1 treatment_{it} \cdot DY_1 + \theta_2 treatment_{it} \cdot DY_2 + \theta_3 treatment_{it} \cdot DY_3 \\
 & + \theta_4 treatment_{it} \cdot DY_4 + \theta_5 treatment_{it} \cdot DY_5 + \theta_6 treatment_{it} \cdot DY_6 + \theta_7 treatment_{it} \cdot DY_7 \\
 & + \theta_8 treatment_{it} \cdot DY_8 + \theta_9 treatment_{it} \cdot DY_9 + \omega_{it}
 \end{aligned}$$

Where  $Y_{it}$  is a binary variable for whether the beneficiary had an unplanned readmission (or long-term care entry);  $h_{it}$  is the predicted probability of dying in the demonstration year, derived from the estimated survival model in Equation (2);  $survdays_{it}$  is the number of days from the beneficiary’s eligibility date through the end of demonstration year or date of death, divided by 365 (or 366 for a leap year); and  $\omega_{it}$  is a random error term. The remaining covariates are the same as those in Equation (1).

In Equation (3), the term  $h_{it}$  measures the predicted probability of beneficiaries dying in the year regardless of their actual survival or censoring status. Because  $h_{it}$  was derived from the difference-in-differences survival model, it accounted for any death rate difference between the IAH and comparison groups that was not captured in matching, as well as any death rate difference resulting from the demonstration. Coefficient  $\beta_h$  captured changes in the probability of readmission (long-term care entry) as the death rate increases, and coefficient  $\beta_{Rh}$  captured differential changes in this probability for those in the IAH group versus the comparison group. Last, coefficient  $\beta_s$  captured the effect of the length of time at risk of readmission (long-term care entry) conditional on predicted death.

We estimated Equation (3) using a logistic regression model. As with death, we adjusted standard errors for hybrid clustering and used matching weights to ensure

equal sizes of IAH and comparison groups. Because estimation of Equation (3) involves a generated regressor  $h_{it}$ , we bootstrapped our estimates and standard errors, employing a multiple-imputation approach (Deb 2016). After bootstrapping, we transformed  $\theta_1 - \theta_0$  into difference-in-differences effect estimates, following steps similar to those we used in estimating impacts for other outcomes. For each outcome, we also estimated a separate difference-in-differences model that used a post-demonstration indicator and its interaction with the IAH status to obtain the five-year annual effect estimate.

#### 6.3.4. Adjustment to standard errors for clustering

To obtain accurate estimates of standard errors for the impact estimates, it was important to account for possible clustering of observations within geographic areas. CMS selected certain practices to implement IAH, each of which serves beneficiaries in a specific area. We selected patients from the same geographic catchment area for the matched comparison group. The IAH group sample was clustered by practice in that geographic area—all beneficiaries who met the eligibility criteria and received home-based primary care from the same demonstration practice. We could not model practice-level clustering of the comparison group, however, because we selected those beneficiaries without knowledge of the practice from which they received their primary care. We accounted for this asymmetric clustering structure of the two groups in our regression to avoid overstating the precision of the estimates.

In addition to the practice-level clustering, we had multiple observations for some beneficiaries in the sample. Because the observations on a given beneficiary in one period clearly were not independent of the observations on the same beneficiary in other periods, our estimator of the variance had to account for this time dependence of repeated observations.

To account for asymmetric practice-level clustering and multiple observations for some beneficiaries, we used what we refer to as a hybrid clustering approach. This approach accounted for clustering at the practice level for the IAH group only and took into account the time dependence of repeated observations for IAH and comparison beneficiaries.<sup>28</sup> Implementing this approach meant that all IAH beneficiaries in a given site were from a single cluster. Because the entire practice was selected to provide IAH in the given area, we have to account for this clustering effect to avoid overstating the precision of the estimates (that is, to avoid standard errors that are too small, giving a false sense of confidence about the effect of the

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<sup>28</sup> Accounting for clustering at the practice level for the treatment group captures the correlation among observations in each IAH practice, whether for the same person across time periods or different people in the same time period. We implemented the hybrid clustering approach in the statistical software used for the analysis (Stata) by defining a cluster variable that takes the value of the practice ID for the treatment group and the value of the beneficiary ID for the comparison group.

demonstration). To correctly identify the clustering effect in the IAH group, we did not include site fixed effects in the regression equation.<sup>29</sup>

Our approach to adjusting standard errors was consistent with the goal of evaluating only the practices that participated in the demonstration in this report. We could not generalize beyond the demonstration practices to home-based primary care provided across the nation as a whole because demonstration practices were not a random sample of all practices, and we did not know the extent to which IAH sites were similar to other practices and the types of patients they serve. Instead, we assumed that the IAH beneficiaries in a given practice were a random sample of all eligible beneficiaries of that practice. For this reason, our statistical tests accounted for the random variation among eligible beneficiaries who received care from the demonstration sites.

### 6.3.5. Weighting

**Construction of beneficiary weights.** For continuous and count outcomes, we estimated regressions with observations at the beneficiary level and weighted the observations to capture two factors: (1) the share of months a given beneficiary was eligible for the demonstration during each pre-demonstration or demonstration year and (2) the number of comparison beneficiaries matched to each treatment beneficiary. We referred to the former as the eligibility weight; it controlled for differences in the length of time that beneficiaries were observed during a given study year. We referred to the latter as the matching weight. Because we matched each treatment beneficiary to up to five comparison beneficiaries, applying matching weights ensured that the impact regression was not disproportionately weighted toward IAH beneficiaries who had more matched comparison beneficiaries (such as five versus two).

The construction of final beneficiary weights for continuous and count outcomes required three steps. First, we constructed the eligibility weight as the share of months eligible for the demonstration during each pre-demonstration or demonstration year. After we determined a beneficiary's eligibility for the demonstration in a given pre-demonstration or demonstration year, we included the beneficiary in the analysis sample beginning on the first day of the following month. The beneficiary remained in our analysis sample for the entire year unless that

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<sup>29</sup> Ideally, including site fixed effects would improve estimation by controlling for factors that varied across geographic areas and affected outcomes for IAH and comparison beneficiaries within a given area. But because all IAH beneficiaries in a given site (stratum) were from a single practice (cluster), controlling for stratification and clustering at the same level would lead to under-identification. That is, we could not identify the clustering effect with only one IAH group practice per site in a stratified design (Schochet 2008). Relative to the site fixed effects, clustering was by far the more important factor to account for when estimating the variance of the estimate. If we failed to account for clustering when estimating variance, the standard errors and statistical significance of the estimates would be misleading and could lead to incorrect conclusions about the impact of the demonstration. To avoid that problem, we could not take advantage of the gains we would have achieved by accounting for the stratified approach.

beneficiary left Medicare FFS or died. For example, if a beneficiary entered the Year 9 sample on January 1, 2022, and died on June 20, 2022, that person was eligible for the demonstration for six months and thus had an eligibility weight of 0.5.

Second, we constructed matching weights to account for the size of the matched set. Each IAH beneficiary received a weight of 1, and each matched comparison beneficiary received a weight that was the inverse of the number of comparison beneficiaries within the matched set. For example, if an IAH beneficiary was matched to four comparison beneficiaries, each of the latter received a weight of 0.25. Comparison beneficiaries' matching weights ranged from 0.2 (if there were five matched comparisons for a particular IAH beneficiary) to 1 (one matched comparison). For all outcomes other than death, we obtained a composite weight by multiplying the eligibility weight by the matching weight.

In the third step, we created the final analytic weight for each beneficiary by rescaling the composite weight to ensure equality in the weighted number of IAH and comparison beneficiaries for each site and year.<sup>30</sup> As we described, we implemented hybrid clustering adjustments but could not use site fixed effects (an indicator for each site). Because beneficiaries had different eligibility weights, the number of weighted IAH beneficiaries in a given site and year might differ from the number of weighted comparison beneficiaries in the same site and year if we used the composite weight without rescaling it. For this reason, we rescaled the weights for comparison beneficiaries by site and year so that for each year, the weighted number of IAH beneficiaries equaled the weighted number of comparison group beneficiaries for each site. This approach ensured that the estimated treatment–comparison differences and the difference-in-differences estimates for each year accounted for any differential weighting of the IAH and comparison groups.

For binary outcomes, we used matching weights only. We did not include an eligibility weight in the death rate regression because the survival model we employed accounts for differential observation lengths for the outcome via a hazard function.<sup>31</sup> For other binary outcomes (probability of unplanned readmission and entering institutional long-term care), we used a survival-adjusted model for binary outcomes, which explicitly accounts for the effects of the death rate and time survived since eligibility. We describe the model specifications for these binary outcomes earlier in this section.

**Practice-weight method.** We refer to the above weighting scheme as beneficiary weighting. Under beneficiary weighting, large practices that served more beneficiaries had more influence on the estimated effect and smaller practices had less influence. We also report estimation results based on an alternative weighting

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<sup>30</sup> For more information, refer to the [evaluation report](#) covering Year 4 of the IAH demonstration.

<sup>31</sup> The weights used for the survival regression did not have to be rescaled because, without any eligibility weights, the matching weights ensured that the weighted number of IAH and comparison beneficiaries for each site and year were equal to each other.

scheme that allows all practices to have equal influence on the estimated effect regardless of the size of their patient population. This method, which we refer to as the practice-weight method, yields an estimate that reflects the average effect of changes that practices made in response to the IAH payment incentive (and in Years 7 to 9, any changes in the relative effectiveness of care during the COVID-19 pandemic). Under this approach, each practice has equal influence on the results.

An example may help explain the difference between the two methods. Let us assume that the demonstration had 4 large practices of 1,000 patients each that did not change care delivery in response to the demonstration and 12 practices of 250 patients each that changed care delivery. The practice-weight method would give equal influence to all practices, and the estimate would reflect that most practices (12 out of 16) changed care delivery. The beneficiary-weight method, on the other hand, would give more influence to the 4 practices that served most of the beneficiaries (4,000 out of 7,000), and the estimate would reflect that most of the beneficiaries were treated by practices that did not change care delivery.

As the example illustrates, when the effect of the demonstration differs across IAH practices, the beneficiary-weight method would lead to an estimated effect that tends to resemble those of the largest practices, thus masking the effect on smaller practices. The beneficiary-weight estimates reported throughout Chapters 3 and 4 of the report can be informative for policymaking if the largest IAH practices are a representative sample of the largest home-based primary care providers in the nation. But although the IAH practices were selected to include diverse approaches to providing home-based primary care, they do not represent all practices in the nation that provide home-based primary care. Therefore, the practice-weight estimate reported for total spending in Chapter 3 provides an important understanding of the average effect of the demonstration across a variety of delivery models for home-based primary care. Considering beneficiary- and practice-weight methods together is important to our understanding of the effect of IAH on outcomes.

To implement the practice-weight method, we reweighted the final analytic weights for all IAH and matched comparison beneficiaries using a ratio that varied by site and year so that the summed weights among all beneficiaries in each practice were equal across all practices in each year (treating the three members of the Richmond-based consortium as separate sites). We then re-estimated the effect on total Medicare expenditures as specified in Equation (1) using these new weights.

### **6.3.6. Control variables**

Although our matching process ensured that the comparison groups were very similar to the IAH groups along many characteristics, there may still be important differences in some of these characteristics that could affect the outcomes. Therefore, we included four types of control variables in our regressions: (1) variables describing eligibility for the demonstration; (2) demographic and enrollment characteristics; (3) ADL indicators; and (4) measures of health status, including HCC risk score, HCC

indicators, and chronic condition indicators. We included all HCC indicators and categories of HCCs used for matching (Exhibit A.16), but some of the other control variables were included in regressions at a more detailed level than the variables we used in matching (to help ensure balance during matching). For example, we used three age categories in propensity score matching, whereas we used five age categories in the outcome regressions.

As we noted, we included a dummy variable for each year and an indicator of whether the beneficiary was in the IAH or comparison group. Because of the repeated cross-sections in our multiyear data set, we used contemporaneous control variables for all years of the demonstration; for example, in demonstration Year 9, we used the Year 9 values of all control variables whether or not a beneficiary appeared in the sample in an earlier demonstration year. More information about control variables in regressions is available upon request.

### 6.3.7. Testing the parallel trends assumption

The validity of the difference-in-differences estimates as impact estimates of the demonstration rely on the classic difference-in-differences parallel trends assumption that there was no significant differential trend between the IAH and matched comparison groups during the pre-demonstration period. That is, outcomes should change at the same rate for both groups in the two-year pre-demonstration period, so any difference in outcomes between the two groups would remain the same during that period. Therefore, the difference-in-differences estimate for two years before the demonstration,  $\theta_{-1}$ , served two purposes: (1) it ruled out or identified treatment-comparison differences in trends during the pre-demonstration period and (2) in so doing, it helped inform the more important difference-in-differences analysis for the demonstration period. Specifically, a statistically significant  $\theta_{-1}$  would indicate that the difference in a given outcome between the IAH and comparison groups changed significantly from two years before the demonstration to the year before the demonstration. In this case, the IAH and comparison groups could have been on nonparallel outcome trajectories during the pre-demonstration period. We referred to nonparallel outcome trajectories during the pre-demonstration period as a pre-existing difference in trend.

The possible presence of nonparallel pre-demonstration trends would have limited our confidence in the demonstration impact estimates for a given outcome. This was because the difference-in-differences estimates for the demonstration years could have reflected the continuation of a pattern (for example, narrowing or widening differences between the two groups) that began during the pre-demonstration period rather than reflecting an impact of the demonstration.

We examined the difference-in-differences estimate for two years before the demonstration for all outcomes reported. The estimate was not statistically significant



and was small as a percentage for most outcomes, including total expenditures and hospital care use. These results suggested that the parallel-trend assumption held for those outcomes between those two years. In the Year 9 sample, there were a few instances where the difference-in-differences estimate for two years before the demonstration was statistically significant or was large (greater than 5 percent but not statistically significant) and moving in a direction that could lead to substantively different conclusions in our findings. In those cases, we included that information as we described results in the report.<sup>32</sup>

### **6.3.8. Assessing the relative influence of individual practices**

As we noted, under beneficiary weighting, practices have different amounts of influence on the estimated effect depending on their sizes. To understand which practices drove the estimated effects of the demonstration, we reestimated the beneficiary-weight regression, leaving out one practice at a time.<sup>33</sup> Specifically, we estimated nine regressions (treating each member of the Richmond-based consortium separately), with each regression excluding the IAH beneficiaries from one practice and their matched comparisons in all years. If all nine regressions showed similar estimates as the main regression, we would conclude that all practices equally influenced the full sample estimate. On the other hand, if excluding a given practice substantially changed the estimated effect, we would conclude that the site strongly influenced the full sample estimate. In Appendix C, we report the estimated effects from each of the nine regressions for total expenditures.

### **6.3.9. Average annual effect of IAH through the first nine years**

In addition to estimating the yearly effect of IAH, we estimated the average annual effects for all outcomes through the first eight years of the demonstration. Our estimates of the yearly effects of the demonstration use separate regression models (with different samples) to estimate effects in Years 1 to 5, Year 6, Year 7, and Years 8 and 9. Combining these estimated effects from individual years to create an estimated average effect across the first eight years has conceptual and technical limitations.

Conceptually, combining effects from different years with different samples can lead to inferences based on an average that does not represent the actual experience of the IAH demonstration in any year and has no generalizability to other years and other home-based primary care practices. This is particularly true in this case for two reasons. First, in Years 7, 8, and 9, the COVID-19 pandemic makes it difficult to

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<sup>32</sup> It is possible to control for pre-existing trends by including linear time trends in the regression, but this approach would impose an overly restrictive assumption on our model: that the one-year pre-demonstration trends would continue throughout the demonstration.

<sup>33</sup> We could have estimated regressions separately for each site to obtain site-specific estimated effects, but the statistical power for some of these regressions was too low because of the small sample sizes at the site level. Estimating the regressions and excluding one site at a time enabled us to assess the influence of each site by comparing those estimates with the estimate from the full sample.



estimate the extent to which the IAH demonstration contributed to the estimated effects (see additional explanation in Chapter 5 of the report). If effects were different in those years because of the pandemic, combining those years with pre-pandemic years would create an average estimate that is difficult to interpret. Second, our estimates of the effect of IAH on outcomes are based on four samples of IAH practices from separate regressions, as described in Section 6.1 of this Appendix. As we described in the annual report covering IAH Years 1 to 5, one practice which left the demonstration after Year 5 and no longer provides home-based primary care greatly affected estimated effects while it was in the demonstration. Therefore, combining estimates from Years 1 to 5 of the demonstration (14 practices) with estimates from Year 6 (12 practices), Year 7 (10 practices), and Years 8 and 9 (seven practices) mixes samples in a way that affects interpretation.

Technically, combining the yearly effect estimates using an average weighted by beneficiary-month observations is straightforward. However, combining the estimates of precision (that is, standard errors and confidence intervals) is more complex. Since the estimates come from different regression models, we must account for repeat observations across models at the site and the beneficiary levels to generate a confidence interval around the estimated average annual effect. Failing to do so can lead to confidence intervals that are too narrow.

To deal with this technical limitation, we used seemingly unrelated regression, a post-estimation regression technique that combines parameters and variance-covariance matrices from different models into a single, simultaneous, and sandwich robust covariance matrix. From that combined matrix, we can test hypotheses, such as whether the linear combination of all the parameters estimating yearly effects of IAH, averaged, is different from zero. Since this method does not explicitly model the correlation between models arising from overlapping sites and beneficiaries, it may have understated the true correlation between estimates, leading to confidence intervals that were too narrow. In other words, this approach could have led to estimated effects that were more precise than they should have been. Still, it is a straightforward way to combine estimates across years that makes some correction for repeated observations.

To estimate average annual effects, we took the following steps:

1. We re-estimated models estimating the yearly effects of IAH for each outcome, saving their coefficients and variance-covariance matrices for each of three models with different samples: (1) Years 1 to 5 with all IAH sites; (2) Year 6 using only sites that participated in Years 1 to 6; (3) Year 7 using only sites that participated in Years 1 to 7; and (4) Years 8 and 9 using only sites that participated in Years 1 to 9. Those models produce estimates that correspond to

the reported effects of IAH in each year (as shown in Exhibit 3.1 in Chapter 3 of the report).<sup>34</sup>

2. We used the Stata command for seemingly unrelated estimation to combine the variance-covariance matrix of the models using cluster robust standard errors.<sup>35,36</sup>
3. We used linear combination commands and a Wald test to test whether the average of the yearly effect estimates weighted by beneficiary person months from Years 1 to 5, Year 6, Year 7, and Years 8 and 9 was different from zero.

Because we were concerned conceptually about combining estimates from different IAH samples, we also estimated an average annual effect dropping one site at a time in all years, specifically for total spending.

### 6.3.10. Sensitivity analyses controlling for COVID-19 diagnosis and hospitalization

Given the importance of the COVID-19 pandemic and its effect on health care, we conducted sensitivity analyses in Years 7 to 9 (2020 to 2022) that controlled for COVID-19 diagnosis and COVID-19 hospitalization in our regressions. Large differences in models that do and do not control for COVID-19 diagnosis or hospitalization would suggest a strong confounding effect of COVID-19 on the relationship between IAH participation and outcomes that may cause us to interpret our main results differently. To test the influence of COVID-19 diagnosis or hospitalization, we created two binary indicators of COVID-19 exposure for Years 7 to 9: (1) diagnosis with COVID-19 at any point in the calendar year (identified using diagnosis codes in the clinician/supplier, outpatient, inpatient, and SNF claims) and (2) any hospital admission or observation stay with a diagnosis code for COVID-19 between the date the beneficiary became eligible for IAH and entered our sample and the end of the demonstration year. We then included, in separate models, the binary indicators for COVID-19 diagnosis and hospitalization in regressions for total Medicare spending.

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<sup>34</sup> For estimating effects on readmissions and the probability of entering institutional long-term care, our primary annual effect estimates are calculated using a bootstrap estimation procedure. Because the steps here to produce average annual effects use multiple samples and regressions estimated simultaneously, it would be computationally complex to also bootstrap this procedure. To estimate average annual effects for these two outcomes, we removed the bootstrap, estimating standard errors the same way we do for other outcomes.

<sup>35</sup> For non-linear outcomes, we report marginal effects, translating model coefficients into interpretable units (for example, percentage points). Stata's built in seemingly unrelated estimation command does not easily allow for estimation of marginal effects. To retain this functionality, we manually replicated the Stata command by stacking the different estimation samples (from Step 1) and running them simultaneously in a fully interacted model with interactions for sample. This produces identical results to the Stata command and allows for more straightforward estimation of marginal effects.

<sup>36</sup> For estimating effects on mortality, our primary annual effect estimates use parametric survival models. These models did not converge using the procedure we used to estimate average annual effects in the non-linear case we described for readmissions and the probability of entering institutional long-term care. Instead, we used a logistic regression model to estimate the average annual effects across all 9 years on mortality.

### 6.3.11. Subgroup analysis

To better understand the estimated effects in Year 9, we estimated effects for subgroups of beneficiaries who may have been at higher risk of poor outcomes and high spending as a result of social and health care disruptions during the COVID-19 pandemic than other beneficiaries in our sample. We defined the following subgroups for analyses: (1) beneficiaries needing assistance from another person with more ADLs (5 or all 6) versus beneficiaries needing assistance with fewer ADLs (2 to 4); (2) beneficiaries with dual Medicare and Medicaid coverage versus beneficiaries with Medicare alone; (3) beneficiaries whose original reason for entitlement was based on disability, end-stage renal disease, or both versus beneficiaries whose original reason for entitlement was based on age; and (4) residing in a more versus less disadvantaged area as measured by the ADI. For ADI, we created high and low categories by splitting the continuous default score at the 75th percentile for the nation (high ADI = above 75th percentile, low ADI = below 75th percentile) as described in Chapter 5 of this appendix. In our data, about two thirds of the sample in Year 9 was in less disadvantaged ADI areas and one third of the sample was in more disadvantaged ADI areas. Sample sizes for all subgroups in Year 9 are in Exhibit C.5a.

To estimate effects for these subgroups, we ran regressions for total Medicare spending and inpatient spending that interacted binary subgroup indicators based on the definitions above with all covariates (including IAH participation and year). Estimating models this way (instead of an equivalent stratification approach) allowed us to use a Wald test to determine whether the estimated effects of IAH in Year 9 for one group (for example, beneficiaries with dual Medicare and Medicaid coverage) were different from the other group (for example beneficiaries with Medicare alone).

## 6.4. Bayesian difference-in-differences model

### 6.4.1. Overview

In addition to the frequentist (traditional) analyses we described earlier in this chapter, we conducted a set of analyses using the Bayesian statistical paradigm. Assessing the effects of IAH probabilistically, as Bayesian techniques permit, maintains a rigorous statistical standard and provides a more flexible interpretation of the program's effects. The frequentist approach classifies the demonstration's impact as statistically significant or not statistically significant; in contrast, a Bayesian analysis allows probabilistic estimates about whether the demonstration achieved a certain outcome. For example, one could conclude that "there was a 98 percent chance that the IAH demonstration incentive reduced expenditures by at least \$100 PBPM in Year 9." Such conclusions offer the opportunity to tailor inferences to substantive questions of interest and apply subject matter expertise in deeming meaningful effects.

Overall, the Bayesian and frequentist analyses were similar, but they had some differences. As with the frequentist approach, the Bayesian analysis used a comparison group difference-in-differences design to identify effects attributable to the IAH demonstration. The outcome of interest was total Medicare expenditures PBPM. We used the same data sets for the frequentist and Bayesian analyses. Moreover, we used the same eligibility and matching weights and the same control variables. The Bayesian analysis diverged from the frequentist analysis, however, in three ways. In this chapter, we describe the three factors that differentiated the Bayesian analyses from their frequentist counterparts: the prior distributions, the method used to account for clustering, and the computational approach used to fit the models.

**Prior distribution.** Assigning a prior distribution to each model parameter translated the model into the Bayesian framework and allowed for probabilistic inference. We placed a standard normal prior distribution—denoted  $N(0,1)$ —on the overall impact of IAH. By doing so, we incorporated a prior expectation that very large positive or negative impacts of IAH on expenditures were substantially less likely than small and moderate impacts. We based our prior expectation on the general result that other evaluations of the impact of home-based primary care and other interventions for chronically ill, frail beneficiaries very rarely show effect sizes larger than two standard deviations. We centered the normal distribution at a mean of zero to remain agnostic about whether the IAH demonstration would be successful.

**Method used to account for clustering.** The full Bayesian model accounted for clustering by using random effects, and the frequentist analysis used cluster-robust standard errors (as we described earlier in this appendix). Specifically, the two-stage full Bayesian model accounted for clustering using beneficiary- and site-specific random effects for the IAH and comparison groups, in which each site included IAH

beneficiaries from a demonstration practice and their matched comparison beneficiaries. In contrast, the frequentist analysis estimated cluster-robust standard errors, which assumed that IAH beneficiaries were clustered by practices and comparison beneficiaries were clustered by individual beneficiaries rather than practices (a hybrid clustering approach). The Bayesian model could not apply the same approach because it accounted for clustering using random effects instead of cluster-robust standard errors.<sup>37</sup> This methodological difference in accounting for clustering could lead to differences in point estimate and standard error of the estimate.

**Two-stage model.** We further modified the frequentist model to make Bayesian computationally feasible. We adopted these modifications purely as a computational convenience; they are not inherently Bayesian, and a traditional impact estimation framework could also adopt this approach. Ideally, we would have liked to fit a single, unified model at the beneficiary level, as in the frequentist analysis, but such a model would have taken a prohibitively long time to converge on our analysis platform. Because of time constraints, we used a two-stage approximation of this ideal beneficiary-level model. In the first stage, we aggregated the beneficiary-level data set to the site level. Using output from Stage 1, we estimated the impact of the IAH demonstration using a Bayesian difference-in-differences framework in Stage 2.

#### 6.4.2. Full Bayesian model

To understand the full Bayesian model, we begin by presenting a single unified model at the beneficiary level. As we show in Equation (4), this procedure accomplishes impact estimation and risk adjustment simultaneously through a model of the following form:

$$(4) Y_{ijt} = \alpha + X_{it}\beta + \tau z_{it} + \gamma_t + \theta_t z_{it} + a_i + b_j + c_j z_{it} + d_{jzt} + \varepsilon_{it}$$

This model uses a slightly different notation than its frequentist counterpart, Equation (1), for clarity of presentation of the random effects.

- We use  $i$  to index beneficiaries;  $j = 1, \dots, 9$  to index geographic areas (or, loosely speaking, sites at which both IAH and comparison beneficiaries resided in Year 9); and  $t = -1, \dots, 9$  to index years.
- $Y_{ijt}$  is total Medicare expenditures PBPM measured for beneficiary  $i$  from site  $j$  in year  $t$ ;  $X_{it}$  is a set of beneficiary characteristics measured in year  $t$ ;  $z_{it}$  is the treatment status of beneficiary  $i$  in year  $t$ .
- Greek letters denote parameters to be estimated:  $\alpha$  is a constant term;  $\beta$  contains the effects of the beneficiary characteristics;  $\tau$  captures any differences

<sup>37</sup> A Bayesian model requires a fully model-based approach to account for clustering, and cluster-robust standard errors are an adjustment performed after the modeling process.

between IAH and comparison beneficiaries in the year before the demonstration that persist despite matching;  $\gamma$  describes the secular time trend that applies to both IAH and comparison beneficiaries; and the  $\theta_s$  are the difference-in-differences impacts of interest. As with the frequentist model, we estimated  $\gamma_{-1}$  and  $\theta_{-1}$  for two years before the demonstration, and  $\gamma_1 - \gamma_9$  and  $\theta_1 - \theta_9$  for each of the six demonstration years. Note that  $t = 0$  corresponds to the baseline year (the year before the demonstration), so we omitted  $\gamma_0$  and  $\theta_0$  from the model.

- Random effects are denoted by Roman letters: the *as* and *bs* are beneficiary- and site-level random intercepts, respectively, which account for the correlation across repeated observations on a given beneficiary or site; the *cs* are site-specific baseline IAH/comparison differences; and the *ds* are site-treat-year random intercepts. We assume that the *as* and *ds* each follow a univariate normal distribution, and the *bs* and *cs* jointly follow a bivariate normal distribution. The latter assumption allowed for correlation between a site's intercept and the IAH/comparison difference in that site.

Last, we weighted the regression using the same weighting scheme (beneficiary weighting) that we used in the frequentist analysis, as we discussed earlier.

We calculated the adjusted total Medicare expenditures for the IAH and matched comparison groups in each year, the difference-in-differences estimates ( $\theta_{-1}$ ,  $\theta_1 - \theta_9$ ), and percentage impact relative to unadjusted IAH group mean expenditures in the year before the demonstration. In addition, we estimated the probability of reducing expenditures by at least \$100 PBPM. In all calculations, we adjusted the yearly average outcomes for both groups to reflect the covariate distribution of the IAH group in the latest (seventh) demonstration year—the same approach we used in the frequentist analysis.

Because of the number of observations in the data set, fitting Equation (4) as a single, unified model at the beneficiary level was computationally prohibitive. For this reason, we fitted the full Bayesian model using a two-stage approximation to decrease computational run times. The first-stage model was a beneficiary-year-level risk adjustment fit using hierarchical linear regression. The goals of the first-stage analysis were to aggregate beneficiaries to the site level and risk-adjust outcomes to enable comparisons across sites and years whose case mix differed (Equation [5]). In the first-stage model, we adjusted for the same beneficiary-level covariates as the frequentist model. We used the risk-adjusted site-year-level output from Stage 1 as data in Stage 2, which estimated the impact of IAH demonstration in a Bayesian difference-in-differences framework (Equation [6]).

$$(5) \text{ Stage 1: } Y_{ijt} = A_{jz_{it}} + X_{it}\beta + a_i + \varepsilon_{it}$$

As we described, the site-treatment-year effect  $A_{jzt}$  represents the estimated fixed effect for site  $j$  and treatment group  $z$  in year  $t$ . There were 176 such fixed effects from two groups (IAH and comparison) from each of the nine sites in total (counting each member of the consortium as a separate site). The parameters  $\beta$  describe the effects of beneficiary-level control variables  $X_{it}$ , whereas beneficiary-level random effects  $a_i$  account for correlations across repeated observations on beneficiary  $i$ . We assumed that the beneficiary-level random effects  $a_i$  and the overall error term  $\varepsilon_{it}$  came from a normal distribution with mean zero and its own variance. Similar to the frequentist model, we used the rescaled composite weights for the Stage 1 model. Then, we used the aggregated site-treatment-year estimates ( $\hat{A}_{jzt}$ ) and associated standard errors ( $S_{zjt}$ ) from the Stage 1 model when we estimated the Stage 2 full Bayesian difference-in-differences regression (Equation [6]).

$$(6) \text{ Stage 2: } \hat{A}_{jzt} = \alpha + \tau z + \gamma_t + \theta_t z + b_j + c_j z + d_{jzt} + \varepsilon_{jzt}$$

In the Stage 2 model, we included an overall intercept  $\alpha$  and controls for the secular time trend  $\gamma_t$  and treatment  $\tau$ . We accounted for clustering through random effects  $b_j$ ,  $c_j$ , and  $d_{jzt}$ , as we described earlier. The parameters of interest,  $\theta_t$ , represent the overall difference-in-differences terms.

We assigned a standard normal distribution— $Normal(0,1)$ —as the prior for each model parameter:  $\alpha \sim N(0,1)$ ,  $\tau \sim N(0,1)$ ,  $\gamma \sim N(0,1)$ ,  $\theta \sim N(0,1)$ ,  $(b_j, c_j) \sim MVN(0, \Sigma)$ ,  $d \sim N(0, \sigma^2)$ , where  $\sigma^2$  is the overall noise variance. The prior for  $\Sigma$  included two parts: one part to address correlations between  $b_j$  and  $c_j$ , and one to address the standard deviation of  $b_j$  and  $c_j$ . The former part took on an LKJ correlation prior (Lewandowski et al. 2009); the latter took on a standard normal distribution. The multiplication of these two parts constituted the prior on  $\Sigma$ :  $\Sigma = \begin{pmatrix} \sigma_b & 0 \\ 0 & \sigma_c \end{pmatrix} \Omega \begin{pmatrix} \sigma_b & 0 \\ 0 & \sigma_c \end{pmatrix}$  where  $\sigma_b, \sigma_c \sim N(0,1)$  and  $\Omega \sim LKJ(2)$ .<sup>38</sup> Last, our prior on the error term is given by  $\varepsilon_{jzt} \sim Normal(0, s_{jzt}^2)$ . Therefore, both  $\sigma^2$  and  $s_{jzt}^2$  act as weights in Stage 2. We used the “lme4” package in R to fit the Stage 1 model. For Stage 2, we used a novel probabilistic programming language called Stan, which provides fast, full Bayesian inference, even for complex models.

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<sup>38</sup> LKJ is a distribution on correlation matrices (usually called  $\Omega$ ). The distribution has one parameter,  $\nu$ , so  $\Omega \sim LKJ(\nu)$ . When  $\nu = 1$ , the distribution is uniform over all possible correlation matrices. As  $\nu$  increases, the distribution is more concentrated on the identity matrix, which corresponds to zero correlations. Thus, for  $\nu = 2$ , the distribution slightly favors less correlation, shrinking the correlations somewhat toward zero. This is a weakly informative prior that helps stabilize the estimation.



## 7. Accounting for other initiatives and payments

Other programs administrated by CMS that take place concurrently with the IAH demonstration could influence our estimates of the effect of IAH on total Medicare expenditures. We addressed the potential influence of two CMS programs that providers for IAH or comparison beneficiaries may have participated in during Year 9: the Quality Payment Program and ACOs.

### 7.1. Excluding Quality Payment Program payment adjustments in estimating the impact of the IAH

#### 7.1.1. Background

As required by law, in 2017, CMS implemented the Quality Payment Program, which aims to incentivize clinicians to provide high-value care. Clinicians can participate in two tracks in the model: the Merit-based Incentive Payment System (MIPS) and alternative payment models (APMs). CMS pays clinicians for performance, participation, or both in these programs. Though performance measurement began in 2017, the first year it is relevant to estimating impacts for IAH is 2019 because that is the first year CMS made payments under the Quality Payment Program. This coincided with Year 6 for IAH, which began January 1, 2019, and continued into Year 9 (2022). In the first three years of issuing payments, payments were small, with a maximum adjustment of just 2.3 percent (CMS 2023c). Still, these adjustments could affect the estimate of IAH on total Medicare expenditures if IAH practices received larger (or smaller) MIPS adjustments than did comparison practices.

The MIPS program evaluates qualifying clinicians' performance across four domains and, based on performance, adjusts payments for professional services covered under the Medicare Physician Fee Schedule. The program is not voluntary; all MIPS-eligible clinician types who meet a threshold for volume of services are subject to a MIPS payment adjustment. CMS applies MIPS adjustments to payments for clinicians' professional services claims, and claims-based measures of expenditures include these adjustments by default.<sup>39</sup>

The APM track of the Quality Payment Program allows clinicians to participate in customized payment models that often seek to engage specific populations or care delivery approaches. Examples include Comprehensive Primary Care Plus, IAH, and Bundled Payments for Care Improvement models. Participation in an APM can offer additional bonus payments and changes the MIPS reporting requirements. CMS distinguishes between two types of APMs: Advanced APMs and MIPS APMs.

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<sup>39</sup> Though adjustments in 2021 were made based on performance in 2019, we account for Medicare expenditures in the year they were made (Year 8).

- Most Advanced APMs require participants to bear significant financial risk that is determined on an individual basis for each Advanced APM (for example, by setting an expenditure target above which the Advanced APM is responsible for costs). Clinicians who achieve threshold levels of patients or payments through the Advanced APM are eligible to receive a 5 percent APM incentive payment on their professional services claims and are excluded from MIPS and its reporting requirements. Unlike MIPS adjustments, the 5 percent incentive payments paid to Advanced APM participants are *not* included as part of claims and are paid separately to qualifying clinicians.
- MIPS APMs refer to APMs not designated as Advanced and include clinicians eligible for MIPS. Unlike Advanced APMs, clinicians participating in a MIPS APM are not eligible for the 5 percent incentive payment on professional services claims and are required to participate in MIPS and its reporting requirements. Clinicians participating in a MIPS APM are still subject to MIPS adjustments (like their peers nationwide not participating in any APM) but with modified performance category weighting and reporting requirements. For example, in the 2020 performance year, the cost performance domain received zero weight for MIPS APM participants (compared with 15 percent for non-MIPS APM participants). IAH is a MIPS APM.

### 7.1.2. Payments included when estimating impacts of the IAH demonstration

We included MIPS adjustments on payments made to MIPS-eligible clinicians in from 2019 to 2021 in our primary analysis of total Medicare expenditures. By default, the professional services claims include MIPS adjustments. Including these payments in our measure of total Medicare expenditures more accurately reflected the total amount CMS paid for services in these years compared with not including them. We also conducted an additional analysis excluding these payments to see whether they changed the Medicare expenditure outcomes in our sample in a way that influenced our estimate of the effect of IAH.

We did not include Advanced APM payments made to clinicians in any analysis of total Medicare expenditures. Because these payments are calculated at the clinician level and are not reported in Medicare claims data, we would have to assign a portion of a clinician's payments to beneficiaries based on assumptions and data analysis. We do not believe this approach would be appropriate for our sample. First, because we do not attribute comparison beneficiaries to specific clinicians (or practices), we do not know which clinicians that received an Advanced APM payment provided care for a given comparison beneficiary. Second, because a clinician who had at least one patient in the comparison group likely had many patients who were *not* included in the comparison group, we do not know the share of that clinician's payment that we ought to assign to a single comparison beneficiary per month.

If Advanced APM payments were relatively large or if the share of IAH beneficiaries seen by clinicians in an Advanced APM was substantially different from the share of comparison beneficiaries seen by Advanced APM clinicians, then we may have misrepresented total Medicare expenditures and therefore the impact of IAH. These payments, however, probably would not have counted for a substantial component of total Medicare expenditures for beneficiaries in our sample. Advanced APM payments are most likely to make a difference to a measure of total expenditures (1) if the sample includes all FFS beneficiaries treated by a particular practice or clinician and (2) if a fairly large share of total expenditures for those beneficiaries were for services under the Physician Fee Schedule. Neither of these is the case for the IAH evaluation:

- Participation in Advanced APMs is lower than MIPS. Fewer than 100,000 clinicians (of the approximately 1 million nationwide) received an Advanced APM payment in 2019, and while this number is growing, it still represents a minority of clinicians nationwide.<sup>40</sup> Therefore, any effects of additional payments will likely (although we cannot be certain) be limited to a small share of comparison or IAH beneficiaries, who themselves represent only a small share of an individual practice's total FFS patient population.
- Total expenditures for IAH-eligible beneficiaries—which include the IAH and comparison groups—are less likely to be substantially affected by Advanced APM bonus payments made to clinicians compared with the general FFS Medicare population. Only relatively high-cost beneficiaries meet IAH eligibility requirements, and among this group, only a small share of total expenditures is for services that appear in clinician/supplier claims. Specifically, in Year 7, clinician/supplier claims accounted for only 16 percent of total expenditures for IAH beneficiaries and 15 percent for comparison beneficiaries, and only a minority of these would have been claims for services provided by clinicians who received an Advanced APM payment. These services represent a larger share of total expenditures for the general FFS Medicare population because the general population tends to have lower expenditures for inpatient, skilled nursing, and other services than the IAH-eligible population.

### 7.1.3. Excluding MIPS payment adjustments

To assess whether MIPS payments affected Medicare expenditures for beneficiaries in our sample in a way that affected the estimated impact of IAH, we repeated our total expenditure regression models after removing MIPS payment adjustments from the expenditures measure. MIPS adjustment amounts appear directly in the

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<sup>40</sup> CMS has not published summary information on the number of participating Advanced APM clinicians in 2020 or 2021. Additional qualifying initiatives added in 2021 include the Primary Care First and Kidney Care Choices models.

clinician/supplier and outpatient claim files. We removed the sequestration amount before subtracting the MIPS adjustment and then reapplied sequestration.<sup>41</sup>

#### **7.1.4. Accounting for population-based payment adjustments in claims**

Population-based payment (PBP) adjustments are adjustments made to Medicare claims to offset payments made to providers participating in certain CMS models, like the Primary Care First model or Next Gen ACO model.<sup>42</sup> Providers in those models are given fully or partially prospective capitated payments and their claims are subsequently adjusted, usually downward, to account for these payments.

By default, these adjustments are included in Medicare claims, so without the accompanying payment amount made outside of the claims, the claims record likely undercounts true Medicare spending. In accordance with CMS guidance, we conducted a sensitivity analysis that reverses the PBP adjustments in claims, returning the claim amount to what CMS would have paid without models that offer PBPs.

## **7.2. Controlling for ACO participation in estimating the impact of IAH**

### **7.2.1. Background**

During the IAH demonstration, participation in ACOs increased. ACOs are groups of clinicians, hospitals, and other health care providers held accountable for the quality and cost of their patients' care. If an ACO achieves savings for CMS relative to a target spending level, then the ACO can share in those savings if it meets certain quality measures. Created as part of the Affordable Care Act, ACOs have become more common over time. By 2022, there were 483 ACOs in the Medicare program with 11.0 million assigned Medicare beneficiaries, up from 220 organizations and 3.2 million beneficiaries at the start of 2013 (CMS 2023a). In 2022, the following ACO initiatives were active: the Global and Professional Direct Contracting Model, Vermont All-Payer ACO model, and the Medicare Shared Savings Program (SSP). Most of the IAH practices joined an SSP ACO during the demonstration. By Year 9, all but one of the seven remaining IAH practices participated in an ACO. Across the evaluation sample, 94 percent of IAH beneficiaries and nearly half of comparison beneficiaries participated in an ACO.

Simultaneous participation in IAH and an ACO could affect estimates of the impact of IAH. If IAH practices that were in ACOs changed their care delivery because of their ACO involvement, those changes could have affected their patients' Medicare expenditures (perhaps by improvements in care coordination that reduce total Medicare expenditures). ACO participation may also affect other outcomes of interest

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<sup>41</sup> Because CMS applies sequestration to payments as the last step in generating the total paid amount, to remove MIPS payments, we must first undo sequestration by multiplying claims by 1.02, then remove the MIPS adjustment, and then reapply sequestration to the final amount.

<sup>42</sup> According to CMS guidance the list of models including PBPs are: Pioneer, Next Gen ACO, Comprehensive Primary Care Plus, Vermont All-Payer ACO, ACO REACH, Primary Care First, Kidney Care Choices.

such as use and quality of care. For example, three IAH practices reported to us in Year 6 that they had worked with their ACO to implement a uniform process aimed at reducing hospital use among patients with a urinary tract infection or chronic obstructive pulmonary disease. If there were a significantly different effect of ACO participation on IAH practices relative to the comparison group, the estimated impact of the demonstration would reflect a combined impact of IAH and participation in the ACO.

To assess the influence of ACO participation on the estimated impact of IAH, we categorized beneficiaries as participating or not participating (or more specifically, being attributed to a provider which is or is not participating) in an ACO in each pre-demonstration and demonstration year and controlled for this participation in regression analyses. We measured participation in the ACO using attribution for payment calculations by CMS (which we refer to simply as attribution in this chapter) or additional information gathered directly from the IAH practices, as we describe next.<sup>43</sup>

### **7.2.2. Assigning ACO participation to IAH and comparison beneficiaries**

A key challenge to assessing the influence of ACO participation on the estimated impact of IAH is to identify beneficiaries in our sample reached by ACOs. Attribution to an ACO initiative depends on having qualified claims from ACO providers as measured by Medicare claims that have the National Provider Identifier and Tax Identifier Number (TIN) of a clinician at an organization that participates in the ACO initiative. CMS stores beneficiary-level data on attribution to an ACO initiative as well as participation in other initiatives such as IAH in the CMS Master Data Management (MDM) system, which is a longitudinal database system.

By design, beneficiaries are generally attributed to a single initiative in the MDM at a time (to avoid CMS making multiple payments for the same beneficiary at the same time). Beneficiaries enrolled in IAH are identified as such in the MDM during their period of enrollment. Enrollment in IAH in the MDM takes precedence over attribution in the MDM to any other initiative, including ACO initiatives.<sup>44</sup>

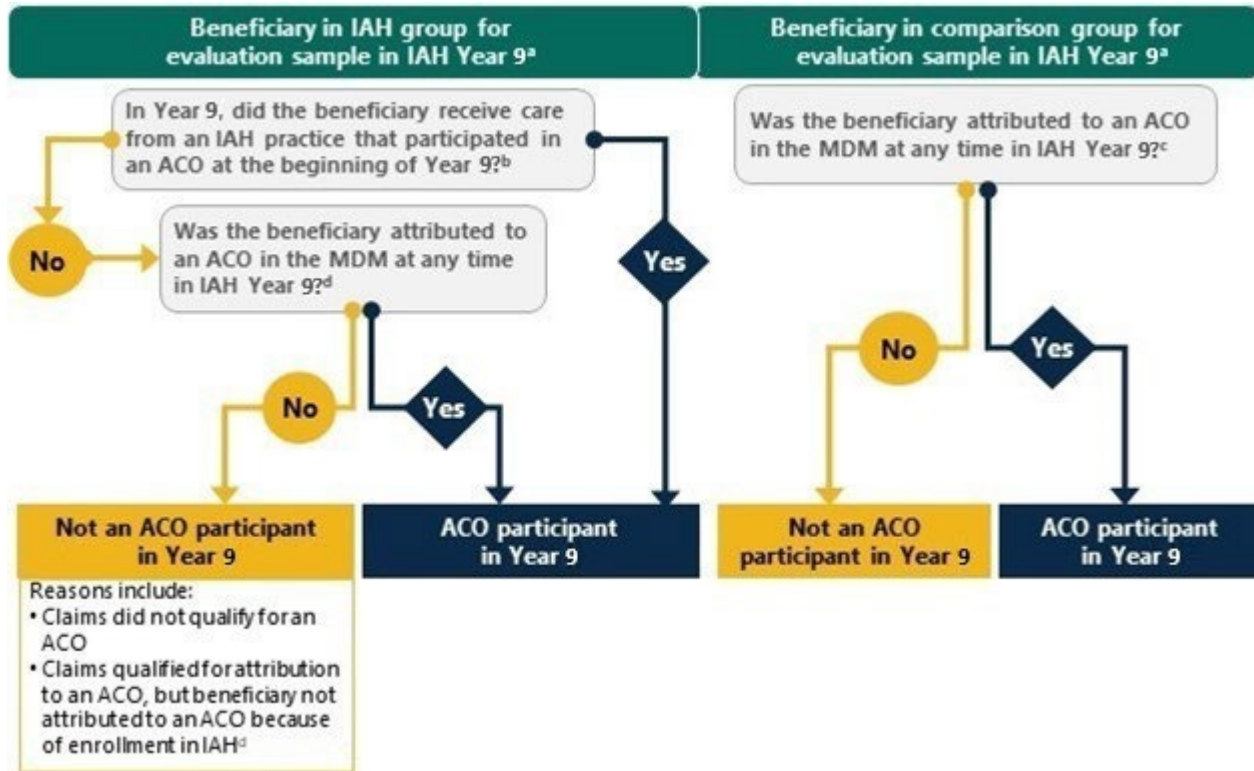
Beneficiaries in the IAH evaluation sample but not enrolled in the IAH demonstration (discussed in Chapter 3 of this appendix) are not identified as participating in IAH in

<sup>43</sup> Throughout this analysis, we specify two distinct terms related to beneficiary involvement with ACOs. Participation denotes a beneficiary's relationship with an ACO for the purpose of our analysis. Designation of participation is based on information from CMS as well as qualitative information collected from sites. Attribution refers to CMS's formal designation related to identifying the population of beneficiaries relevant when calculating payments for ACOs. Beneficiaries are considered attributed to an ACO based entirely on their status in the CMS Master Data Management (MDM) system.

<sup>44</sup> It is possible for a beneficiary to be simultaneously enrolled in IAH and attributed to an ACO in the MDM. Our analysis accounts for this possibility and identifies those beneficiaries as participating in an ACO. This situation is, however, rare; the vast majority of beneficiaries enrolled in IAH according to the MDM would not be simultaneously attributed to an ACO because of the rule that IAH takes precedence. Although IAH practices could be part of ACOs and IAH beneficiaries could be treated by providers in these or other ACOs, CMS did not allow IAH beneficiaries to be attributed to an ACO for purposes of calculating ACO savings and payments.

the MDM; therefore, these beneficiaries are eligible for attribution to an ACO in the MDM. Because enrollment in IAH in the MDM takes precedence, we supplemented MDM attribution data with qualitative information gathered from the IAH sites on ACO participation. After identifying which IAH practices were part of an ACO, we assigned IAH beneficiaries to an ACO based on the ACO participation of the practice from where they received care in a given demonstration year (Exhibit A.23).

**Exhibit A.23. ACO assignment for IAH and comparison group beneficiaries**



Note: IAH Year 9 was January to December 2022.

<sup>a</sup> We identified the IAH evaluation group using Medicare claims and other administrative data, and it included beneficiaries who were enrolled in the demonstration and some who were not enrolled. See Chapter 3 of this appendix for details on the differences between the IAH enrolled and evaluation samples.

<sup>b</sup> We based measurement of ACO participation for IAH practices largely on qualitative information provided by the IAH practices to Mathematica.

<sup>c</sup> CMS stores beneficiary-level data on attribution to an ACO initiative and participation in other CMS initiatives in the MDM system.

<sup>d</sup> Beneficiaries enrolled in IAH are identified as such in the MDM during their period of enrollment. Enrollment in IAH in the MDM takes precedence over attribution in the MDM to any other initiative, including ACO initiatives. Beneficiaries who are in the IAH evaluation sample but not enrolled in the IAH demonstration are not identified as participating in IAH in the MDM; therefore, these beneficiaries are eligible for attribution to an ACO in the MDM.

ACO = accountable care organization; MDM = Master Data Management.

We identified IAH beneficiaries who participated in an ACO in each study year (demonstration Years 1 to 9 and two pre-demonstration years) based on the following logic:<sup>45</sup>

- We assigned IAH beneficiaries to an ACO if their IAH practice TIN was participating in an ACO at the beginning of the study year.<sup>46</sup>
- We assigned IAH beneficiaries whose practice TIN did not participate in an ACO at the beginning of the demonstration year to an ACO if they were attributed to an ACO in the beneficiary-level data in the MDM at any point during that study year.
- We assigned comparison beneficiaries to an ACO if they were attributed to an ACO in the beneficiary-level data in the MDM at any point during the study year.

### 7.2.3. ACO participation by IAH practices during the demonstration

Although IAH practices were not excluded from participating in ACOs before Year 3, CMS explicitly told practices that they could participate starting in Year 3 (which began in June 2014 for most practices). As a result, several IAH practices joined ACOs in Years 3, 4, and 5 of the IAH demonstration. Exhibit A.24 shows ACO participation for each IAH site at the beginning of each demonstration year according to information provided by IAH practices. No sites took part in an ACO before 2012.

The percentage of IAH beneficiaries assigned to an ACO for the purpose of our analysis increased substantially from Year 3 (19.8 percent) to Year 9 (94.0 percent) (Exhibit A.24). Among comparison beneficiaries, participation in an ACO increased steadily over time to 48.8 percent in Year 6, dropping slightly to 40.6 in Year 7 but returning to 48.7 in Year 9.

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<sup>45</sup> IAH enrollment in the MDM does not align perfectly with inclusion in the IAH group we identified for the evaluation. See Chapter 3 of this appendix for a detailed explanation of the difference between the IAH group used for the evaluation and the list of IAH enrollees identified by the implementation contractor.

<sup>46</sup> IAH demonstration years are not the same as calendar years (see Exhibit A.1).



**Exhibit A.24. IAH sites’ ACO participation at the start of each IAH demonstration year**

Demonstration practice location	Year 1 Jun 2012– May 2013	Year 2 Jun 2013– May 2014	Year 3 Jun 2014– May 2015	Year 4 Oct 2015– Sept 2016	Year 5 Oct 2016– Sept 2017	Year 6 Jan 2019– Dec 2019	Year 7 Jan 2020– Dec 2020	Years 8 and 9 Jan 2021– Dec 2022
<b>Practices that participated in Years 1 to 9</b>								
Dallas, TX <sup>a</sup>				✓	✓	✓	✓	✓
Flint, MI <sup>a</sup>	✓	✓	✓	✓	✓	✓	✓	✓
Jacksonville, FL <sup>a</sup>				✓	✓	✓	✓	✓
Lansing, MI <sup>a</sup>				✓	✓	✓	✓	✓
Long Island, NY					✓	✓	✓	✓
Milwaukee, WI <sup>a</sup>				✓	✓	✓	✓	✓
Philadelphia, PA <sup>b</sup>								
Richmond, VA <sup>b</sup>								
Baltimore, MD/ Washington, DC <sup>b</sup>				✓	✓	✓		
<b>Practices that left the demonstration after year 5<sup>c</sup></b>								
Austin, TX						n.a.	n.a.	n.a.
Cleveland, OH				✓	✓	n.a.	n.a.	n.a.
<b>Practices that left the demonstration after Year 6<sup>c</sup></b>								
Boston, MA				✓	✓	✓	n.a.	n.a.
Durham, NC							n.a.	n.a.
<b>Practices that left the demonstration after Year 7<sup>c</sup></b>								
Brooklyn, NY				✓	✓			n.a.
Portland, OR								n.a.
Wilmington, DE				✓	✓	✓	✓	n.a.

Source: CMS’s MDM database and information provided by IAH sites to Mathematica, supplemented with records from conversations with CMS and its implementation contractor and web searches.

Note: We do not report data for the first or second pre-demonstration years because none of the IAH practices participated in an ACO in those years (June 2010 to May 2011 and June 2011 to May 2012, respectively). As shown in Exhibit A.23, however, some IAH beneficiaries were assigned to an ACO in the second pre-demonstration year through attribution in the MDM.

<sup>a</sup> These practices participated as part of the Visiting Physicians Association.

<sup>b</sup> These practices participated as consortia and started Years 1 to 3 on September 1.

<sup>c</sup> Year 8 and 9 analyses included only the 7 practices that participated in those years. Similarly, Year 7 analyses included only the 10 practices that participated in that year, and Year 6 analyses included only the 12 practices that participated in that year. Analyses for Years 1 to 5 included the 14 practices that participated in all five years.

ACO = accountable care organization; MDM = Master Data Management; n.a. = not applicable.



**Exhibit A.25. Number and percentage of IAH and comparison beneficiaries assigned to an ACO, by evaluation year**

	Second pre-demonstration year: Jun 2011–May 2012 <sup>a</sup>	Year 1 Jun 2012–May 2013 <sup>a</sup>	Year 2 Jun 2013–May 2014 <sup>a</sup>	Year 3 Jun 2014–May 2015 <sup>a</sup>	Year 4 Oct 2015–Sept 2016	Year 5 Oct 2016–Sept 2017	Year 6 Jan 2019–Dec 2019 <sup>b</sup>	Year 7 Jan 2020–Dec 2020 <sup>b</sup>	Year 8 Jan 2021–Dec 2021 <sup>b</sup>	Year 9 Jan 2022–Dec 2022 <sup>b</sup>
Number of IAH beneficiaries	107	1,773	1,392	1,498	7,001	7,445	5,509	4,153	3,159	2,462
Percentage of IAH beneficiaries	1.5	21.6	19.2	19.8	73.7	74.8	68.9	82.1	94.5	94.0
Number of comparison beneficiaries	1,246	5,412	8,431	10,685	15,846	19,670	15,872	8,468	6,129	5,217
Percentage of comparison beneficiaries	3.9	16.0	26.1	34.2	41.3	47.5	48.8	40.6	45.3	48.7

Source: CMS’s MDM database and information provided by IAH sites to Mathematica, supplemented with records from conversations with CMS and its implementation contractor and web searches.

Note: We do not report data for the first pre-demonstration year (June 2010 to May 2011) because no IAH or comparison beneficiaries were assigned to an ACO that year.

<sup>a</sup> For the Richmond-based consortium, Years 1 to 3 and the two pre-demonstration years began in September rather than June.

<sup>b</sup> Year 8 and 9 analyses included only the 7 practices that participated in that year. Year 7 analyses included only the 10 practices that participated in that year. Similarly, Year 6 analyses included only the 12 practices that participated in that year. Analyses for Years 1 to 5 included the 14 practices that participated in all five years.

ACO = accountable care organization; MDM = Master Data Management.

#### 7.2.4. Accounting for ACO participation in regression analysis

To assess whether ACO participation affected the impact of IAH on Medicare expenditures, we repeated our difference-in-differences regression controlling for a binary measure of ACO participation in each year, as we defined above. This enabled us to see whether the estimated effect of IAH differed depending on whether we controlled for ACO participation. That said, by Year 9, with nearly 95 percent of IAH beneficiaries participating in an ACO, it was difficult to separate effects of IAH from the effects of ACOs, and as such we interpret results in Year 9 with caution.

There are limitations to this analysis, largely related to potential measurement error associated with the measure of ACO participation we constructed. First, because our measure of participation in an ACO did not look at claims for individual beneficiaries, some IAH enrollees in the evaluation sample could have been misclassified as non-participants in an ACO. We assigned ACO participation to IAH beneficiaries based on attribution in the MDM as well as participation in an ACO at the practice level. IAH beneficiaries who received care from an IAH practice that was not affiliated with an ACO and who were enrolled in IAH in the MDM would not be considered ACO participants for our analyses (except in rare cases in which an IAH enrollee was attributed to an ACO program in the MDM).

Second, we assigned IAH beneficiaries to an ACO based on their practice's ACO participation status at the start of the demonstration year. This approach could classify some beneficiaries as not in an ACO even though their IAH practice took part in an ACO for multiple months that year. For example, four IAH practices joined an ACO on January 1, 2015, partway through Year 3 of the IAH demonstration (June 2014 to May 2015). We classified beneficiaries associated with these practices as not being in an ACO for Year 3 because these practices were not affiliated with the ACO at the start of Year 3. If we measured these four practices as being part of an ACO in Year 3, we would have misclassified June to December 2014 as ACO months. Regardless of this distinction, if joining an ACO led IAH practices to experience substantial unmeasured changes in the patient population or care delivery that affected Medicare expenditures, such changes probably did not occur immediately after joining an ACO.

### 7.3. Examining participation in other CMS initiatives

Other initiatives at CMS that operated concurrently with the IAH demonstration could have influenced evaluation results if IAH or comparison beneficiaries were exposed to those initiatives. For participation in another initiative to influence the IAH evaluation results in a meaningful way, however, both of the following must be true: (1) meaningfully overlapping participation in the evaluation sample (IAH or comparison), and (2) meaningful effects of that initiative on outcomes such as spending and hospital use. Below, we show participation in some of CMS' other, non-ACO initiatives that could overlap with IAH in Years 7 to 9 (Exhibit A.28). In Year 9, the

Primary Care First (PCF) Model had the highest participation among non-ACO initiatives at 9.7 percent in the comparison group, similar to the 10.1 percent participation in Comprehensive Primary Care Plus (CPC+) in Year 8. The influence of CPC+ and PCF participation on IAH results is likely to be negligible because:

1. 10 percent is still a relatively small portion of our sample, and
2. The estimated effects of CPC+ and PCF in recent years have been small, such as no reduction or small (relative to concurrent estimated effects of IAH) increases in total spending in 2021 (the most recent year for which results are publicly available as of the writing of this report).<sup>47</sup>

None of the other initiatives had participation larger than 3 percent in either group. Therefore, it is highly unlikely that participation in these initiatives could have meaningfully affected our results.

**Exhibit A.26. Participation of IAH and comparison beneficiaries in select CMS initiatives in Years 7 through 9**

Initiative	IAH beneficiaries			Comparison beneficiaries		
	Year 7	Year 8	Year 9	Year 7	Year 8	Year 9
CPC+	2.2	2.9	0	3.8	10.1	0
PCF	0	1	3.4	0	1.6	9.7
ETC	0	2.8	2.1	0	2.1	1.8
MD TCOC	0.3	0.1	0.2	0.8	1.2	1.5
VIT	0	0	0	0	0	0
MMCO	0	0	0	0	0	0

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data and the MDM database from the Chronic Conditions Warehouse.

CPC+ = Comprehensive Care Plus Model; PCF = Primary Care First Model; ETC = End-Stage Renal Disease Treatment Choices Model; MD TCOC = Maryland Total Cost of Care Model; VIT = Value in Opioid Use Treatment Demonstration; Medicare-Medicaid Coordination Office; MDM = Master Data Management; n.a. = not applicable.

<sup>47</sup> For more information, see the [evaluation report](#) covering Year 5 of the CPC+ Model and Year 2 of the [PCF Model](#).

## 8. Qualitative methods and data

To understand why and how the incentive payments may have affected outcomes, we had to understand how IAH practices' provision of home-based primary care changed after the IAH demonstration began and throughout the demonstration. Identifying the potential effect of changes by IAH practices also required understanding how the IAH participating practices provided home-based primary care before the IAH demonstration. Understanding the care delivery model enabled us to assess whether changes made by the participating practices appeared to be designed to reduce Medicare expenditures and improve health outcomes. When reporting information about the IAH practices in the report and appendices, we relied on qualitative data gathered from demonstration sites during demonstration Years 1 to 3, Year 5, and Year 6.

- We conducted the most recent interviews from November 2019 to February 2020 with 30 respondents, spanning the transition from Year 6 to Year 7. We interviewed one clinician and one practice administrator from each participating practice, except the one in Durham, North Carolina. In addition, we interviewed one corporate leader from the parent company of the HarmonyCares Medical Group (known at that time as Visiting Physicians Association) to collect additional insight on centralized supports for these practices. The Durham practice withdrew from the demonstration in fall 2019, so we conducted an exit interview with the practice administrator in December 2019. As part of this data collection effort, we used a semistructured interview protocol to collect information on changes practices made between our last round of interviews in April 2017 (during Year 5) and fall 2019 (during Year 6), including their efforts associated with meeting performance requirements for IAH quality measures. We also asked about motivations for any changes and factors that affected implementation of those changes. These interviews were conducted before the COVID-19 pandemic.
- During the previous round of telephone interviews (conducted in April 2017), we interviewed 25 clinical and administrative staff at 15 IAH practices and the HarmonyCares Medical Group corporate office in Troy, Michigan. We asked respondents about changes their practices had made during the demonstration to reduce hospital admissions and readmissions, reduce avoidable ED use, coordinate care, ensure round-the-clock access to care, follow up with patients and reconcile medications within 48 hours after discharge from the hospital or ED, and document patients' preferences. We also asked about motivation for making changes, clinician and staff reactions to changes, and factors that affected implementation of those changes.
- During telephone interviews conducted in January and February 2017, we collected information about IAH practices' structural characteristics and how they deliver care.

- During telephone interviews in late 2016 and early 2017, we interviewed 48 care partners across 13 of the 14 IAH practices that participated in Year 5, including at least one home health agency that worked with each IAH practice.<sup>48</sup> Care partners are organizations external to the IAH practice's care team with which the practice has an established working relationship to coordinate care for patients. We asked respondents questions that enabled us to assess how care partner organizations perceive IAH practices on three key dimensions of home-based primary care: care coordination, accessibility, and continuity.
- During visits to demonstration sites from April 2015 to October 2015, we interviewed the sites' IAH team members and administrative staff involved in implementing the IAH demonstration. During this round of site visits, we focused on documenting changes in how the practices delivered care, the barriers to and facilitators of meeting the requirements of the demonstration, and how sites planned to sustain the home-based primary care model.
- Finally, we provide information gathered during earlier rounds of site visits: February to May 2013 (visits during Year 1) and February to July 2014 (visits during Year 2). During these earlier site visits, we focused on documenting how the practices delivered care, including changes from the year before the demonstration to Year 1 and changes from Year 1 to Year 2. During this period, we collected information on barriers to and facilitators of meeting the requirements of the demonstration and on how sites used information technologies, such as electronic health records and health information exchange to support their work.

For all interviews, we coded the data using a template that reflected the various requirements of the IAH demonstration (for example, providing patients with 24-hour access to the care team and working to reduce ED visits). The coding template also captured aspects of the five domains identified by the Consolidated Framework for Implementation Research (Damschroder et al. 2009) as playing an important role in implementation success: (1) the inner setting (internal attributes) of the practice sites, including structural and cultural characteristics affecting capacity for change; (2) the external environment (such as the availability of clinicians in the IAH practice's local market); (3) the characteristics of the IAH demonstration itself; (4) the characteristics of the people involved in implementing the model; and (5) the processes used to implement the model. We used qualitative analysis software (NVivo) to sort data using this coding template. We analyzed the sorted data to identify key barriers to and facilitators of implementation of the IAH demonstration in each participating site and identified common themes across sites.

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<sup>48</sup> For more information about interviews with care partners, see the [evaluation report](#) covering Year 4 of the IAH demonstration.

In our analysis of qualitative data, we described what happened during the demonstration. We did not have a comparison group of primary care practices, so we could not be certain whether changes in practices' operations or structure occurred because of the demonstration. In addition, because we did not visit sites until after the demonstration began, data on practices' operations and structure before the demonstration was limited to what interviewees told us was different in Year 1 relative to before the demonstration.

## 9. Understanding differences between evaluation results and incentive payments

### 9.1. Approach for calculating incentive payments

Practices participating in the IAH demonstration were eligible to receive annual incentive payments. Specifically, practices could earn incentive payments if their patients' Medicare expenditures were below the practice's target expenditures and the practice met performance thresholds for a set of quality measures. Calculation of incentive payments was based on (1) comparison of costs incurred (that is, actual expenditures of IAH-applicable beneficiaries during the performance year) with the target expenditures and (2) performance on payment-related quality measures. Actual expenditures of IAH-applicable beneficiaries were determined from Medicare FFS claims data. Target expenditures represented the expected expenditures based on Medicare FFS beneficiaries not exposed to the demonstration. Performance on payment-related quality measures was determined from information IAH practices report (for three of the six measures) and Medicare FFS claims data (for the remaining three measures).<sup>49</sup> IAH-applicable beneficiaries were those who are enrolled in the demonstration; for more information about IAH enrollees, see Chapter 3 of this appendix.

Although procedures for measuring performance on payment-related quality measures remained unchanged throughout the IAH demonstration, calculations of actual and target expenditures changed multiple times. Before beginning the demonstration, "CMS developed a risk-based actuarial methodology (the 'original actuarial methodology') for calculating incentive payments. In response to questions raised by participating IAH practices in early performance years regarding the risk scores used in the demonstration, CMS explored a different approach to the original actuarial method and developed a second methodology (the 'regression-based methodology'), which was later revised (the 'revised regression-based methodology')" (CMS 2023b). For Year 5, calculations for 10 practices used the revised regression-based methodology, and calculations for 4 practices used the original actuarial methodology.<sup>50</sup>

Beginning with Year 6, calculations for all practices used the revised actuarial methodology, which generated "practice-specific PBPM target expenditures based on historical Medicare FFS per capita expenditures for the Medicare FFS population in the same counties as IAH-applicable beneficiaries. The per capita expenditures were adjusted to reflect the average CMS-HCC risk score, the average frailty score (used in the Program of All-inclusive Care for the Elderly), and a utilization factor of the IAH-applicable population in each practice" (CMS 2023b). The utilization factor was an

<sup>49</sup> See Exhibit B.4 for a list of practice-reported and claims-based measures.

<sup>50</sup> More information on these methodologies is in the 2018 IAH Report to Congress, available at <https://innovation.cms.gov/Files/reports/iah-rtc.pdf>.

add-on to the base risk score that “reflects the level of risk that is not captured by the CMS-HCC model for beneficiaries with a hospital admission and rehabilitation services use in the 12 months prior to their enrollment date in the performance year” (CMS 2023b). New enrollees of IAH providers “receive a prospective CMS-HCC risk score, frailty factor, and utilization factor. The risk score and frailty factor for continuing enrollees are updated in future performance years only for changes in demographics (age and Medicaid status). The utilization factor is applied in future performance years only if a continuing enrollee had a hospitalization and post-acute care in the 12 months prior to the performance year” (CMS 2021). The utilization factor led to an increase in target expenditures; all else equal, higher target expenditures resulted in a larger incentive payment. This implicitly assumed that IAH enrollees who were hospitalized and had post-acute care in one year were at equal risk for these outcomes in the following year. However, if some IAH enrollees tended to have a lower risk of hospitalization and post-acute care in the year after they had such utilization—in other words, if their expenditures tended to regress to the lower level of expenditures they incurred prior to the year that included a hospitalization and post-acute care—then the utilization factor may have overestimated target expenditures. Finally, “the adjusted per capita expenditures are trended to the performance year by the increase in total per capita Medicare FFS expenditures, as estimated by CMS’s Office of the Actuary” (CMS 2023b). Trending expenditures forward to the performance year was necessary because the county-level data used to set target expenditures were lagged by about 15 months. For example, for Year 6, CMS used calendar year 2018 expenditures, which were published in April 2020. Trend factors came from the most recently available Medicare Trustees Report and were updated annually.

Equation (7) shows a simplified version of how CMS calculated the spending target for each beneficiary enrolled in the demonstration in Year 9. Equation (8) shows how CMS calculated the savings or loss PBPM for each practice.

$$(7) \quad \text{target expenditures} = \text{average monthly FFS county cost} * \text{cost trend} * (\text{beneficiary risk score} + \text{frailty factor} + \text{utilization factor})$$

$$(8) \quad \text{savings / loss PBPM} = \text{average target expenditures PBPM} - \text{average actual expenditures PBPM}$$

The maximum incentive payment for each practice in Year 9 depended on the following factors (CMS 2021):

- Savings or loss PBPM.
- Whether the estimated savings was statistically significant. “A one-sided confidence interval is constructed around each practice’s actual expenditures, for use in determining whether savings are statistically significant. [Target expenditures] are compared to the upper bound of the confidence intervals (80th



and 85th) to determine if any observed savings are likely to be actual, rather than due to random variation” (CMS 2021).

- The number of months of enrollment in the demonstration by IAH-applicable beneficiaries.
- Whether the maximum incentive payment exceeded the 5 percent savings kept by CMS, which was calculated as 5 percent multiplied by target expenditures and total beneficiary months.

If a practice had statistically significant savings that exceeded the 5 percent of savings that CMS retained, then the final incentive payment depended on the following:

- Whether the target expenditures were greater than the upper bound of the 85th confidence interval (rather than the 80th). If its target expenditures were greater than the upper bound of the 85th confidence interval, the practice earned 90 percent of the maximum payment. Otherwise, its target expenditures were greater than the upper bound of the 80th confidence interval, and the practice earned 50 percent of its target expenditures.
- The practice’s performance on the six payment-related quality measures. If a practice met the performance thresholds for all six quality measures tied to payment, then it earned 100 percent of the maximum incentive payment. If a practice achieved the threshold for five, four, or three quality measures, it earned, respectively, 83 percent, 67 percent, or 50 percent of the maximum payment. The only requirement was that a practice must have met the performance threshold for the quality measures—payment did not vary by how much the practice exceeded the threshold.

As an example, consider a practice that had a \$1 million maximum incentive payment after subtracting the 5 percent of savings that CMS retains and both of the following: (1) its target expenditures were greater than the upper bound of the 85th confidence interval and (2) it achieved the threshold for three quality measures. For this practice, the actual incentive payment would have been \$1 million multiplied by 80 percent (for the 85th confidence interval) multiplied by 50 percent (for achieving the threshold for three quality measures), for a final payment of \$400,000.

## 9.2. Differences between evaluation results and incentive payments

### 9.2.1. Purposes of the evaluation and incentive payment calculation

The evaluation and the incentive payment calculation served different purposes. The evaluation needed to estimate the effect of the demonstration after accounting for how factors other than the demonstration that changed during the performance period affected expenditures. Conducting a rigorous evaluation required using the same data and approach to identify IAH and comparison groups and advanced statistical methods to reduce the risk of bias in the study results. Specifically, it required using a comparison group of beneficiaries that were similar to IAH

beneficiaries but did not receive home-based primary care and—as we describe in the following section—examining changes in expenditures for the comparison group relative to changes for patients of IAH practices over the same time period. By contrast, the incentive payment calculation needed to offer a timely way to measure a target spending level to reward participation, subject to other requirements such as quality measure performance. As described in the previous section of this chapter, this was done by trending historical expenditures for Medicare FFS beneficiaries and adjusting those expenditures to reflect IAH beneficiaries' health status and past utilization.

### 9.2.2. Reasons why the evaluation and incentive payment calculation results differ each year

In all years of the demonstration, large differences have existed between the total incentive payments paid to IAH practices and the estimated aggregate effect of IAH calculated by the evaluation (see Exhibit 3.2 of the report for more information). In Year 9, the estimated aggregated effect was a reduction of \$8.0 million, and total incentive payments were \$9.7 million (Exhibit A.27). The evaluation and incentive payment calculation results differed each year because of (1) differences in the sample of beneficiaries included and (2) differences in the methods used. As we explain in this section, our use of a difference-in-differences approach accounted for much of the discrepancy between evaluation findings and incentive payment calculation results.

To evaluate the effect of IAH, Mathematica used a quasi-experimental difference-in-differences design. Under this design, we estimated effects as the change in outcomes for IAH-eligible beneficiaries receiving care from IAH practices before and after the start of the demonstration relative to the change during the same period for a matched comparison group. Equation (9) shows a simplified version of how the evaluation calculated the effect of IAH on expenditures in Year 9. The terms  $IAH_{y9}$  and  $C_{y9}$  reflect regression-adjusted PBPM expenditures in Year 9 for IAH and comparison beneficiaries, respectively. The terms  $IAH_{pd}$  and  $C_{pd}$  reflect regression-adjusted PBPM expenditures in the pre-demonstration year 2011–2012 for IAH and comparison beneficiaries, respectively; this is the year we used as the baseline for calculating the difference-in-differences estimate.

$$(9) \text{ effect on expenditures} = (IAH_{y9} - C_{y9}) - (IAH_{pd} - C_{pd})$$

In Year 9, regression-adjusted PBPM expenditures were \$5,596 for IAH beneficiaries and \$6,303 for the comparison group, for a difference of  $-\$707$  PBPM (Exhibit A.27). This difference of  $-\$707$  PBPM is conceptually similar to the difference between actual and target expenditures used in the incentive payment calculation, where the difference between actual expenditures for IAH-applicable beneficiaries and target expenditures was  $-\$899$  PBPM for the average beneficiary in Year 8. In other words,

$IAH_{y,9} - C_{y,9}$  in Equation (9) is conceptually similar to Equation (8). The difference between the IAH-comparison group difference in Year 8 calculated by the evaluation (-\$707 PBPM) and that calculated for incentive payments (-\$945 PBPM) was -\$238 PBPM, or -25 percent. It is likely that each of the differences in sample (identification of IAH beneficiaries and a comparison or target group)<sup>51</sup> and methods (calculation of expenditures) contributed at least somewhat to the -\$238 PBPM difference.

Unlike the incentive payment calculation, the evaluation sought to estimate the change in the difference between IAH and comparison beneficiaries relative to before the demonstration began. Before the demonstration began, beneficiaries who met IAH eligibility criteria and were treated by IAH practices in the year before the demonstration had lower expenditures than a matched comparison group of beneficiaries who had similar observable characteristics and health status but did not receive home-based primary care. One year before the demonstration, regression-adjusted PBPM expenditures for the seven practices that participated in Year 9 were \$5,270 PBPM for beneficiaries eligible for IAH and \$5,656 PBPM for the comparison group, for a difference of -\$385 PBPM; the difference between -\$707 PBPM (from Year 9) and -\$385 PBPM is -\$322 PBPM, which is the evaluation's estimated effect of IAH in Year 9.

Why did the evaluation use the change in the difference between IAH and comparison beneficiaries rather than the IAH-comparison difference in Year 9 only? First, interpreting the difference in mean expenditures for IAH and comparison beneficiaries in a single demonstration year as the effect of the demonstration poses a substantial risk of bias by not accounting for any potential unobserved factors that affected expenditures unrelated to the payment incentive and delivery of home-based primary care. For example, it is possible that unobserved differences between IAH beneficiaries and comparison beneficiaries influenced both the decision to start home-based primary care at an IAH practice and health care spending patterns. These could include differences in health status and environment that were not captured in Medicare claims or administrative data, as well as differences in attitudes and preferences about health care. Using a difference-in-differences approach avoids this type of bias as long as unobserved differences between IAH beneficiaries and comparison beneficiaries, and the influence of those unobservable variables on outcomes, are consistent over time. Also, by using data from both the baseline and Year 9 for both IAH and comparison beneficiaries, this approach accounts for underlying trends that affect Medicare expenditures the same way for both groups.

Second, while the demonstration had two components—a payment incentive and the delivery of home-based primary care—only the payment incentive had the potential to generate expenditure reductions for Medicare that *would not have been achieved without the IAH demonstration*. This is because payment for home-based primary care

<sup>51</sup> For more information about differences in the IAH samples used for the evaluation and the incentive payment calculation, see Chapter 3 of this appendix.

was in effect before the demonstration. Prior to the COVID-19 pandemic—that is, for IAH Years 1 to 6—using the change in the difference between IAH and comparison beneficiaries allowed us to measure the expenditure reduction (if any) for Medicare that was achieved solely because of the payment incentive available during the IAH demonstration. But this interpretation does not hold during the pandemic (Years 7 to 9), primarily because the relative effectiveness care for IAH and comparison beneficiaries may have changed since prior to the pandemic (see Chapter 5 of the report for more details and examples) as a result of disruption in health care and society more generally during the pandemic. In Year 9, the estimated effects reflect both of the following:

- Changes in care delivery by IAH practices because of the IAH payment incentive, which was the focus of the evaluation in Years 1 to 6.
- Changes in the relative effectiveness of home-based primary care for IAH beneficiaries, some of which may have also applied in Years 7 and 8.

**Exhibit A.27. Comparison of evaluation and incentive payment calculation results in Years 8 and 9**

	Year 8		Year 9	
	Evaluation	Incentive payment calculation	Evaluation	Incentive payment calculation
IAH beneficiaries' spending, PBPM	\$5,475	\$3,319	\$5,596	\$3,554
Comparison beneficiaries' spending (evaluation) or spending target (incentive payment calculation), PBPM	\$6,178	\$4,219	\$6,303	\$4,499
Absolute difference between IAH and comparison (evaluation) or IAH and spending target (incentive payment calculation), PBPM	-\$703	-\$899	-\$707	-\$945
Relative difference between evaluation and incentive payment calculation	-22%	-22%	-25%	-25%
Difference between IAH and comparison beneficiaries in the year before the demonstration, PBPM	-\$384	n.a.	-\$385	n.a.
Estimated effect of IAH used to calculate aggregate effects for the evaluation, PBPM	-\$320	n.a.	-\$322	n.a.
Estimated spending difference used to calculate incentive payments	n.a.	-\$899	n.a.	-\$945
Number of beneficiary-months used to calculate estimated aggregate spending reduction (evaluation) or incentive payments given to IAH practices (incentive payment calculation) <sup>a</sup>	31,048	35,661	24,966	26,520
Estimated aggregate spending reduction (evaluation) or incentive payments given to IAH practices (incentive payment calculation)	\$9.9 million <sup>b</sup>	\$12.5 million	\$8.0 million	\$9.7 million
Relative difference between evaluation and incentive payment calculation	-26%	-26%	-17%	-17%

Sources: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse. Results for the incentive payment calculation are provided by CMS at <https://www.cms.gov/priorities/innovation/innovation-models/independence-at-home>.

Note: Numbers may not sum to totals shown here because of rounding.

<sup>a</sup> See Chapter 3 of this appendix for details about the differences between the IAH beneficiaries used for the evaluation and IAH enrollees used for the incentive payment calculation.

<sup>b</sup> Estimated aggregate spending reductions calculated by the evaluation reflect the beneficiary-level estimated effect of IAH multiplied by the number of IAH beneficiary-months in each year. Incentive payment calculations reflect the difference between spending for IAH enrollees and the spending target, number of

Exhibit A.27 (*continued*)

beneficiary-months, and other features discussed earlier in this chapter (such as CMS keeping the first 5 percent of savings and the practice's performance on the six payment-related quality measures).

n.a. = not applicable.

## Appendix B

### How IAH Practices Provided Care – Supplementary Exhibits





**Exhibit B.1. Average primary and specialty care spending PBPM, by year and group of IAH participating sites**

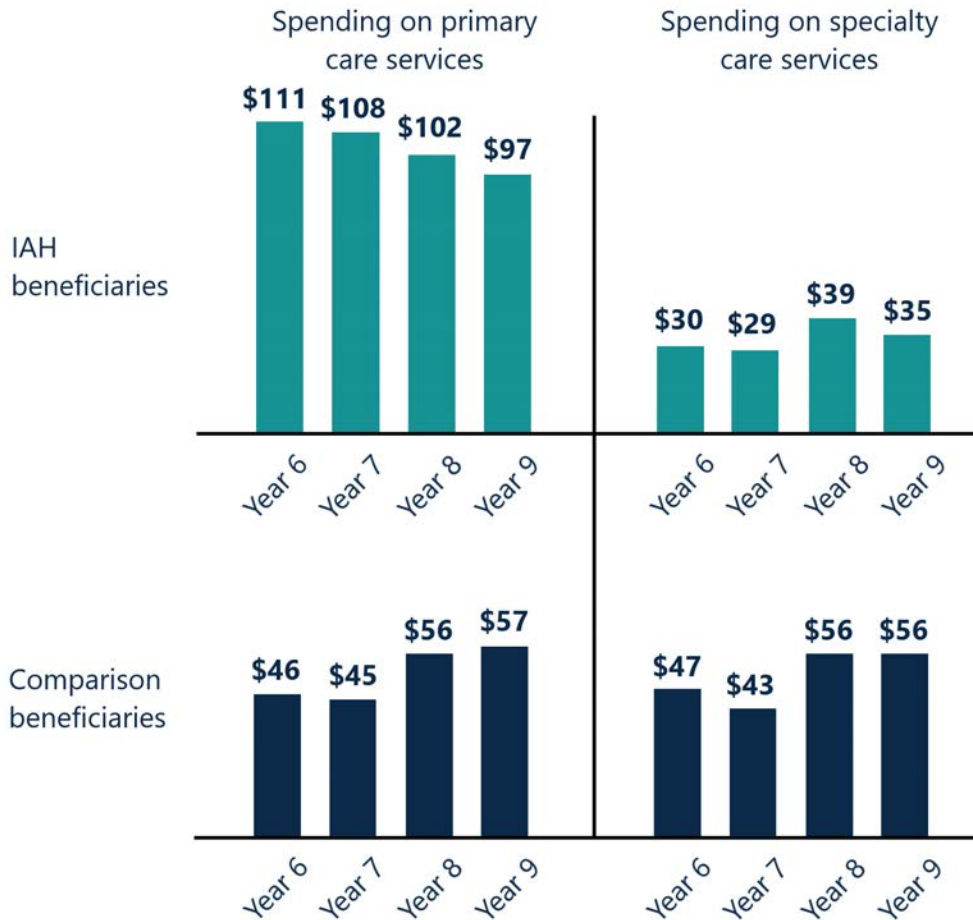
Year	Sites	IAH beneficiaries	Comparison beneficiaries	Change from previous year, IAH beneficiaries	Change from previous year, comparison beneficiaries
<b>Primary care spending</b>					
Year 6	10 sites that participated in Year 7	\$110.64	\$45.63	n.a.	n.a.
Year 7	10 sites that participated in Year 7	\$108.40	\$44.87	-2.0%	-1.6%
Year 7	7 sites that participated in Year 8	\$110.56	\$45.19	n.a.	n.a.
Year 8	7 sites that participated in Year 8	\$102.02	\$56.37	-7.8%	24.8%
Year 9	7 sites that participated in Year 9	\$97.39	\$56.67	-4.5%	0.5%
<b>Specialty care spending</b>					
Year 6	10 sites that participated in Year 7	\$30.16	\$46.80	n.a.	n.a.
Year 7	10 sites that participated in Year 7	\$28.68	\$42.58	-4.8%	-9.0%
Year 7	7 sites that participated in Year 8	\$28.42	\$41.21	n.a.	n.a.
Year 8	7 sites that participated in Year 8	\$39.02	\$56.11	37.3%	36.2%
Year 9	7 sites that participated in Year 9	\$35.00	\$56.31	-10.3%	0.4%

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Results are unadjusted and weighted to reflect the number of months beneficiaries were eligible for IAH. Visits for IAH beneficiaries include visits from all clinicians in all locations, not just IAH practices. Results reflect home and office visits as well as telehealth and telephone visits. See Appendix A for more detail on these measures.

n.a. = not applicable; PBPM = per beneficiary per month.

**Exhibit B.2. Average spending PBPM on primary and specialty care services decreased in Year 9 for IAH beneficiaries while remaining stable for comparison beneficiaries**



Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Results are unadjusted and weighted to reflect the number of months beneficiaries were eligible for IAH. Results reflect home and office visits as well as telehealth and telephone visits. Primary care spending for IAH beneficiaries includes all primary care services, not just those delivered by IAH practices. See Appendix A for more details on these measures. Results for Year 6 reflect the 12 practices that participated in Year 6, and they did not differ substantively for the 10 practices that participated in Year 7 or for the seven practices that also participated in Years 8 and 9. Results for Year 7 reflect the 10 practices that participated in Year 7, and they did not differ substantively from results in the same year for the seven practices that also participated in Years 8 and 9.

PBPM = per beneficiary per month.

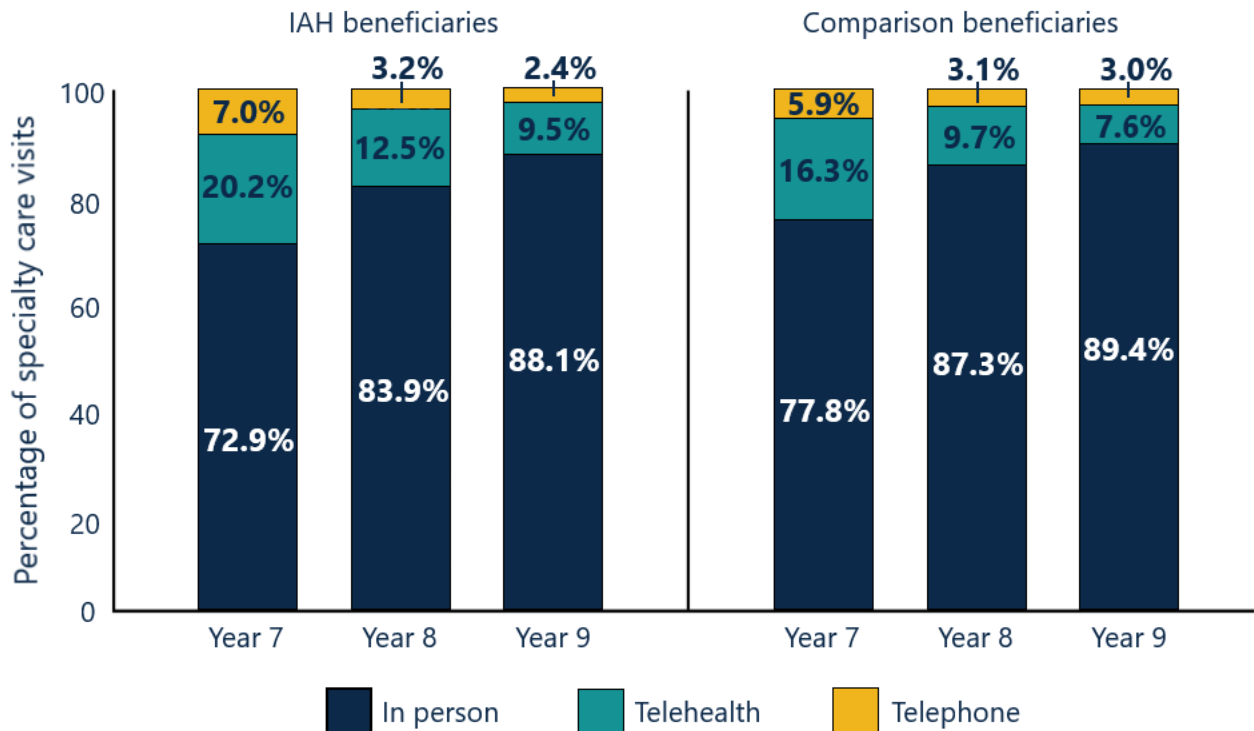
**Exhibit B.3. Average number of specialty care visits by mode of visit, Years 7 to 9**

Group	In person			Telehealth			Telephone		
	Year 7	Year 8	Year 9	Year 7	Year 8	Year 9	Year 7	Year 8	Year 9
IAH beneficiaries	2.1	3.8	3.7	0.6	0.5	0.4	0.2	0.1	0.1
Comparison beneficiaries	4.2	5.5	5.9	0.8	0.6	0.5	0.3	0.2	0.2

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Results are unadjusted and weighted to reflect the number of months beneficiaries were eligible for IAH. Specialty care visits include visits to all specialists; IAH practices generally do not provide specialty care. See Appendix A for more detail on these measures. Results for Year 7 reflect the 10 practices that participated in Year 7, and they did not differ substantively from results in the same year for the seven practices that also participated in Years 8 and 9.

**Exhibit B.4. Percentage of specialty care visits by mode of visit, Years 7 to 9**



Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Results are unadjusted and weighted to reflect the number of months beneficiaries were eligible for IAH. Specialty care visits include visits to all specialists; IAH practices generally do not provide specialty care. See Appendix A for more detail on these measures. Results for Year 7 reflect the 10 practices that participated in Year 7, and they did not differ substantively from results in the same year for the seven practices that also participated in Years 8 and 9.

**Exhibit B.5. Performance on quality measures used in the incentive payment calculation, Years 1 to 9**

		Percentage with follow-up contact within 48 hours (threshold: $\geq 50$ )									Readmission: ratio of observed to expected (threshold: $\leq 1$ )								
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9
Low		7	7	4	5	2	2	2	6	4	0.91	0.90	0.80	0.82	1.02	1.01	0.92	0.84	0.85
Medium		21	22	19	17	14	11	8	11	6	0.74	0.74	0.69	0.66	0.68	0.74	0.71	0.77	0.72
High		76	78	75	77	79	77	81	78	71	0.59	0.47	0.45	0.5	0.51	0.48	0.46	0.62	0.62

		Percentage with medication reconciliation within 48 hours (threshold: $\geq 50$ )									Hospitalization: ratio of observed to expected (threshold: $\leq 1$ ) <sup>a</sup>								
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9
Low		2	0	0	0	0	0	0	0	0	1.12	1.06	0.97	0.99	0.90	0.82	0.99	0.75	1.06
Medium		11	16	7	8	2	2	0	0	0	0.71	0.65	0.63	0.62	0.59	0.62	0.66	0.59	0.59
High		70	72	66	65	77	74	69	72	65	0.32	0.46	0.41	0.23	0.39	0.28	0.33	0.54	0.34

		Percentage with documented patient preferences (threshold: $\geq 80$ )									Emergency department: ratio of observed to expected (threshold: $\leq 1$ ) <sup>a</sup>								
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9
Low		67	38	55	32	21	9	0	3	30	1.00	1.25	0.97	1.44	1.04	1.28	1.12	0.97	1.30
Medium		94	90	82	82	82	70	81	8	0	0.66	0.65	0.58	0.71	0.7	0.61	0.71	0.69	0.52
High		100	97	95	97	99	99	98	96	95	0.35	0	0.22	0.13	0.29	0.19	0.46	0.11	0.38

Source: Data from the IAH implementation contractor.

Notes: Results in a given year reflect the number of sites that we included in the evaluation for that year: 14 sites in Years 1 to 5; 12 in Year 6; 10 in Year 7; and seven in Years 8 and 9. Shaded cells reflect cases where performance met the required threshold.

<sup>a</sup> Ambulatory care-sensitive conditions include diabetes, congestive heart failure, and chronic obstructive pulmonary disease.

# Appendix C

## Effects of IAH – Supplementary Exhibits

**Exhibit C.1. Baseline unadjusted means of outcomes among all IAH beneficiaries**

Outcome name	Practices that participated in Year 7	Practices that participated in Years 8 and 9
<b>PBPM Medicare spending</b>		
Total	\$4,287	\$4,279
Inpatient	\$1,690	\$1,672
Skilled nursing facility	\$609	\$599
Home health (Part A and B)	\$738	\$749
Hospice	\$162	\$205
Outpatient	\$246	\$252
Clinician/supplier	\$697	\$705
Durable medical equipment	\$145	\$142
<b>Service use outcomes</b>		
Number of hospital admissions per 1,000 beneficiaries per year <sup>a</sup>	1,767	1,790
Number of potentially avoidable hospital admissions per 1,000 beneficiaries per year <sup>b</sup>	450	451
Probability of having a qualifying hospital discharge and unplanned readmission within 30 days of discharge	19.7	19.7
Number of outpatient ED visits per 1,000 beneficiaries per year <sup>c</sup>	1,413	1,457
Number of hospital admissions preceded by an ED visit per 1,000 beneficiaries per year	1,447	1,455
Number of potentially avoidable outpatient ED visits per beneficiary per year <sup>d</sup>	187	191
<b>Health outcomes</b>		
Probability of dying in the demonstration year	16.8	16.2
Probability of entering institutional long-term care in the demonstration year	8.7	8.6
Percentage of days spent at home	91.5%	90.7%

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: We calculated the baseline means of outcomes using the sample of IAH-eligible beneficiaries in the year before IAH started. We report the baseline means for two samples: the 10 practices that participated in Year 7 and the seven practices that participated in Years 8 and 9.

<sup>a</sup> The number of hospital admissions includes observation stays.

<sup>b</sup> The number of potentially avoidable hospital admissions includes observation stays. A potentially avoidable hospital admission is one in which appropriate primary and specialty care may prevent or reduce the need for a hospital admission.

<sup>c</sup> The number of outpatient ED visits measures all those not resulting in a hospital admission, including those resulting in an observation stay.

<sup>d</sup> A potentially avoidable outpatient ED visit is one in which appropriate primary and specialty care may prevent or reduce the need for such visits. The measure excluded ED visits that led to a hospital admission because there was no diagnosis from such a visit in a claim record when the ED visit led to an admission.

ED = emergency department; PBPM = per beneficiary per month.

**Exhibit C.2a. Estimated effect of IAH on total Medicare spending PBPM in Years 1 to 9, for practices that participated in Years 8 and 9**

	IAH	Comparison	Difference IAH - comparison (SE)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	\$5,596	\$6,303	-\$707 (\$289)	-\$322 (\$304)	-7.5
Year 8	\$5,475	\$6,178	-\$703 (\$240)	-\$320 (\$289)	-7.5
Year 7	\$5,380	\$6,103	-\$724 (\$198)	-\$340 (\$240)	-7.9
Year 6	\$5,412	\$5,949	-\$537 (\$136)	-\$154 (\$164)	-3.6
Year 5	\$5,215	\$5,746	-\$530 (\$85)	-\$147 (\$121)	-3.4
Year 4	\$5,005	\$5,362	-\$357 (\$71)	\$27 (\$126)	0.6
Year 3	\$5,182	\$5,509	-\$327 (\$79)	\$56 (\$89)	1.3
Year 2	\$5,385	\$5,592	-\$207 (\$74)	\$176 (\$124)	4.1
Year 1	\$5,280	\$5,584	-\$305 (\$92)	\$79 (\$81)	1.8
One year pre-IAH <sup>b</sup>	\$5,377	\$5,761	-\$384 (\$132)	-	-
Two years pre-IAH	\$5,535	\$5,987	-\$452 (\$129)	-\$68 (\$74)	-1.6

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.2b. Estimated effect of IAH on total Medicare spending PBPM in Years 1 to 7, for practices that participated in Year 7**

	IAH	Comparison	Difference IAH - comparison (SE)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 7	\$5,002	\$5,862	-\$860 (\$180)	-\$459** (\$206)	-10.7
Year 6	\$5,070	\$5,618	-\$548 (\$144)	-\$148 (\$150)	-3.4
Year 5	\$4,961	\$5,485	-\$524 (\$193)	-\$123 (\$179)	-2.9
Year 4	\$4,767	\$5,157	-\$390 (\$222)	\$11 (\$202)	0.2
Year 3	\$4,894	\$5,183	-\$289 (\$157)	\$112 (\$129)	2.6
Year 2	\$5,035	\$5,233	-\$198 (\$116)	\$203 (\$127)	4.7
Year 1	\$4,967	\$5,232	-\$265 (\$141)	\$136 (\$103)	3.2
One year pre-IAH <sup>b</sup>	\$4,965	\$5,366	-\$401 (\$128)	-	-
Two years pre-IAH	\$ 5,123	\$ 5,567	-\$444 (\$122)	-\$44 (\$72)	-1.0

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup>We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup>The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.



**Exhibit C.3a. Estimated effect of IAH on total Medicare spending PBPM under a Bayesian model in Years 1 to 8, for practices that participated in Years 8 and 9**

	Difference-in-differences estimated effect (CI)	Percentage effect <sup>a</sup>	Probability of reducing spending at least \$100 PBPM	Probability of reducing spending by at least \$200 PBPM
Year 9	-\$218 (-\$555, \$122)	-5.1	72.0%	54.0%
Year 8	-\$364 (-\$666, -\$58)	-8.5	92.2%	81.3%
Year 7	-\$273 (-\$566, \$31)	-6.4	82.8%	65.9%
Year 6	\$8 (-\$288, \$304)	0.2	27.2%	12.3%
Year 5	-\$118 (-\$404, \$169)	-2.8	54.5%	32.1%
Year 4	\$28 (-\$268, \$322)	0.6	24.3%	10.2%
Year 3	\$30 (-\$262, \$326)	0.7	23.3%	10.2%
Year 2	\$200 (-\$92, \$497)	4.7	4.6%	1.1%
Year 1	-\$46 (-\$337, \$247)	-1.1	38.1%	19.2%
One year pre-IAH <sup>b</sup>	-	-	-	-
Two years pre-IAH	-\$122 (-\$423, \$182)	-2.8	54.4%	33.7%

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: We report the 90 percent credible intervals in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the COVID-19 pandemic. Estimated effects for Bayesian and frequentist methods (shown in Exhibit C.2a) differ to some extent because of differences in methodology, and this difference can vary across IAH years. In Year 8, the estimated standard errors for the Bayesian approach were smaller than for the frequentist approach. The way we correct our standard errors differs between the two modeling approaches. In the frequentist models, we use a hybrid clustering method to account for correlations in observations by site and by individuals (see Appendix A, section 6.3.4). This approach was designed to account for the design of the IAH demonstration. There is no straightforward analogous clustering approach that can apply to our Bayesian models. Instead, we use random effects to account for correlations (see Appendix A, section 6.4). The primary approach for the evaluation of IAH is the frequentist approach.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no credible interval) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month.

CI = confidence interval.

**Exhibit C.3b. Estimated effect of IAH on total Medicare spending PBPM under a Bayesian model in Years 1 to 7, for practices that participated in Year 7**

	Difference-in-differences estimated effect (CI)	Percentage effect <sup>a</sup>	Probability of reducing spending at least \$100 PBPM	Probability of reducing spending by at least \$200 PBPM
Year 7	-\$446 (-\$707, -\$187)	-10.4	98.4%	94.0%
Year 6	\$3 (-\$254, \$259)	0.1	25.3%	9.6%
Year 5	-\$119 (-\$375, \$133)	-2.8	55.1%	30.2%
Year 4	-\$28 (-\$284, \$226)	-0.7	31.9%	13.3%
Year 3	\$36 (-\$219, \$290)	0.8	19.2%	6.4%
Year 2	\$172 (-\$89, \$426)	4.0	4.4%	1.0%
Year 1	\$16 (-\$238, \$276)	0.4	22.7%	8.1%
One year pre-IAH <sup>b</sup>	-	-	-	-
Two years pre-IAH	-\$71 (-\$332, \$186)	-1.7	42.6%	20.6%

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: We report the 90 percent credible intervals in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the COVID-19 pandemic. Estimated effects for Bayesian and frequentist methods (shown in Exhibit C.2a) differ to some extent because of differences in methodology, and this difference can vary across IAH years. The way we correct our standard errors differs between the two modeling approaches. In the frequentist models, we use a hybrid clustering method to account for correlations in observations by site and by individuals (see Appendix A, section 6.3.4). This approach was designed to account for the design of the IAH demonstration. There is no straightforward analogous clustering approach that can apply to our Bayesian models. Instead, we use random effects to account for correlations (see Appendix A, section 6.4). The primary approach for the evaluation of IAH is the frequentist approach.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no credible interval) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month.

CI = confidence interval.

**Exhibit C.4. Estimated effects of IAH on total Medicare spending PBPM excluding one site at a time, average annual effects and effects in Years 8 and 9**

Excluding site	Estimated average annual effect across all nine years (SE)	Estimated effect in Year 9 (SE)	Percentage effect in Year 9 <sup>a</sup>
A	-212 (140)	-349 (299)	-8.1
B	-307 (132)**	-444 (242)*	-10.1
C	-274 (156)*	-280 (338)	-6.6
D	-170 (140)	-264 (327)	-6.3
E	-189 (146)	-330 (337)	-7.7
F	-209 (144)	-275 (325)	-6.4
G	-217 (140)	-300 (312)	-7.0
H	-214 (138)	-315 (307)	-7.4
I	-217 (138)	-340 (308)	-7.9
J	-210 (140)	n.a.	n.a.
K	-218 (140)	n.a.	n.a.
L	-209 (140)	n.a.	n.a.
M	-232 (147)	n.a.	n.a.
N	-212 (125)*	n.a.	n.a.
O	-72 (128)	n.a.	n.a.
P	-215 (139)	n.a.	n.a.
<b>Full sample</b>	<b>-\$211 (\$137)</b>	<b>-\$322 (\$304)</b>	<b>-7.5</b>

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: We estimated 10 regressions for the effect in Year 9 and 16 regressions for the average annual effect across all eight years (treating each of the three organizations in the Richmond-based consortium separately), with each regression excluding the IAH beneficiaries from one practice and their matched comparisons in all years. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the COVID-19 pandemic. We estimated average annual effects and their standard errors using seemingly unrelated regression (see Chapter 6 of Appendix A).

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration excluding the respective site to calculate the percentage effect for each demonstration year.

PBPM = per beneficiary per month; n.a. = not applicable; SE= standard error.

**Exhibit C.5a. Subgroup sample sizes for IAH and comparison beneficiaries, Year 9**

Subgroup	IAH count (percent)	Comparison count (percent)
<b>Dual eligibility</b>		
Not dually eligible	1,481 (56.5%)	6,687 (62.5%)
Dually eligible	1,139 (43.5%)	4,016 (37.5%)
<b>ADLs</b>		
Required assistance from another person with two to four ADLs	858 (32.7%)	3,746 (35.0%)
Required assistance from another person with five or six ADLs	1,762 (67.3%)	6,957 (65.0%)
<b>Original reason for entitlement</b>		
Reason for entitlement was age	1,499 (57.2%)	6,671 (62.3%)
Reason for entitlement was disability, ESRD, or both	1,121 (42.8%)	4,032 (37.7%)
<b>ADI<sup>a</sup></b>		
Less disadvantaged	1,696 (64.7%)	7,284 (68.1%)
More disadvantaged	924 (35.3%)	3,419 (31.9%)

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: This exhibit reports the sample size for each subgroup in Year 9 for IAH and the matched comparison group and the percentage of the group in each subgroup (for example, percentage of IAH beneficiaries who required assistance from another person with two to four ADLs). As we discuss in Appendix A, all 10 subgroups had good balance between IAH and comparison beneficiaries on variables used in propensity score matching.

<sup>a</sup> Residing in a more disadvantaged area is defined as the beneficiary living in a nine-digit ZIP code with an ADI score at or above the 75th percentile across the United States. Residing in a less disadvantaged area reflects a score below the 75th percentile.

ADI = Area Deprivation Index; ADL = activity of daily living; ESRD = end-stage renal disease.

**Exhibit C.5b. Estimated effect of IAH on Medicare spending PBPM in Years 1 to 9, by whether beneficiary was dually eligible for Medicare and Medicaid, for practices that participated in Years 8 and 9**

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Not dually eligible, total spending</b>					
Year 9	\$5,616	\$5,893	-\$277	\$74 (\$296)	1.8
Year 8	\$5,442	\$5,695	-\$253	\$98 (\$292)	2.4
Year 7	\$5,146	\$5,680	-\$534	-\$183 (\$156)	-4.5
Year 6	\$5,349	\$5,645	-\$296	\$55 (\$184)	1.4
Year 5	\$5,049	\$5,463	-\$414	-\$62 (\$120)	-1.5
Year 4	\$4,873	\$5,047	-\$174	\$177 (\$131)	4.4
Year 3	\$4,981	\$5,251	-\$270	\$81 (\$115)	2.0
Year 2	\$5,222	\$5,254	-\$33	\$319** (\$135)	7.9
Year 1	\$5,160	\$5,293	-\$132	\$219** (\$90)	5.4
One year pre-IAH <sup>b</sup>	\$5,056	\$5,408	-\$351	-	-
Two years pre-IAH	\$5,369	\$5,671	-\$302	\$49 (\$91)	1.2
<b>Dually eligible, total spending</b>					
Year 9	\$5,571	\$6,864	-\$1,293	-\$856** (\$381)	-18.6
Year 8	\$5,515	\$6,790	-\$1,274	-\$841** (\$356)	-18.3
Year 7	\$5,696	\$6,652	-\$956	-\$522 (\$405)	-11.4
Year 6	\$5,523	\$6,351	-\$828	-\$395* (\$231)	-8.6
Year 5	\$5,436	\$6,106	-\$670	-\$237 (\$170)	-5.1
Year 4	\$5,188	\$5,782	-\$594	-\$161 (\$174)	-3.5
Year 3	\$5,449	\$5,856	-\$407	\$26 (\$129)	0.6
Year 2	\$5,615	\$6,069	-\$454	-\$21 (\$153)	-0.5
Year 1	\$5,453	\$5,998	-\$544	-\$111 (\$155)	-2.4
One year pre-IAH <sup>b</sup>	\$5,813	\$6,246	-\$433	-	-
Two years pre-IAH	\$5,747	\$6,411	-\$663	-\$230* (\$118)	-5.0
<b>Wald test for difference between Year 9 estimated effect by group: <math>p &lt; 0.001</math></b>					
<b>Not dually eligible, inpatient spending</b>					
Year 9	\$2,393	\$2,612	-\$219	\$183 (\$195)	12.8
Year 8	\$2,236	\$2,551	-\$315	\$87 (\$194)	6.1
Year 7	\$2,156	\$2,626	-\$470	-\$68 (\$110)	-4.7
Year 6	\$2,201	\$2,562	-\$360	\$42 (\$111)	2.9
Year 5	\$1,999	\$2,456	-\$457	-\$55 (\$84)	-3.8
Year 4	\$1,967	\$2,178	-\$210	\$192** (\$91)	13.4
Year 3	\$1,989	\$2,302	-\$313	\$89 (\$84)	6.2
Year 2	\$2,117	\$2,316	-\$199	\$203** (\$81)	14.1
Year 1	\$2,091	\$2,307	-\$215	\$187*** (\$54)	13.0

EVALUATION OF YEAR 9 OF THE IAH DEMONSTRATION - APPENDIX C

Exhibit C.5b (continued)

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
One year pre-IAH <sup>b</sup>	\$1,968	\$2,370	-\$402	-	-
Two years pre-IAH	\$2,182	\$2,500	-\$318	\$84 (\$82)	5.9
<b>Dually eligible, inpatient spending</b>					
Year 9	\$2,513	\$3,347	-\$834	-\$489* (269)	-24.6
Year 8	\$2,477	\$3,288	-\$811	-\$469* (\$260)	-23.6
Year 7	\$2,640	\$3,297	-\$657	-\$315 (\$274)	-15.8
Year 6	\$2,479	\$3,115	-\$636	-\$295* (\$158)	-14.8
Year 5	\$2,460	\$3,000	-\$540	-\$198 (\$133)	-10.0
Year 4	\$2,373	\$2,770	-\$396	-\$55 (\$120)	-2.7
Year 3	\$2,484	\$2,789	-\$305	\$37 (\$109)	1.9
Year 2	\$2,516	\$2,941	-\$425	-\$84 (\$107)	-4.2
Year 1	\$2,470	\$2,868	-\$398	-\$57 (\$128)	-2.8
One year pre-IAH <sup>b</sup>	\$2,653	\$2,995	-\$342	-	-
Two years pre-IAH	\$2,508	\$3,032	-\$524	-\$182* (104)	-9.2
<b>Wald test for difference between Year 9 estimated effect by group: <math>p &lt; 0.001</math></b>					
<b>Not dually eligible, SNF spending</b>					
Year 9	\$706	\$938	-\$232*** (\$58)	-\$9 (67)	-1.4
Year 8	\$715	\$934	-\$220	\$2 (44)	0.4
Year 7	\$787	\$971	-\$184	\$38 (44)	5.6
Year 6	\$843	\$962	-\$119	\$103 (58)*	15.1
Year 5	\$840	\$999	-\$159	\$64 (29)**	9.4
Year 4	\$803	\$993	-\$189	\$33 (39)	4.9
Year 3	\$858	\$1,050	-\$192	\$30 (43)	4.5
Year 2	\$859	\$1,002	-\$144	\$79 (37)**	11.6
Year 1	\$830	\$1,029	-\$198	\$24 (22)	3.5
One year pre-IAH <sup>b</sup>	\$830	\$1,053	-\$222	-	-
Two years pre-IAH	\$870	\$1,121	-\$251	-\$29 (40)	-4.2
<b>Dually eligible, SNF spending</b>					
Year 9	\$551	\$1014	-\$463	-\$196*** (\$61)	-39.8
Year 8	\$588	\$973	-\$385	-\$119** (\$54)	-24.2
Year 7	\$606	\$999	-\$393	-\$126** (\$54)	-25.7
Year 6	\$632	\$878	-\$245	\$21 (\$48)	4.2
Year 5	\$679	\$917	-\$238	\$28 (\$46)	5.8
Year 4	\$631	\$915	-\$284	-\$18 (\$37)	-3.6
Year 3	\$690	\$907	-\$216	\$50 (\$31)	10.1
Year 2	\$657	\$901	-\$244	\$22 (\$32)	4.5

Exhibit C.5b (continued)

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 1	\$619	\$887	-\$268	-\$2 (\$29)	-0.4
One year pre-IAH <sup>b</sup>	\$680	\$946	-\$266	-	-
Two years pre-IAH	\$740	\$1,030	-\$290	-\$24 (\$33)	-4.8

**Wald test for difference between Year 9 estimated effect by group:  $p < 0.001$**

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Subgroup estimates are calculated using one regression that interacts a binary indicator for subgroup with all covariates in the model, once for total spending and once for inpatient spending. We used a Wald test to compare Year 9 effect estimates in each subgroup. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the subgroup in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH subgroup mean in the year before the demonstration to calculate the percentage effect for each demonstration year.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SNF = skilled nursing facility, SE = standard error.

**Exhibit C.5c. Estimated effect of IAH on Medicare spending PBPM in Years 1 to 9, by number of ADLs with which beneficiary required assistance from another person, for practices that participated in Years 8 and 9**

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Two to four ADLs, total spending</b>					
Year 9	\$4,193	\$4,477	-\$284	-\$35 (\$280)	-1.0
Year 8	\$3,955	\$4,363	-\$408	-\$157 (\$298)	-4.6
Year 7	\$4,074	\$4,372	-\$298	-\$47 (\$287)	-1.4
Year 6	\$4,023	\$4,322	-\$299	-\$48 (\$175)	-1.4
Year 5	\$3,796	\$4,175	-\$379	-\$128 (\$89)	-3.7
Year 4	\$3,608	\$3,749	-\$141	\$110 (\$113)	3.2
Year 3	\$3,695	\$3,919	-\$224	\$27 (\$89)	0.8
Year 2	\$3,989	\$4,141	-\$152	\$99 (\$90)	2.9
Year 1	\$3,807	\$3,939	-\$132	\$119* (\$68)	3.5
One year pre-IAH <sup>b</sup>	\$3,961	\$4,212	-\$251	-	-
Two years pre-IAH	\$4,050	\$4,336	-\$285	-\$34 (\$80)	-1.0
<b>Five or six ADLs, total spending</b>					
Year 9	\$6,305	\$7,250	-\$946	-506 (369)	-10.0
Year 8	\$6,173	\$7,030	-\$857	-\$420 (\$297)	-8.3
Year 7	\$5,967	\$6,925	-\$958	-\$521** (\$258)	-10.3
Year 6	\$6,019	\$6,678	-\$658	-\$221 (\$195)	-4.4
Year 5	\$5,837	\$6,441	-\$604	-\$167 (\$180)	-3.3
Year 4	\$5,610	\$6,112	-\$503	-\$66 (\$154)	-1.3
Year 3	\$5,842	\$6,206	-\$364	\$73 (\$123)	1.4
Year 2	\$5,999	\$6,191	-\$192	\$245 (\$175)	4.8
Year 1	\$5,938	\$6,320	-\$382	\$55 (\$137)	1.1
One year pre-IAH <sup>b</sup>	\$5,977	\$6,414	-\$437	-	-
Two years pre-IAH	\$6,189	\$6,712	-\$524	-\$87 (\$99)	-1.7

**Wald test for difference between Year 9 estimated effect by group:  $p = 0.14$**

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Subgroup estimates are calculated using one regression that interacts a binary indicator for subgroup with all covariates in the model, once for total spending and once for inpatient spending. We used a Wald test to compare Year 9 effect estimates in each subgroup. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the subgroup in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that



Exhibit C.5c (continued)

exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH subgroup mean in the year before the demonstration to calculate the percentage effect for each demonstration year.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

ADL = activity of daily living; PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.5d. Estimated effect of IAH on Medicare spending PBPM in Years 1 to 9 by original reason for Medicare entitlement, for practices that participated in Years 8 and 9**

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Original reason for Medicare entitlement was age, total spending</b>					
Year 9	\$5,168	\$5,688	-\$520	-\$228 (\$252)	-5.7
Year 8	\$4,961	\$5,380	-\$419	-\$128 (\$261)	-3.2
Year 7	\$4,730	\$5,305	-\$574	-\$283 (\$179)	-7.1
Year 6	\$4,951	\$5,320	-\$370	-\$78 (\$178)	-2.0
Year 5	\$4,702	\$5,135	-\$433	-\$142 (\$123)	-3.5
Year 4	\$4,455	\$4,758	-\$302	-\$11 (\$118)	-0.3
Year 3	\$4,645	\$4,862	-\$217	\$74 (\$114)	1.9
Year 2	\$4,780	\$4,927	-\$147	\$144 (\$153)	3.6
Year 1	\$4,707	\$4,991	-\$284	\$7 (\$79)	0.2
One year pre-IAH <sup>b</sup>	\$4,812	\$5,103	-\$291	-	-
Two years pre-IAH	\$4,986	\$5,351	-\$365	-\$74 (\$73)	-1.8
<b>Original reason for Medicare entitlement was having a disability, ESRD, or both, total spending</b>					
Year 9	\$6,149	\$7,121	-\$972	-\$426 (\$502)	-8.9
Year 8	\$6,142	\$7,230	-\$1,089	-\$545 (\$372)	-11.4
Year 7	\$6,247	\$7,155	-\$908	-\$365 (\$360)	-7.6
Year 6	\$6,036	\$6,789	-\$753	-\$210 (\$209)	-4.4
Year 5	\$5,897	\$6,538	-\$640	-\$97 (\$183)	-2.0
Year 4	\$5,722	\$6,165	-\$443	\$100 (\$192)	2.1
Year 3	\$5,836	\$6,360	-\$524	\$20 (\$179)	0.4
Year 2	\$6,168	\$6,509	-\$341	\$202 (\$156)	4.2
Year 1	\$6,023	\$6,359	-\$335	\$208 (\$172)	4.3
One year pre-IAH <sup>b</sup>	\$6,106	\$6,650	-\$543	-	-
Two years pre-IAH	\$6,204	\$6,811	-\$607	-\$63 (\$150)	-1.3
<b>Wald test for difference between Year 9 estimated effect by group: <math>p = 0.65</math></b>					

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Subgroup estimates are calculated using one regression that interacts a binary indicator for subgroup with all covariates in the model, once for total spending and once for inpatient spending. We used a Wald test to compare Year 9 effect estimates in each subgroup. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the subgroup in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that

Exhibit C.5d (continued)

exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH subgroup mean in the year before the demonstration to calculate the percentage effect for each demonstration year.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

ESRD = end-stage renal disease; PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.5e. Estimated effect of IAH on Medicare spending PBPM in Years 1 to 9 by area of residence**

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>b</sup>
<b>More disadvantaged<sup>a</sup>, total spending</b>					
Year 9	\$5,677	\$6,556	-\$879	-\$498 (\$399)	-10.6
Year 8	\$5,735	\$6,587	-\$852	-\$472 (\$298)	-10.1
Year 7	\$5,675	\$6,510	-\$835	-\$456 (\$434)	-9.7
Year 6	\$5,548	\$6,240	-\$692	-\$312 (\$211)	-6.7
Year 5	\$5,525	\$6,143	-\$618	-\$238 (\$148)	-5.1
Year 4	\$5,340	\$5,627	-\$286	\$93 (\$126)	2.0
Year 3	\$5,470	\$5,748	-\$278	\$102 (\$81)	2.2
Year 2	\$5,746	\$5,905	-\$159	\$221 (\$143)	4.7
Year 1	\$5,513	\$5,822	-\$310	\$70 (\$91)	1.5
One year pre-IAH <sup>c</sup>	\$5,717	\$6,097	-\$380	-	-
Two years pre-IAH	\$5,892	\$6,304	-\$412	-\$32 (\$107)	-0.7
<b>Less disadvantaged<sup>a</sup>, total spending</b>					
Year 9	\$5,552	\$6,161	-\$608	-\$214 (\$301)	-5.3
Year 8	\$5,326	\$5,938	-\$612	-\$218 (\$320)	-5.4
Year 7	\$5,210	\$5,860	-\$650	-\$257 (\$170)	-6.4
Year 6	\$5,348	\$5,775	-\$427	-\$33 (\$180)	-0.8
Year 5	\$5,032	\$5,501	-\$469	-\$76 (\$132)	-1.9
Year 4	\$4,806	\$5,206	-\$401	-\$7 (\$149)	-0.2
Year 3	\$5,015	\$5,366	-\$352	\$42 (\$121)	1.0
Year 2	\$5,175	\$5,412	-\$237	\$157 (\$121)	3.9
Year 1	\$5,152	\$5,456	-\$304	\$90 (\$118)	2.2
One year pre-IAH <sup>c</sup>	\$5,174	\$5,568	-\$394	-	-
Two years pre-IAH	\$5,316	\$5,801	-\$485	-\$91 (\$81)	-2.3

**Wald test for difference between Year 9 estimated effect by group:  $p = 0.43$**

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Subgroup estimates are calculated using one regression that interacts a binary indicator for subgroup with all covariates in the model, once for total spending and once for inpatient spending. We used a Wald test to compare Year 9 effect estimates in each subgroup. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the subgroup in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

Exhibit C.5e (*continued*)

<sup>a</sup> Residing in a more disadvantaged area is defined as the beneficiary living in a nine-digit ZIP code with an Area Deprivation Index score at or above the 75th percentile across the United States. Residing in a less disadvantaged area reflects a score below the 75th percentile.

<sup>b</sup> We used the unadjusted IAH subgroup mean in the year before the demonstration to calculate the percentage effect for each demonstration year.

<sup>c</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.6a. Estimated effect of IAH on total Medicare spending PBPM in Years 1 to 9 controlling for COVID-19 diagnosis, for practices that participated in Years 8 and 9**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	\$5,596	\$6,279	-\$682	-\$301 (\$308)	-7.0
Year 8	\$5,475	\$6,166	-\$691	-\$311 (\$294)	-7.3
Year 7	\$5,505	\$6,222	-\$716	-\$336 (\$239)	-7.8
Year 6	\$5,845	\$6,381	-\$535	-\$155 (\$164)	-3.6
Year 5	\$5,646	\$6,175	-\$528	-\$148 (\$120)	-3.5
Year 4	\$5,438	\$5,791	-\$353	\$27 (\$126)	0.6
Year 3	\$5,611	\$5,935	-\$324	\$57 (\$90)	1.3
Year 2	\$5,814	\$6,019	-\$205	\$176 (\$124)	4.1
Year 1	\$5,708	\$6,009	-\$301	\$79 (\$81)	1.9
One year pre-IAH <sup>b</sup>	\$5,806	\$6,186	-\$381	-	-
Two years pre-IAH	\$5,961	\$6,411	-\$449	-\$69 (\$73)	-1.6

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. The models used to estimate effects in this exhibit are identical to those used in Exhibit C.2a except for a single binary indicator used for being diagnosed with COVID-19 any time in Year 7, 8, or 9. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. We calculated percentage effects using the unadjusted IAH group mean in the year before the demonstration. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.6b. Estimated effect of IAH on total Medicare spending PBPM in Years 1 to 9 controlling for COVID-19 hospitalization, for practices that participated in Years 8 and 9**

	IAH	Comparison	Difference (IAH – comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	\$5,596	\$6,332	-\$735	-\$353 (\$304)	-8.2
Year 8	\$5,475	\$6,180	-\$706	-\$325 (\$302)	-7.6
Year 7	\$5,402	\$6,132	-\$731	-\$350 (\$244)	-8.2
Year 6	\$5,690	\$6,226	-\$536	-\$155 (\$165)	-3.6
Year 5	\$5,492	\$6,022	-\$529	-\$148 (\$120)	-3.5
Year 4	\$5,283	\$5,637	-\$354	\$27 (\$126)	0.6
Year 3	\$5,457	\$5,782	-\$325	\$57 (\$90)	1.3
Year 2	\$5,660	\$5,866	-\$205	\$176 (\$124)	4.1
Year 1	\$5,555	\$5,857	-\$302	\$79 (\$81)	1.8
One year pre-IAH <sup>b</sup>	\$5,653	\$6,034	-\$381	-	-
Two years pre-IAH	\$5,809	\$6,259	-\$450	-\$69 (\$74)	-1.6

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. The models used to estimate effects in this exhibit are identical to those used in Exhibit C.2a except for a single binary indicator used for being hospitalized with COVID-19 between the time the beneficiary entered the sample and the end of the demonstration year in Year 7, 8, or 9. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. We calculated percentage effects using the unadjusted IAH group mean in the year before the demonstration. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first two years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE= standard error.

**Exhibit C.6c. Estimated effect of IAH on total Medicare spending PBPM in Years 1 to 7 controlling for COVID-19 diagnosis, for practices that participated in Year 7**

	IAH	Comparison	Difference (IAH – comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 7	\$5,002	\$5,848	-\$846	-\$448** (\$204)	-10.4
Year 6	\$5,483	\$6,030	-\$547	-\$149 (\$150)	-3.5
Year 5	\$5,374	\$5,896	-\$523	-\$124 (\$179)	-2.9
Year 4	\$5,181	\$5,569	-\$388	\$11 (\$202)	0.2
Year 3	\$5,306	\$5,592	-\$287	\$112 (\$129)	2.6
Year 2	\$5,447	\$5,642	-\$196	\$203 (\$127)	4.7
Year 1	\$5,377	\$5,640	-\$263	\$136 (\$104)	3.2
One year pre-IAH <sup>b</sup>	\$5,377	\$5,775	-\$398	-	-
Two years pre-IAH	\$5,532	\$5,974	-\$442	-\$44 (\$72)	-1.0

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. The models used to estimate effects in this exhibit are identical to those used in Exhibit C.2a except for a single binary indicator used for being diagnosed with COVID-19 any time in Year 7 (2020). Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. We calculated percentage effects using the unadjusted IAH group mean in the year before the demonstration. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.



**Exhibit C.6d. Estimated effect of IAH on total Medicare spending PBPM in Years 1 to 7, controlling for COVID-19 hospitalization, for practices that participated in Year 7**

	IAH	Comparison	Difference (IAH – comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 7	\$5,002	\$5,869	-\$867	-\$468 (\$209)	-10.9
Year 6	\$5,359	\$5,907	-\$548	-\$149 (\$150)	-3.5
Year 5	\$5,250	\$5,773	-\$523	-\$124 (\$179)	-2.9
Year 4	\$5,057	\$5,445	-\$388	\$11 (\$202)	0.3
Year 3	\$5,182	\$5,469	-\$287	\$112 (\$129)	2.6
Year 2	\$5,323	\$5,519	-\$196	\$203 (\$127)	4.7
Year 1	\$5,254	\$5,518	-\$263	\$136 (\$104)	3.2
One year pre-IAH <sup>b</sup>	\$5,254	\$5,653	-\$399	-	-
Two years pre-IAH	\$5,410	\$5,853	-\$443	-\$44 (\$72)	-1.0

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. The models used to estimate effects in this table are identical to those used in Exhibit C.2a except for a single binary indicator used for being hospitalized with COVID-19 between the time the beneficiary entered the sample and the end of the demonstration year in Year 7 (2020). Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. We calculated percentage effects using the unadjusted IAH group mean in the year before the demonstration. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.7a. Estimated effect of IAH on total Medicare spending PBPM for IAH beneficiaries at practices that participated in Years 8 and 9, using beneficiary and practice weighting**

	Beneficiary weighting		Practice weighting	
	Estimated effect (SE)	Percentage effect <sup>a</sup>	Estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	-\$322 (\$304)	-7.5	-\$382 (\$321)	-8.9
Year 8	-\$320 (\$289)	-7.5	-\$458* (\$277)	-10.7
Year 7	-\$340 (\$240)	-7.9	-\$381* (\$201)	-8.9
Year 6	-\$154 (\$164)	-3.6	\$34 (\$235)	0.8
Year 5	-\$147 (\$121)	-3.4	-\$29 (\$183)	-0.7
Year 4	\$27 (\$126)	0.6	-\$15 (\$146)	-0.3
Year 3	\$56 (\$89)	1.3	\$8 (\$113)	0.2
Year 2	\$176 (\$124)	4.1	\$205 (\$134)	4.8
Year 1	\$79 (\$81)	1.8	-\$98 (\$165)	-2.3
One year pre-IAH <sup>b</sup>	-	-	-	-
Two years pre-IAH	-\$68 (\$74)	-1.6	-\$93 (\$141)	-2.2

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Beneficiary weighting treats each beneficiary equally regardless of which practice they were affiliated with; under this approach, larger IAH practices typically influence the estimated effect more than smaller practices. Practice weighting treats each IAH practice equally regardless of how many IAH-eligible patients they treated. For more information about the difference between beneficiary and practice weighting, see Appendix A, Chapter 6. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.7b. Estimated effect of IAH on total Medicare spending PBPM for IAH beneficiaries at practices that participated in Year 7, using beneficiary and practice weighting**

	Beneficiary weighting		Practice weighting	
	Estimated effect (SE)	Percentage effect <sup>a</sup>	Estimated effect (SE)	Percentage effect <sup>a</sup>
Year 7	-\$459** (\$206)	-10.7	-\$422*** (\$159)	-9.9
Year 6	-\$148 (\$150)	-3.4	\$75 (\$179)	1.8
Year 5	-\$123 (\$179)	-2.9	-\$50 (\$152)	-1.2
Year 4	\$11 (\$202)	0.2	-\$25 (\$133)	-0.6
Year 3	\$112 (\$129)	2.6	\$57 (\$112)	1.3
Year 2	\$203 (\$127)	4.7	\$209* (\$125)	4.9
Year 1	\$136 (\$103)	3.2	\$23 (\$148)	0.5
One year pre-IAH <sup>b</sup>	-	-	-	-
Two years pre-IAH	-\$44 (\$72)	-1.0	-\$12 (\$123)	-0.3

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Beneficiary weighting treats each beneficiary equally regardless of which practice they were affiliated with; under this approach, larger IAH practices typically influence the estimated effect more than smaller practices. Practice weighting treats each IAH practice equally regardless of how many IAH-eligible patients they treated. For more information about the difference between beneficiary and practice weighting, see Appendix A, Chapter 6. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.8. Estimated effect of IAH on total Medicare spending PBPM in Year 9 with and without MIPS adjustments, practices that participated in Years 8 and 9**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9 (including MIPS adjustments) <sup>b</sup>	\$5,596	\$6,303	-\$707	-\$322 (\$304)	-7.5
Year 9 (excluding MIPS adjustments)	\$5,593	\$6,299	-\$706	-\$321 (\$304)	-7.5

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Note: Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Under MIPS, the Centers for Medicare & Medicaid Services adjusts payments to individual providers nationally on the basis of quality and efficiency metrics. Estimated effects in Year 9 are interpreted as effects of IAH during the COVID-19 pandemic.

<sup>a</sup>We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup>This result is the same as we reported in Exhibit C.2a.

MIPS = Merit-based Incentive Payment System; PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.9. Estimated effect of IAH on total Medicare spending PBPM in Year 9 with and without adjusting for ACO participation, practices that participated in Years 8 and 9**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9, without controlling for ACO participation <sup>b</sup>	\$5,596	\$6,303	-\$707	-\$322 (\$304)	-7.5
Year 9, controlling for ACO participation	\$5,596	\$6,192	-\$596	-\$205 (\$304)	-4.8

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Note: Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. ACOs are groups of providers that coordinate the care of an assigned Medicare population and are held financially accountable for the quality, cost, and experience of care they provide. For more information on the ACO analysis, see Chapter 7 of Appendix A. Estimated effects in Year 9 are interpreted as effects of IAH during the second year of the COVID-19 pandemic.

<sup>a</sup>We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup>This result is the same as we reported in Exhibit C.2a.

ACO = accountable care organization; PBPM = per beneficiary per month; SE = standard error.

**Exhibit C.10a. Estimated effect of IAH on Medicare spending PBPM in Years 1 to 9 by service category, for practices that participated in Years 8 and 9**

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Inpatient</b>					
Year 9	\$2,446	\$2,924	-\$478	-\$103 (\$206)	-6.2
Year 8	\$2,342	\$2,878	-\$535	-\$161 (\$201)	-9.6
Year 7	\$2,364	\$2,920	-\$556	-\$181 (\$165)	-10.9
Year 6	\$2,314	\$2,800	-\$486	-\$112 (\$109)	-6.7
Year 5	\$2,198	\$2,695	-\$497	-\$123 (\$91)	-7.3
Year 4	\$2,140	\$2,433	-\$293	\$82 (\$81)	4.9
Year 3	\$2,203	\$2,512	-\$310	\$65 (\$63)	3.9
Year 2	\$2,286	\$2,580	-\$294	\$81 (\$73)	4.8
Year 1	\$2,251	\$2,541	-\$290	\$84 (\$62)	5.1
One year pre-IAH <sup>b</sup>	\$2,261	\$2,636	-\$375	-	-
Two years pre-IAH	\$2,327	\$2,732	-\$405	-\$30 (\$67)	-1.8
<b>SNF</b>					
Year 9	\$639	\$967	-\$329	-\$87 (\$62)	-14.5
Year 8	\$659	\$951	-\$293	-\$51 (\$45)	-8.6
Year 7	\$707	\$982	-\$275	-\$34 (\$39)	-5.6
Year 6	\$748	\$924	-\$177	\$65* (\$39)	10.8
Year 5	\$768	\$962	-\$194	\$47 (\$32)	7.9
Year 4	\$727	\$959	-\$232	\$10 (\$36)	1.6
Year 3	\$783	\$987	-\$204	\$38 (\$32)	6.3
Year 2	\$769	\$955	-\$186	\$55* (\$33)	9.2
Year 1	\$736	\$966	-\$229	\$12 (\$20)	2.0
One year pre-IAH <sup>b</sup>	\$763	\$1,005	-\$241	-	-
Two years pre-IAH	\$812	\$1,079	-\$267	-\$26 (\$26)	-4.3
<b>Home health</b>					
Year 9	\$898	\$620	\$277	\$78* (\$44)	10.4
Year 8	\$841	\$605	\$236	\$37 (\$52)	4.9
Year 7	\$771	\$550	\$222	\$22 (\$29)	3.0
Year 6	\$718	\$533	\$185	-\$15 (\$41)	-1.9
Year 5	\$764	\$548	\$216	\$17 (\$40)	2.2
Year 4	\$714	\$531	\$183	-\$16 (\$39)	-2.1
Year 3	\$709	\$542	\$166	-\$33 (\$36)	-4.4
Year 2	\$838	\$614	\$225	\$25 (\$27)	3.4
Year 1	\$782	\$607	\$174	-\$25 (\$19)	-3.3
One year pre-IAH <sup>b</sup>	\$817	\$618	\$199	-	-

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Exhibit C.10a (continued)

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Two years pre-IAH	\$872	\$673	\$199	-\$0 (\$12)	0.0
<b>Hospice</b>					
Year 9	\$183	\$125	\$58	-\$11 (\$24)	-6.7
Year 8	\$205	\$131	\$74	\$5 (\$18)	3.1
Year 7	\$156	\$111	\$45	-\$24* (\$13)	-14.9
Year 6	\$198	\$102	\$97	\$28* (\$14)	17.2
Year 5	\$166	\$94	\$73	\$4 (\$13)	2.3
Year 4	\$157	\$97	\$60	-\$8 (\$10)	-5.2
Year 3	\$164	\$86	\$77	\$8 (\$17)	5.3
Year 2	\$145	\$69	\$77	\$8 (\$14)	4.9
Year 1	\$162	\$90	\$72	\$3 (\$9)	1.7
One year pre-IAH <sup>b</sup>	\$156	\$87	\$69	-	-
Two years pre-IAH	\$130	\$80	\$50	-\$19* (\$11)	-11.7
<b>Outpatient</b>					
Year 9	\$320	\$527	-\$207	-\$134*** (\$21)	-53.1
Year 8	\$374	\$522	-\$149	-\$76*** (\$16)	-30.1
Year 7	\$346	\$487	-\$140	-\$67*** (\$11)	-26.7
Year 6	\$376	\$525	-\$150	-\$76*** (\$14)	-30.4
Year 5	\$350	\$459	-\$110	-\$36*** (\$11)	-14.5
Year 4	\$331	\$437	-\$106	-\$32** (\$13)	-12.9
Year 3	\$341	\$427	-\$87	-\$14 (\$13)	-5.4
Year 2	\$342	\$410	-\$67	\$6 (\$11)	2.3
Year 1	\$313	\$393	-\$80	-\$7 (\$9)	-2.9
One year pre-IAH <sup>b</sup>	\$320	\$393	-\$73	-	-
Two years pre-IAH	\$320	\$380	-\$59	\$14 (\$9)	5.5
<b>Clinician/supplier</b>					
Year 9	\$948	\$986	-\$39	-\$43 (\$93)	-6.2
Year 8	\$908	\$949	-\$41	-\$46 (\$82)	-6.5
Year 7	\$882	\$922	-\$40	-\$45 (\$42)	-6.4
Year 6	\$909	\$934	-\$25	-\$30 (\$44)	-4.2
Year 5	\$855	\$870	-\$15	-\$20 (\$25)	-2.8
Year 4	\$820	\$798	\$22	\$17 (\$38)	2.4
Year 3	\$854	\$830	\$24	\$19 (\$27)	2.7
Year 2	\$868	\$843	\$25	\$20 (\$26)	2.8
Year 1	\$869	\$839	\$29	\$24 (\$16)	3.4
One year pre-IAH <sup>b</sup>	\$873	\$868	\$5	-	-
Two years pre-IAH	\$878	\$874	\$4	-\$1 (\$13)	-0.1

Exhibit C.10a (continued)

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Durable medical equipment</b>					
Year 9	\$164	\$154	\$10	-\$22 (\$18)	-15.7
Year 8	\$147	\$142	\$5	-\$28** (\$12)	-19.4
Year 7	\$154	\$132	\$22	-\$11 (\$16)	-7.6
Year 6	\$150	\$131	\$19	-\$13 (\$8)	-9.4
Year 5	\$115	\$118	-\$3	-\$36*** (\$7)	-25.1
Year 4	\$115	\$108	\$8	-\$25*** (\$8)	-17.4
Year 3	\$128	\$123	\$5	-\$27*** (\$9)	-19.3
Year 2	\$136	\$122	\$14	-\$18*** (\$7)	-12.8
Year 1	\$167	\$147	\$20	-\$12** (\$5)	-8.6
One year pre-IAH <sup>b</sup>	\$187	\$154	\$32	-	-
Two years pre-IAH	\$196	\$170	\$26	-\$6 (\$7)	-4.6

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. We calculated percentage effects using the unadjusted IAH group mean in the year before the demonstration. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SNF = skilled nursing facility; SE = standard error.



**Exhibit C.10b. Estimated effect of IAH on Medicare spending PBPM in Years 1 to 7 by service category, for practices that participated in Year 7**

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Inpatient</b>					
Year 7	\$2,161	\$2,791	-\$630	-\$245* (\$138)	-14.5
Year 6	\$2,147	\$2,610	-\$463	-\$77 (\$97)	-4.6
Year 5	\$2,110	\$2,560	-\$451	-\$65 (\$126)	-3.9
Year 4	\$2,038	\$2,347	-\$309	\$76 (\$129)	4.5
Year 3	\$2,079	\$2,354	-\$275	\$111 (\$93)	6.6
Year 2	\$2,124	\$2,393	-\$269	\$116 (\$79)	6.9
Year 1	\$2,099	\$2,360	-\$261	\$124* (\$71)	7.3
One year pre-IAH <sup>b</sup>	\$2,045	\$2,431	-\$385	-	
Two years pre-IAH	\$2,116	\$2,513	-\$398	-\$13 (\$63)	-0.7
<b>SNF</b>					
Year 7	\$663	\$968	-\$305	-\$63 (\$54)	-10.4
Year 6	\$684	\$895	-\$211	\$32 (\$39)	5.2
Year 5	\$723	\$938	-\$215	\$27 (\$54)	4.5
Year 4	\$700	\$935	-\$236	\$7 (\$62)	1.1
Year 3	\$717	\$925	-\$207	\$35 (\$35)	5.7
Year 2	\$693	\$895	-\$201	\$41 (\$32)	6.7
Year 1	\$679	\$905	-\$227	\$16 (\$25)	2.6
One year pre-IAH <sup>b</sup>	\$681	\$923	-\$242	-	-
Two years pre-IAH	\$727	\$993	-\$266	-\$24 (\$24)	-3.9
<b>Home health (Part A and B)</b>					
Year 7	\$742	\$532	\$210	\$13 (\$30)	1.8
Year 6	\$694	\$508	\$186	-\$10 (\$40)	-1.4
Year 5	\$724	\$517	\$207	\$11 (\$38)	1.4
Year 4	\$679	\$498	\$181	-\$15 (\$38)	-2.1
Year 3	\$691	\$514	\$178	-\$19 (\$38)	-2.6
Year 2	\$812	\$581	\$231	\$35 (\$26)	4.7
Year 1	\$757	\$574	\$183	-\$14 (\$20)	-1.8
One year pre-IAH <sup>b</sup>	\$783	\$586	\$196	-	
Two years pre-IAH	\$838	\$638	\$200	\$4 (\$12)	0.5
<b>Hospice</b>					
Year 7	\$169	\$122	\$47	-\$23 (\$14)	-14.1
Year 6	\$209	\$112	\$96	\$26* (\$14)	16.1
Year 5	\$170	\$105	\$65	-\$5 (\$14)	-3.3
Year 4	\$165	\$106	\$59	-\$11 (\$11)	-7.0

EVALUATION OF YEAR 9 OF THE IAH DEMONSTRATION - APPENDIX C

Exhibit C.10b (continued)

Service type	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 3	\$170	\$98	\$72	\$2 (\$17)	1.3
Year 2	\$154	\$82	\$71	\$1 (\$14)	0.9
Year 1	\$169	\$102	\$67	-\$3 (\$9)	-1.6
One year pre-IAH <sup>b</sup>	\$172	\$102	\$70	-	-
Two years pre-IAH	\$144	\$95	\$49	-\$21** (\$10)	-12.8
<b>Outpatient</b>					
Year 7	\$324	\$463	-\$139	-\$68*** (\$11)	-27.7
Year 6	\$354	\$500	-\$145	-\$75*** (\$13)	-30.3
Year 5	\$333	\$439	-\$106	-\$35*** (\$10)	-14.4
Year 4	\$313	\$414	-\$100	-\$30*** (\$11)	-12.1
Year 3	\$322	\$405	-\$83	-\$12 (\$11)	-4.9
Year 2	\$317	\$388	-\$70	\$0 (\$10)	0.1
Year 1	\$295	\$373	-\$79	-\$8 (\$8)	-3.1
One year pre-IAH <sup>b</sup>	\$301	\$372	-\$71	-	
Two years pre-IAH	\$300	\$358	-\$58	\$13 (\$9)	5.2
<b>Clinician/supplier</b>					
Year 7	\$798	\$861	-\$63	-\$61 (\$39)	-8.7
Year 6	\$836	\$868	-\$32	-\$30 (\$39)	-4.3
Year 5	\$787	\$812	-\$25	-\$24 (\$24)	-3.4
Year 4	\$757	\$753	\$4	\$6 (\$35)	0.9
Year 3	\$785	\$770	\$15	\$17 (\$26)	2.5
Year 2	\$797	\$776	\$21	\$23 (\$24)	3.3
Year 1	\$801	\$775	\$26	\$28* (\$16)	4.0
One year pre-IAH <sup>b</sup>	\$801	\$802	-\$2	-	
Two years pre-IAH	\$803	\$806	-\$3	-\$1 (\$12)	-0.1
<b>Durable medical equipment</b>					
Year 7	\$146	\$126	\$20	-\$13 (\$16)	-9.0
Year 6	\$145	\$125	\$20	-\$13 (\$9)	-9.2
Year 5	\$115	\$113	\$2	-\$31*** (\$7)	-21.6
Year 4	\$115	\$104	\$11	-\$22*** (\$8)	-15.4
Year 3	\$129	\$118	\$11	-\$22*** (\$8)	-15.5
Year 2	\$138	\$117	\$20	-\$13* (\$7)	-8.9
Year 1	\$168	\$143	\$25	-\$8 (\$5)	-5.7
One year pre-IAH <sup>b</sup>	\$184	\$151	\$33	-	-
Two years pre-IAH	\$195	\$164	\$31	-\$2 (\$7)	-1.5

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

## Exhibit C.10b (continued)

Notes: Total unweighted number of observations across all years is 259,609. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. We calculated percentage effects using the unadjusted IAH group mean in the year before the demonstration. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup>We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup>The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

PBPM = per beneficiary per month; SNF = skilled nursing facility; SE = standard error.

**Exhibit C.11a. Estimated effect of IAH on hospital use in Years 1 to 9, for practices that participated in Years 8 and 9**

Outcome	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Number of hospital admissions per 1,000 beneficiaries per year<sup>b</sup></b>					
Year 9	1,927	2,186	-259	127 (84)	7.1
Year 8	1,891	2,187	-296	100 (90)	5.6
Year 7	1,872	2,291	-419	-23 (87)	-1.3
Year 6	2,110	2,471	-362	35 (83)	1.9
Year 5	2,139	2,562	-423	-27 (68)	-1.5
Year 4	1,974	2,309	-335	62 (88)	3.4
Year 3	2,041	2,408	-368	29 (81)	1.6
Year 2	2,103	2,433	-330	66 (62)	3.7
Year 1	2,106	2,426	-320	76* (44)	4.3
One year pre-IAH <sup>c</sup>	2,174	2,570	-396	-	-
Two years pre-IAH	2,267	2,667	-400	-4 (37)	-0.2
<b>Number of hospital admissions preceded by an ED visit per 1,000 beneficiaries per year</b>					
Year 9	1,629	1,777	-149	22 (81)	1.5
Year 8	1,571	1,763	-192	-16 (88)	-1.1
Year 7	1,550	1,838	-288	-113 (87)	-7.7
Year 6	1,690	1,892	-202	-26 (76)	-1.8
Year 5	1,776	2,022	-246	-71 (66)	-4.9
Year 4	1,605	1,796	-191	-16 (62)	-1.1
Year 3	1,690	1,874	-184	-8 (62)	-0.6
Year 2	1,723	1,871	-148	28 (54)	1.9
Year 1	1,751	1,904	-154	22 (39)	1.5
One year pre-IAH <sup>c</sup>	1,831	2,007	-176	-	-
Two years pre-IAH	1,945	2,107	-162	14 (36)	0.9
<b>Number of potentially avoidable hospital admissions per 1,000 beneficiaries per year<sup>b</sup></b>					
Year 9	348	399	-51	17 (34)	3.7
Year 8	365	396	-31	39 (44)	8.7
Year 7	334	440	-105	-35 (35)	-7.8
Year 6	450	523	-73	-3 (36)	-0.6
Year 5	534	636	-103	-32 (31)	-7.2
Year 4	422	532	-110	-40 (34)	-8.9
Year 3	441	544	-103	-32 (28)	-7.2
Year 2	495	541	-46	24 (25)	5.3
Year 1	505	570	-65	5 (19)	1.2
One year pre-IAH <sup>c</sup>	533	603	-70	-	-

EVALUATION OF YEAR 9 OF THE IAH DEMONSTRATION - APPENDIX C

Exhibit C.11a (continued)

Outcome	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Two years pre-IAH	572	656	-84	-14 (20)	-3.0
<b>Probability of having a qualifying hospital discharge and unplanned readmission within 30 days of discharge</b>					
Year 9	15.69	16.95	-1.27	1.42* (0.83)	7.2
Year 8	15.62	17.33	-1.71	0.76 (1.31)	3.9
Year 7	17.55	20.81	-3.25	-0.79 (1.12)	-4.0
Year 6	19.76	21.64	-1.88	0.59 (1.25)	3.0
Year 5	19.83	22.56	-2.74	-0.27 (1.42)	-1.7
Year 4	16.90	19.50	-2.60	-0.13 (1.40)	-0.7
Year 3	19.39	22.00	-2.61	-0.14 (1.02)	-0.7
Year 2	20.26	22.25	-1.99	0.48 (1.26)	2.4
Year 1	20.89	21.81	-0.92	1.55 (0.97)	7.9
One year pre-IAH <sup>c</sup>	20.64	23.11	-2.47	-	-
Two years pre-IAH	23.93	25.36	-1.43	1.04 (0.77)	5.3

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The number of hospital admissions includes observation stays.

<sup>c</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

ED = emergency department; SE = standard error.

**Exhibit C.11b. Estimated effect of IAH on hospital use in Years 1 to 7, for practices that participated in Year 7**

Outcome	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Number of hospital admissions per 1,000 beneficiaries per year<sup>b</sup></b>					
Year 7	1,639	2,025	-386	-33 (81)	-1.9
Year 6	1,886	2,188	-301	52 (73)	2.9
Year 5	1,903	2,264	-361	-8 (59)	-0.5
Year 4	1,763	2,056	-293	60 (78)	3.4
Year 3	1,855	2,145	-290	63 (76)	3.6
Year 2	1,891	2,159	-268	85 (55)	4.8
Year 1	1,906	2,171	-265	88** (42)	5.0
One year pre-IAH <sup>c</sup>	1,942	2,295	-353	-	-
Two years pre-IAH	2,028	2,376	-348	5 (34)	0.3
<b>Number of hospital admissions preceded by an ED visit per 1,000 beneficiaries per year</b>					
Year 7	1,372	1,634	-262	-107 (77)	-7.4
Year 6	1,522	1,692	-169	-15 (66)	-1.0
Year 5	1,590	1,793	-204	-49 (61)	-3.4
Year 4	1,443	1,612	-169	-14 (63)	-1.0
Year 3	1,531	1,676	-145*	9 (57)	0.6
Year 2	1,552	1,664	-112	43 (50)	3.0
Year 1	1,584	1,705	-120	34 (39)	2.4
One year pre-IAH <sup>c</sup>	1,633	1,787	-155	-	-
Two years pre-IAH	1,727	1,860	-134	21 (31)	1.5
<b>Number of potentially avoidable hospital admissions per 1,000 beneficiaries per year<sup>b</sup></b>					
Year 7	306	395	-89	-27 (31)	-5.9
Year 6	416	476	-60	2 (32)	0.5
Year 5	492	577	-85	-23 (27)	-5.1
Year 4	389	485	-96	-34 (30)	-7.6
Year 3	416	505	-89	-27 (25)	-6.0
Year 2	469	495	-26	36 (23)	8.0
Year 1	480	531	-50	12 (17)	2.6
One year pre-IAH <sup>c</sup>	498	560	-62	-	-
Two years pre-IAH	529	605	-76	-14 (17)	-3.1
<b>Probability of having a qualifying hospital discharge and unplanned readmission within 30 days of discharge</b>					
Year 7	15.74	18.60	-2.86	-0.55 (0.99)	-2.8
Year 6	17.70	19.43	-1.73	0.57 (1.16)	2.9
Year 5	18.01	19.97	-1.95	0.35 (1.22)	1.8
Year 4	15.31	17.49	-2.18	0.13 (1.31)	0.7

Exhibit C.11b (continued)

Outcome	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 3	17.80	19.97	-2.17	0.13 (1.00)	0.7
Year 2	18.54	20.00	-1.46	0.84 (1.15)	4.3
Year 1	19.25	19.84	-3.00	1.71* (0.89)	8.7
One year pre-IAH <sup>c</sup>	18.74	21.04	-2.30	-	-
Two years pre-IAH	21.43	22.95	-1.52	0.78 (0.77)	4.0

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The number of hospital admissions includes observation stays.

<sup>c</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

ED = emergency department; SE = standard error.

**Exhibit C.12a. Estimated effect of IAH on outpatient ED visits and potentially avoidable outpatient ED visits in Years 1 to 9, for practices that participated in Years 8 and 9**

Outcome	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Number of outpatient ED visits per 1,000 beneficiaries per year<sup>b</sup></b>					
Year 9	1,555	1,680	-125	-66 (99)	-4.5
Year 8	1,611	1,675	-64	-4 (74)	-0.3
Year 7	1,457	1,552	-94	-35 (72)	-2.4
Year 6	1,744	1,916	-172	-113 (109)	-7.7
Year 5	1,730	1,833	-104	-44 (91)	-3.0
Year 4	1,659	1,735	-76	-17 (83)	-1.1
Year 3	1,826	1,847	-21	39 (106)	2.6
Year 2	1,732	1,670	62	122* (62)	8.4
Year 1	1,521	1,565	-44	15 (71)	1.0
One year pre-IAH <sup>c</sup>	1,539	1,599	-60	-	-
Two years pre-IAH	1,478	1,566	-88	-28 (49)	-1.9
<b>Number of potentially avoidable outpatient ED visits per 1,000 beneficiaries per year<sup>d</sup></b>					
Year 9	209	213	-4	13 (19)	6.9
Year 8	223	212	11	27 (17)	14.2
Year 7	192	215	-23	-7 (17)	-3.9
Year 6	262	281	-20	-4 (18)	-1.9
Year 5	273	279	-6	10 (13)	5.3
Year 4	240	271	-31	-15 (10)	-8.0
Year 3	249	255	-6	9 (25)	5.0
Year 2	236	241	-6	10 (17)	5.4
Year 1	222	219	4	20 (14)	10.3
One year pre-IAH <sup>c</sup>	213	229	-16	-	-
Two years pre-IAH	225	227	-2	14 (17)	7.3

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. We define a potentially avoidable hospital admission (or outpatient ED visit) as one in which appropriate primary and specialty care may prevent or reduce the need for a hospital admission (or ED visit). Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.



Exhibit C.12a (*continued*)

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The number of outpatient ED visits reflects those not resulting in hospital admission, including those resulting in an observation stay.

<sup>c</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

<sup>d</sup> The measure excluded ED visits that led to a hospital admission because there was no diagnosis from such a visit in a claim record when it led to a hospital admission.

ED = emergency department; SE = standard error.

**Exhibit C.12b. Estimated effect of IAH on outpatient ED visits and potentially avoidable outpatient ED visits in Years 1 to 7, for practices that participated in Year 7**

Outcome	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
<b>Number of outpatient ED visits per 1,000 beneficiaries per year<sup>b</sup></b>					
Year 7	1,332	1,450	-118	-54 (66)	-3.8
Year 6	1,645	1,797	-152	-89 (95)	-6.3
Year 5	1,573	1,702	-129	-65 (89)	-4.6
Year 4	1,537	1,622	-86	-22 (67)	-1.5
Year 3	1,685	1,723	-39	25 (87)	1.8
Year 2	1,585	1,552	33	97 (66)	6.8
Year 1	1,446	1,475	-29	34 (62)	2.4
One year pre-IAH <sup>c</sup>	1,458	1,522	-64	-	-
Two years pre-IAH	1,413	1,494	-81	-18 (45)	-1.2
<b>Number of potentially avoidable outpatient ED visits per 1,000 beneficiaries per year<sup>d</sup></b>					
Year 7	180	196	-16	3 (15)	1.4
Year 6	254	263	-9	10 (18)	5.3
Year 5	251	255	-5	14 (14)	7.3
Year 4	214	248	-34	-15 (12)	-8.2
Year 3	228	240	-12	7 (21)	3.5
Year 2	218	220	-2	16 (16)	8.6
Year 1	205	205	1	19 (13)	10.3
One year pre-IAH <sup>c</sup>	202	220	-18	-	-
Two years pre-IAH	214	212	2	21 (16)	11.0

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. We define a potentially avoidable hospital admission (or outpatient ED visit) as one in which appropriate primary and specialty care may prevent or reduce the need for a hospital admission (or ED visit). Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The number of outpatient ED visits reflects those not resulting in hospital admission, including those resulting in an observation stay.

Exhibit C.12b (*continued*)

<sup>c</sup> The difference-in-differences estimate for the period before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

<sup>d</sup> The measure excluded ED visits that led to a hospital admission because there was no diagnosis from such a visit in a claim record when it led to a hospital admission.

ED = emergency department; SE = standard error.

**Exhibit C.13a. Estimated effect of IAH on probability of dying within the demonstration year in Years 1 to 9 (percentage point change), for practices that participated in Years 8 and 9**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	14.10	23.31	-9.21	-2.43*** (0.83)	-15.0
Year 8	15.69	24.75	-9.06	-2.26*** (0.75)	-14.0
Year 7	15.80	24.26	-8.46	-1.67* (0.86)	-10.3
Year 6	15.28	20.80	-5.52	1.27 (0.97)	7.8
Year 5	14.92	21.65	-6.73	0.06 (0.82)	0.4
Year 4	15.10	21.58	-6.48	0.32 (0.72)	2.0
Year 3	16.86	20.83	-3.97	2.82*** (0.64)	17.4
Year 2	16.28	21.24	-4.96	1.84*** (0.71)	11.4
Year 1	16.42	21.82	-5.41	1.39*** (0.51)	8.6
One year pre-IAH <sup>b</sup>	15.63	22.43	-6.80	-	-
Two years pre-IAH	15.32	23.51	-8.18	-1.39 (0.92)	-8.6

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. Regression-adjusted means are obtained by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first two years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

SE = standard error

**Exhibit C.13b. Estimated effect of IAH on probability of dying within the demonstration year in Years 1 to 7 (percentage point change), for practices that participated in Year 7**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 7	15.83	24.92	-9.10	-2.42*** (0.88)	-14.4
Year 6	15.08	21.02	-5.94	0.73 (1.09)	4.3
Year 5	15.16	21.83	-6.67	0.01 (0.79)	0.1
Year 4	14.99	21.96	-6.97	-0.29 (0.82)	-1.4
Year 3	17.16	21.47	-4.31	2.36*** (0.65)	14.0
Year 2	16.18	21.67	-5.49	1.18 (0.83)	7.0
Year 1	16.76	22.39	-5.63	1.04* (0.56)	6.2
One year pre-IAH <sup>b</sup>	16.44	23.11	-6.67	-	-
Two years pre-IAH	15.53	24.18	-8.64	-1.97** (0.94)	-11.7

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. Regression-adjusted means are obtained by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

SE = standard error

**Exhibit C.14. Estimated effect of IAH on probability of dying within the demonstration year in Years 1 to 9 (percentage point change), practices participating in Years 8 and 9, controlling for COVID-19 diagnosis**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	14.10	23.26	-9.15	-2.26*** (0.83)	-13.9
Year 8	15.69	24.68	-8.98	-2.06*** (0.77)	-12.7
Year 7	15.96	24.40	-8.44	-1.52* (0.88)	-9.4
Year 6	15.79	21.43	-5.63	1.29* (0.99)	8.0
Year 5	15.42	22.29	-6.86	0.06 (0.83)	0.4
Year 4	15.61	22.21	-6.60	0.32 (0.73)	2.0
Year 3	17.40	21.45	-4.04	2.88*** (0.65)	17.8
Year 2	16.81	21.86	-5.05	1.87*** (0.72)	11.5
Year 1	16.95	22.46	-5.51	1.41*** (0.52)	8.7
One year pre-IAHb	16.15	23.07	-6.92	-	0.0
Two years pre-IAH	15.83	24.16	-8.33	-1.41 (0.93)	-8.7

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. The models used to estimate effects in this table are identical to those used in Exhibit C.2a except for a single binary indicator used for being diagnosed with COVID-19 between the time the beneficiary entered the sample and the end of the demonstration year in Year 7, 8, or 9 (2020, 2021, or 2022). We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. Regression-adjusted means are obtained by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first three years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

SE = standard error.

**Exhibit C.15a. Estimated effect of IAH on probability of entering institutional long-term care within the demonstration year in Years 1 to 9 (percentage point change), for practices that participated in Years 8 and 9**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	6.07	13.80	-7.73	0.12 (1.05)	1.4
Year 8	6.10	12.38	-6.28	1.59* (0.82)	18.5
Year 7	5.85	13.84	-7.99	-0.12 (0.73)	-1.4
Year 6	7.29	12.82	-5.54	2.33*** (0.70)	23.4
Year 5	7.92	13.71	-5.79	2.08** (0.82)	24.2
Year 4	8.05	15.48	-7.43	0.44 (0.59)	5.1
Year 3	9.48	15.84	-6.36	1.51** (0.73)	17.6
Year 2	9.22	14.68	-5.46	2.41*** (0.64)	28.0
Year 1	9.50	15.35	-5.85	2.02*** (0.54)	23.5
One year pre-IAH <sup>b</sup>	9.26	17.13	-7.87	-	0.0
Two years pre-IAH	9.58	18.82	-9.23	-1.37** (0.69)	-15.9

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Years 7, 8, and 9 are interpreted as effects of IAH during the first two years of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit C.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration SE = standard error.

**Exhibit C.15b. Estimated effect of IAH on probability of entering institutional long-term care within the demonstration year in Years 1 to 7 (percentage point change), for practices that participated in Year 7**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 7	5.50	13.13	-7.63***	-0.07 (0.62)	-0.8
Year 6	6.50	12.14	-5.64***	1.92*** (0.66)	22.1
Year 5	7.52	13.34	-5.82***	1.75** (0.75)	20.1
Year 4	7.90	14.98	-7.08***	0.48 (0.66)	5.5
Year 3	8.81	15.42	-6.61***	0.95 (0.67)	10.9
Year 2	8.41	14.41	-6.00***	1.56*** (0.60)	17.9
Year 1	9.23	15.07	-5.84***	1.72*** (0.54)	19.8
One year pre-IAH <sup>b</sup>	8.97	16.54	-7.56***	-	-
Two years pre-IAH	8.91	17.73	-8.82***	-1.26* (0.66)	-14.5

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit B.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

SE = standard error.



**Exhibit C.16a. Estimated effect of IAH on the percentage of days spent at home in Years 1 to 9, for practices that participated in Years 8 and 9**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 9	90.65	86.62	4.03	0.27 (0.60)	0.3
Year 8	90.74	86.99	3.75	0.00 (0.52)	0.0
Year 7	90.57	86.53	4.04	0.29 (0.46)	0.3
Year 6	89.39	86.34	3.05	-0.71* (0.41)	-0.8
Year 5	88.68	85.29	3.39	-0.36 (0.39)	-0.4
Year 4	89.04	85.65	3.39	-0.36 (0.40)	-0.4
Year 3	88.01	84.83	3.19	-0.57* (0.34)	-0.6
Year 2	87.72	84.79	2.93	-0.82** (0.34)	-0.9
Year 1	88.21	84.96	3.25	-0.50** (0.22)	-0.6
One year pre-IAH <sup>b</sup>	88.05	84.29	3.75		
Two years pre-IAH	87.57	83.53	4.03	0.28 (0.22)	0.3

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse.

Notes: Total unweighted number of observations across all years is 247,254. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit B.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

SE = standard error.

**Exhibit C.16b. Estimated effect of IAH on the percentage of days spent at home in Years 1 to 7, for practices that participated in Year 7**

	IAH	Comparison	Difference (IAH - comparison)	Difference-in-differences estimated effect (SE)	Percentage effect <sup>a</sup>
Year 7	91.54	87.33	4.21	0.53 (0.43)	0.6
Year 6	90.34	87.18	3.16	-0.52 (0.39)	-0.6
Year 5	89.56	86.18	3.37	-0.30 (0.40)	-0.3
Year 4	89.89	86.48	3.41	-0.27 (0.43)	-0.3
Year 3	88.97	85.86	3.11	-0.56* (0.33)	-0.6
Year 2	88.74	85.81	2.93	-0.74** (0.31)	-0.8
Year 1	88.98	85.87	3.11	-0.57** (0.27)	-0.6
One year pre-IAH <sup>b</sup>	89.06	85.39	3.67	. (.)	
Two years pre-IAH	88.61	84.62	3.99	0.31 (.21)	0.3

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Warehouse.

Notes: Total unweighted number of observations across all years is 259,609. Standard errors are in parentheses. We computed coefficients and standard errors by using the weighted sample size, which considers the matching and eligibility weights. This exhibit reports the regression-adjusted means of the IAH and matched comparison groups in each year. We obtained regression-adjusted means by applying the estimated regression coefficients to the covariates of IAH beneficiaries in the latest demonstration year. Because of rounding, a difference-in-differences estimate displayed as zero might be shown alongside a percentage effect that exceeds zero. Estimated effects in Year 7 are interpreted as effects of IAH during the first year of the COVID-19 pandemic.

\*/\*\*/\*\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

<sup>a</sup> We used the unadjusted IAH group mean in the year before the demonstration to calculate the percentage effect for each demonstration year. Exhibit B.1 reports the baseline unadjusted IAH group mean for all outcomes.

<sup>b</sup> The difference-in-differences estimate for the year before the demonstration is zero (with no standard error) in all regressions because we calculated that estimate for each year as the difference in means between IAH and comparison beneficiaries in that year minus the difference in the year before the demonstration.

SE = standard error.

**Exhibit C.17. Variability of inpatient spending among IAH and comparison beneficiaries before and during the COVID-19 pandemic among sites that participated in Years 8 and 9**

IAH Year	IAH standard deviation of inpatient spending PBPM	Comparison standard deviation of inpatient spending PBPM
Year 9	\$3,925	\$4,921
Year 8	\$3,837	\$4,779
Year 7	\$3,840	\$4,566
Year 6	\$3,351	\$4,031

Source: Mathematica’s analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

PBPM = per beneficiary per month.

**Exhibit C.18. Estimated effects of IAH on all evaluation outcomes during the first nine years of the demonstration among all participating sites**

<b>Outcome</b>	<b>Estimated average annual effect across all nine years (SE)</b>
Total Medicare spending PBPM	-\$211 (\$137)
Inpatient spending PBPM	-\$123 (\$90)
Home health spending PBPM	\$2 (\$28)
Outpatient spending PBPM	-\$28*** (\$10)
SNF spending PBPM	-\$10 (\$31)
Clinician/supplier spending PBPM	-\$30 (\$32)
Hospice spending PBPM	\$3 (\$8)
DME spending PBPM	-\$25*** (\$7)
Hospital admissions per 1,000 beneficiaries per year	-44 (48)
Hospital admission preceded by an ED visit per 1,000 beneficiaries per year	-86* (44)
Outpatient ED visits per 1,000 beneficiaries per year	-25 (56)
Potentially avoidable hospital admissions per 1,000 beneficiaries per year	-19 (18)
Potentially avoidable ED visits per 1,000 beneficiaries per year	3 (8)
Mortality (percentage point change)	-0.55 (0.59)
Unplanned readmissions within 30 days of discharge among qualifying hospital discharges (percentage point change)	-0.73 (0.76)
Entering institutional long-term care (percentage point change)	0.67* (0.35)
Percentage of days spent at home	0.11 (0.26)

Source: Mathematica's analysis of data from the IAH implementation contractor and Medicare claims and enrollment data from the Chronic Conditions Data Warehouse.

Notes: We estimated average annual effects and their standard errors using seemingly unrelated regression (see Chapter 6 of Appendix A).

\*/\*\*/\*\* The difference is statistically significant at the 0.10/0.05/0.01 levels.

DME = durable medical equipment; ED = emergency department; n.a. = not applicable; PBPM = per beneficiary per month; SE= standard error; SNF = skilled nursing facility.

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