## **ET3 Model Participants**

This list is representative of all Participants who have signed a Participation Agreement to participate in the ET3 Model.

| State(s)   | Organization Name                            | County(ies)                  |
|------------|----------------------------------------------|------------------------------|
| Alabama    | Regional Paramedical Services, Inc.          | Chilton, Jefferson, Shelby,  |
|            |                                              | St. Clair, Walker, Winston   |
| Arizona    | American Medical Response of Maricopa, LLC   | Maricopa                     |
| Arizona    | City of Surprise                             | Maricopa                     |
| Arizona    | Life Line Ambulance Service, Inc.            | Yavapai                      |
| Arizona    | North County Fire & Medical District         | Maricopa                     |
| Arizona    | River Medical, Inc.                          | La Paz, Mohave               |
| Arizona    | RM Arizona Holdings, Inc.                    | Gila                         |
| Arizona    | RM Arizona Holdings, Inc.                    | Maricopa                     |
| Arizona    | Rural/Metro Corporation                      | Pima, Pinal                  |
| Arizona    | Rural/Metro Corporation                      | Yuma                         |
| Arizona    | South County Fire & Medical District         | Maricopa                     |
| Arizona    | Southwest Ambulance of Casa Grande, Inc.     | Pinal                        |
| Arizona    | Southwest Ambulance of Southeastern          | Graham                       |
|            | Arizona, Inc.                                |                              |
| California | American Medical Response Ambulance          | Riverside                    |
|            | Service, Inc.                                |                              |
| California | American Medical Response Ambulance          | San Diego                    |
|            | Service, Inc.                                |                              |
| California | American Medical Response of Inland Empire   | San Bernardino               |
| California | American Medical Response of Southern        | Los Angeles                  |
| California | California, Inc.                             |                              |
| California | American Medical Response West               | Monterey                     |
| California | American Medical Response West               | Napa, Sonoma                 |
| California | American Medical Response West               | Placer                       |
| California | American Medical Response West               | Santa Barbara                |
| California | American Medical Response West               | Santa Cruz                   |
| California | American Medical Response West               | Shasta                       |
| California | American Medical Response West               | Stanislaus                   |
| California | City & County of San Francisco               | San Francisco                |
| California | City of Beverly Hills Fire Department        | Los Angeles                  |
| California | Contra Costa County Fire Protection District | Contra Costa                 |
| California | Desert Valley Medical Transport, Inc.        | San Bernardino               |
| California | Downieville Fire Protection District         | Nevada, Plumas, Sierra, Yuba |
| California | Gold Coast Ambulance Service                 | Ventura                      |
| California | Los Angeles Fire Department                  | Los Angeles                  |
| California | Rural/Metro of California, Inc.              | Santa Clara                  |
| California | Westmed Ambulance, Inc.                      | Los Angeles                  |
| Colorado   | American Medical Response of Colorado, Inc.  | Boulder                      |
| Colorado   | American Medical Response of Colorado, Inc.  | El Paso                      |
| Colorado   | American Medical Response of Colorado, Inc.  | Fremont                      |

| State(s)                   | Organization Name                                | County(ies)                                                                     |
|----------------------------|--------------------------------------------------|---------------------------------------------------------------------------------|
| Colorado                   | American Medical Response of Colorado, Inc.      | Pueblo                                                                          |
| Colorado                   | City of Thornton                                 | Adams, Weld                                                                     |
| Colorado                   | Delta County Ambulance District                  | Delta, Mesa, Montrose                                                           |
| Colorado                   | Eagle County Health Service District             | Eagle, Garfield                                                                 |
| Colorado                   | Falck Rocky Mountain, Inc.                       | Adams, Arapahoe, Boulder,<br>Broomfield, Denver,<br>Douglas, El Paso, Jefferson |
| Colorado                   | South Metro - Cunningham Fire Rescue Authority   | Arapahoe, Douglas, Jefferson                                                    |
| Colorado                   | Thompson Valley Emergency Medical Services, Inc. | Larimer                                                                         |
| Colorado                   | Upper Pine River Fire Protection District        | Archuleta, La Plata                                                             |
| Colorado                   | Ute Pass Regional Health Service District        | Douglas, El Paso, Park, Teller                                                  |
| Colorado                   | West Metro Fire Protection District              | Douglas, Jefferson                                                              |
| Connecticut                | American Medical Response of Connecticut, Inc.   | Fairfield, Hartford, New<br>Haven                                               |
| Connecticut                | Hunter's Ambulance Service, Inc.                 | Hartford, Middlesex, New<br>Haven                                               |
| Connecticut                | New Britain Emergency Medical Services, Inc.     | Hartford                                                                        |
| Florida                    | Atlantic/Palm Beach Ambulance, Inc.              | Palm Beach                                                                      |
| Florida                    | Broward Ambulance, Inc.                          | Broward                                                                         |
| Florida                    | Lifefleet Southeast, Inc.                        | Hillsborough, Orange,<br>Sumter                                                 |
| Florida                    | Lifeguard Ambulance Service of Florida, LLC      | Santa Rosa                                                                      |
| Florida                    | Medics Ambulance Service, Inc.                   | Palm Beach                                                                      |
| Florida                    | Miami-Dade County                                | Miami-Dade                                                                      |
| Florida                    | Palm Beach County Fire Rescue                    | Palm Beach                                                                      |
| Florida                    | Randle-Eastern Ambulance Service, Inc.           | Miami-Dade                                                                      |
| Georgia                    | E.M.S. Ventures, Inc.                            | Fulton                                                                          |
| Georgia                    | Metro Ambulance Services, Inc.                   | DeKalb                                                                          |
| Georgia                    | Southside Communities Fire Protection, Inc.      | Chatham                                                                         |
| Georgia                    | Troup County Emergency Medical Services, Inc.    | Troup                                                                           |
| Georgia, South<br>Carolina | Gold Cross EMS, Inc.                             | Georgia: Columbia,<br>Jefferson, McDuffie,<br>Richmond                          |
|                            |                                                  | South Carolina: Aiken                                                           |
| Hawaii                     | State of Hawaii Department of Health             | Hawaii, Honolulu, Kalawao,<br>Kauai, Maui                                       |
| Illinois                   | City of Rockford                                 | Winnebago                                                                       |
| Illinois                   | Libertyville Fire Department                     | Lake, McHenry                                                                   |
| Indiana                    | Mercy Ambulance of Evansville, Inc.              | Vanderburgh                                                                     |
| Kansas                     | Sedgwick County EMS                              | Sedgwick                                                                        |
| Kentucky                   | Medical Center EMS, LLC                          | Warren                                                                          |

| State(s)                | Organization Name                                     | County(ies)                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------|-------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Louisiana               | Acadian Ambulance Service, Inc.                       | Acadia, Allen, Ascension, Assumption, Avoyelles, Beauregard, Calcasieu, East Baton Rouge, East Feliciana, Evangeline, Grant, Iberia, Iberville, Jefferson, Jefferson Davis, Lafayette, Lafourche, Livingston, Orleans, Ouachita, Pointe Coupee, Rapides, St. Bernard, St. Helena, St. James, St. John the Baptist, St. Landry, St. Martin, St. Mary, St. Tammany, Tangipahoa, Terrebonne, Vermilion, Vernon, West Baton Rouge |
| Louisiana               | City of Baton Rouge / Parish of East Baton<br>Rouge   | East Baton Rouge                                                                                                                                                                                                                                                                                                                                                                                                              |
| Maryland                | City of Annapolis                                     | Anne Arundel                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Maryland                | City of Baltimore Mayor and City Council of Baltimore | Baltimore (city)                                                                                                                                                                                                                                                                                                                                                                                                              |
| Massachusetts           | Boston Public Health Commission                       | Suffolk                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Michigan                | City of Auburn Hills                                  | Oakland                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Michigan                | City of Rochester                                     | Oakland                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Michigan                | City of Rochester Hills                               | Oakland                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Michigan                | Huron Valley Ambulance, Inc.                          | Washtenaw                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Michigan                | Jackson Community Ambulance, Inc.                     | Jackson                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Minnesota,<br>Wisconsin | Mayo Clinic Ambulance                                 | Minnesota: Benton, Blue Earth, Dodge, Freeborn, Le Sueur, Martin, Meeker, Morrison, Mower, Nicollet, Olmsted, Sherburne, St. Louis, Stearns, Steele, Wabasha, Winona, Wright Wisconsin: Barron, Clark, Douglas, Eau Claire, Jackson, Trempealeau                                                                                                                                                                              |
| Minnesota,<br>Wisconsin | Tri-State Ambulance, Inc.                             | Minnesota: Houston, Winona Wisconsin: La Crosse, Trempealeau, Vernon                                                                                                                                                                                                                                                                                                                                                          |
| Missouri                | Mehlville Fire Protection District                    | St. Louis                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Missouri                | St. Charles County Ambulance District                 | St. Charles                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Nevada                  | MedicWest Ambulance, Inc.                             | Clark                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Nevada                  | Mercy, Inc.                                           | Clark                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Nevada                  | RBR Management, LLC                                   | Clark                                                                                                                                                                                                                                                                                                                                                                                                                         |

| State(s)      | Organization Name                                                     | County(ies)                                                                                                             |
|---------------|-----------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| Nevada        | Regional Emergency Medical Service Authority                          | Washoe                                                                                                                  |
| New Hampshire | American Medical Response of Massachusetts, Inc.                      | Hillsborough                                                                                                            |
| New Jersey    | HMH Hospitals Corporation d.b.a. Hackensack University Medical Center | Bergen, Essex, Hudson,<br>Middlesex, Monmouth,<br>Ocean, Passaic, Somerset,<br>Union                                    |
| New Jersey    | HMH Hospitals Corporation d.b.a. JFK Medical Center                   | Bergen, Essex, Hudson,<br>Middlesex, Monmouth,<br>Ocean, Passaic, Somerset,<br>Union                                    |
| New Mexico    | American Medical Response Ambulance Service, Inc.                     | Bernalillo, Otero, Valencia                                                                                             |
| New Mexico    | American Medical Response Ambulance Service, Inc.                     | Dona Ana                                                                                                                |
| New York      | Clifton Park & Halfmoon Emergency Corps, Inc.                         | Rensselaer, Saratoga                                                                                                    |
| New York      | Corning Ambulance Service, Inc.                                       | Steuben                                                                                                                 |
| New York      | Crest Transportation                                                  | Bronx, Kings, New York,<br>Queens, Richmond                                                                             |
| New York      | Eastern Paramedics, Inc.                                              | Cayuga, Chenango, Delaware,<br>Herkimer, Madison,<br>Montgomery, Onondaga,<br>Otsego, Schoharie                         |
| New York      | Empress Ambulance Service, LLC                                        | Bronx, Dutchess, Kings, New<br>York, Orange, Putnam,<br>Queens, Richmond,<br>Rockland, Sullivan, Ulster,<br>Westchester |
| New York      | Flushing Hospital and Medical Center                                  | Queens                                                                                                                  |
| New York      | LaSalle Ambulance, Inc.                                               | Erie                                                                                                                    |
| New York      | Lenox Hill Hospital Ambulance                                         | Bronx, Kings, New York,<br>Queens, Richmond                                                                             |
| New York      | Lifeline Ambulance Services, Inc.                                     | Bronx, Kings, Nassau, New<br>York, Queens, Richmond,<br>Suffolk                                                         |
| New York      | Maimonides Medical Center                                             | Bronx, Kings, New York,<br>Queens, Richmond                                                                             |
| New York      | Mount Sinai Hospital                                                  | Bronx, Kings, New York,<br>Queens, Richmond                                                                             |
| New York      | National Ambulance & Oxygen Service, Inc.                             | Monroe                                                                                                                  |
| New York      | New York City Health & Hospitals Corporation                          | Bronx, Kings, New York,<br>Queens, Richmond                                                                             |
| New York      | North Shore University Hospital Ambulance                             | Bronx, Kings, New York,<br>Queens, Richmond                                                                             |
| New York      | Parkland Ambulance Service, Inc.                                      | Albany, Rensselaer,<br>Saratoga, Schenectady                                                                            |
| New York      | SeniorCare EMS                                                        | Bronx, Kings, New York,<br>Queens, Richmond                                                                             |

| State(s)       | Organization Name                                 | County(ies)                                                    |
|----------------|---------------------------------------------------|----------------------------------------------------------------|
| New York       | Staten Island University Hospital Ambulance       | Bronx, Kings, New York,<br>Queens, Richmond                    |
| New York       | The Jamaica Hospital                              | Queens                                                         |
| New York       | The New York and Presbyterian Hospital            | Bronx, Kings, New York,<br>Queens, Richmond                    |
| New York       | Town of Colonie                                   | Albany, Schenectady                                            |
| New York       | Towns Ambulance Service, Inc.                     | Niagara                                                        |
| North Carolina | Cape Fear Valley Mobile Integrated Health Care    | Cumberland                                                     |
| North Carolina | Mecklenburg Emergency Medical Services Agency     | Mecklenburg                                                    |
| North Carolina | Wake County EMS                                   | Wake                                                           |
| Ohio           | Cincinnati Fire Department                        | Hamilton                                                       |
| Ohio           | City of Brecksville                               | Cuyahoga                                                       |
| Ohio           | Cleveland Clinic Medina Hospital                  | Medina                                                         |
| Ohio           | Fisher Titus Affiliated Services                  | Erie, Huron, Seneca                                            |
| Ohio           | Lifecare Ambulance, Inc.                          | Erie, Lorain                                                   |
| Ohio           | The City of Akron                                 | Summit                                                         |
| Oklahoma       | Norman Regional Hospital Authority                | Cleveland, McClain                                             |
| Pennsylvania   | Community LifeTeam EMS, Inc.                      | Adams, Dauphin, York                                           |
| Pennsylvania   | Mutual Aid Ambulance Service, Inc.                | Fayette, Westmoreland                                          |
| Pennsylvania   | West Shore Advanced Life Support Services, Inc.   | Columbia, Luzerne,<br>Montour, Northumberland,<br>Schuylkill   |
| South Dakota   | Paramedics Logistics South Dakota, LLC            | Minnehaha                                                      |
| Tennessee      | American Medical Response of Tennessee, Inc.      | McMinn                                                         |
| Tennessee      | City of Memphis                                   | Shelby                                                         |
| Tennessee      | Rural/Metro of Tennessee, L.P.                    | Blount, Knox                                                   |
| Texas          | Acadian Ambulance Service of Texas, LLC           | Bastrop, Bexar, Hardin, Harris,<br>Jefferson, Live Oak, Orange |
| Texas          | American Medical Response Ambulance Service, Inc. | Archer, Potter, Randall,<br>Wichita                            |
| Texas          | American Medical Response Ambulance Service, Inc. | Bell, Hunt                                                     |
| Texas          | American Medical Response Ambulance Service, Inc. | Collin, Johnson                                                |
| Texas          | American Medical Response Ambulance Service, Inc. | Tarrant                                                        |
| Texas          | American Medical Response of Texas, Inc.          | Milam                                                          |
| Texas          | City of Austin                                    | Travis                                                         |
| Texas          | City of Brownsville                               | Cameron                                                        |
| Texas          | City of El Paso                                   | El Paso                                                        |
| Texas          | ETMC EMS d.b.a. UT Health East Texas              | Cherokee, Henderson, Rusk,<br>Smith, Wood                      |
| Texas          | Lifeguard Ambulance Service of Texas, Inc.        | Brown                                                          |
| Texas          | Lifeguard Ambulance Service of Texas, LLC         | Houston                                                        |

| State(s)      | Organization Name                            | County(ies)                   |
|---------------|----------------------------------------------|-------------------------------|
| Texas         | Lonestar Ambulance 1, LLC                    | Angelina, Aransas, Bexar,     |
|               |                                              | Brooks, Jasper, Jim Wells,    |
|               |                                              | Liberty, Matagorda, Medina,   |
|               |                                              | Navarro, Newton, Nueces,      |
|               |                                              | Panola, Polk, San Jacinto,    |
|               |                                              | San Patricio, Shelby, Travis, |
|               |                                              | Tyler, Williamson             |
| Texas         | Med Care EMS, Inc.                           | Hidalgo                       |
| Texas         | Montgomery County Hospital District          | Montgomery                    |
| Texas         | San Antonio Fire Department                  | Bexar                         |
| Texas         | The Metropolitan Area EMS Authority d.b.a.   | Denton, Johnson, Parker,      |
|               | MedStar Mobile Health Care                   | Tarrant, Wise                 |
| Texas         | Willacy County EMS, Inc.                     | Kenedy, Willacy               |
| Virginia      | Arlington County Fire Department             | Arlington                     |
| Virginia      | Chesterfield County Fire and EMS             | Chesterfield                  |
| Virginia      | Richmond Ambulance Authority                 | Richmond (city)               |
| West Virginia | Kanawha County Emergency Ambulance Authority | Kanawha                       |
| Wisconsin     | West Allis Fire Department                   | Milwaukee                     |