DEPARTMENT OF HEALTH & HUMAN SERVICES Centers for Medicare & Medicaid Services 7500 Security Boulevard, Mail Stop C3-01-20 Baltimore, Maryland 21244-1850

Phone 410-786-3176 Facsimile 410-786-0043



Re:	Lemuel Shattuck Ho (FYEs 06/3/0/03 – 0	ospital, PRRB Dec. 2012-D22 (08/10/12) 06/30/05)
		inistrator, Centers for Medicare & Medicaid Services, decline red by the Provider Reimbursement Review Board in this case.
	neline R. Vaughn ney Advisor	
		APPROVED:
Date:	9/25/12	/s/ Marilynn Tavenner Acting Administrator

Centers for Medicare & Medicaid Services